



# Town of Pelham New Hampshire

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**2006  
Annual Town Report**

## TOWN REPORT DEDICATION

- William "Red" Gibson -



It was in May of 1998 that "Red" Gibson began work as the Town's Cemetery Sexton. He was already a familiar face around Pelham and most knew him as the jovial owner of Pelham Plumbing, a business he started after moving to town in 1974.

Over the past nine years, "Red" worked with the Cemetery Trustees and improved the appearance and efficiency of the Town's seven Cemeteries. His caring presence made the sometimes difficult business of purchasing a cemetery lot much easier. He treated people with dignity and respect.

"Red" enjoyed working around Town Hall and he became a fixture there. Rarely seen without a smile, he found it a logical place to spin yarns, pull legs and generally spread good humor. As a Charter member of the "Friday Morning Club" at a local restaurant, "Red" always found the funny edge to the day's topic. It was hard not to laugh while in his presence.

William H. "Red" Gibson passed away on January 22, 2007 at the age of 77. He will be missed and his memory will always bring a fond remembrance and a smile. There are not many we meet in life that have this effect. We dedicate this 2006 Town Report to our departed friend "Red" Gibson.

## IN MEMORIAM



### Army Specialist Daniel Gionet

1983-2006

We would like to share with you the tribute which was read on Wednesday, June 28, 2006 in front of the House of Representatives by Representative Jean-Guy Bergeron supported by the entire membership of District #27 as follows:

Ralph G. Boehm	David L. Buhlman	Leon C. Calawa, Jr.	Lars T. Christiansen
Peter R. Goyette, Jr.	Steve D. Hellwig	Shawn N. Jasper	Jemes. H. Lawrence
Rudy Lessard	Lynne M. Ober	Andrew Renzullo	Jordan G. Ulery

Mister Speaker, Honorable Member, Honored Guests. On June 4th, on a road outside of Baghdad, Army Specialist Daniel Gionet, from the 4<sup>th</sup> Infantry Division, died in support of Operation Iraqi Freedom. Daniel was 23 years old.

In the Horrors of war, when a soldier is wounded, he looks to his God...and to the Medic. Specialist Daniel Gionet was a medic. Daniel Gionet was the soldier other soldiers looked to. And, Daniel was there for them. During the services at St. Patrick's Church, the priest shared with the mourners, Daniel's last moments. After the explosive device destroyed the tank in which he was riding. Daniel ignored his own wounds and treated his wounded comrades. When other medics reached the scene, Daniel insisted that they first treat the badly wounded Lieutenant. "Don't deal with me," demanded Daniel. "Help the Lieutenant. He's in greater danger than me." Daniel then died of his wounds. Greater love has no man, than that he lay down his life for his friend.

This was Daniel's second tour of Duty. He joined the army shortly after graduating from Pelham High School. He served in Afghanistan as a cook. But he wanted to do more. In May, 2004, he reenlisted. "I can't just be a cook," he told a friend. "I want to help people." Five months later he was a medic. With Daniel, it was never about him. It was about others.

Daniel Gionet was the young man you wanted to be around; the patriotic young man with the big smile, the big hug and the positive attitude. He was the one you wanted on your team. Not because he was the star, but because he gave 110% and never quit. In a eulogy, his baseball coach noted that, because he played behind one of the best catchers in Pelham High School's history, Daniel started only 10 innings during his varsity career. Yet his selfless attitude earned him the Athlete of the Year Award, because he represented the best of Pelham, on and off the field. With Daniel, it was never about him, It was about others.

Last November Daniel Married Katrina. They had their life planned out. They planned a more formal ceremony when he returned home. When writing to his family he went out of his way to reassure them. He played down the danger. "I'm safe Mom. I'm in a tank where nothing can penetrate." With Daniel it was never about him. It was about others.

All of us hope to leave a legacy to those we love and leave behind. Nature normally expects the legacy to be from the old to the young. Daniel left a legacy to his wife, his family and his community we can all envy. In an era where "HERO" is so overused, Daniel's wife, Daniel's parent, Daniel's Grandparents and Daniel's Brother & Sister can truly say, My Husband, My Son, My Grandson, and My Brother was the genuine article; a real American hero. For what is a hero other than someone who inspires others by word and deed and when the chips are down, is willing to put it all on the line for his family, his country and for those around him? That is the legacy of Daniel Gionet. With Daniel, it was never about him. It was about others.

Representative Ober moved that the remarks of Representative Bergeron be printed in the Permanent Journal. Without objection, the Chair ordered the remarks to be printed.

To the family of Specialist Daniel Gionet, and all the families of the servicemen and women who lost their lives for our great country, we extend our deepest sympathies as well as our gratitude for the sacrifices you have all made.

**IN MEMORIAL  
TO THOSE WHO IN THEIR LIVES HAVE  
SERVED THE TOWN OF PELHAM**

**Gary Corbin**

Budget Committee 1983 – 1985

**Charles Gibson**

Septic Disposal Committee 1988 – 1991

**Robert Greenwood**

Pelham Youth Center Board 1972

**Robert Blanchette**

Budget Committee 1984 & 1985

**Donald Landry**

Surveyors of Wood & Lumber 1967 – 1975

**Norman Lawrence**

Board of Adjustment (Alternate) 1977 - 1979

Budget Committee 1979 - 1982

Cemetery Trustee 1962 - 1964

Council on Aging 1990

Street Lighting Committee 1972 - 1974

Trustee of the Trust Funds 1977 – 1979

Wood to Energy Impact Study Committee 1990 & 1991

**Helen Morris**

Council on Aging 1989

**Leonard Philbrick**

Board of Adjustment 1970

Board of Adjustment (Selectmen's Rep.) 1970 & 1972- 1974

Board of Selectmen 1968- 1970 & 1972 – 1974

Budget Committee (Selectmen's Rep ) 1969 & 1972

Cemetery Trustee 1975 – 1977

Highway Safety Committee 1973 & 1974

Industrial Commission 1967

Industrial Commission (Selectmen's. Rep) 1968 – 1969

Pelham Youth Center Board 1972

Planning Board (Selectmen's. Rep) 1968

Road Study Committee 1971

Road Study Committee (Selectmen's Rep ) 1973

**A GRATEFUL TOWN ACKNOWLEDGES THE TIME AND SERVICES OF  
THESE DEDICATED PEOPLE**

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**TOWN OFFICES**

**HOURS**

<b>DEPARTMENT</b>	<b>PHONE NUMBER</b>	<b>HOURS</b>
Selectmen/ Town Administrator	635-8233	8:00 a.m. - 4:00 p.m. Monday - Friday
Assessor	635-3317	8:00 a.m. - 4:00 p.m. Monday – Friday
Town Clerk & Tax Collector	635-2040 635-3480	8:00 a.m. - 4:00 p.m. Mon., Wed., Thurs., Fri. Tues. 8:00 a.m. - 7:00 p.m.
Planning Department	635-7811	8:00 a.m. - 4:00 p.m. Monday - Friday
Parks & Recreation Department	635-2721	8:00 a.m. - 4:00 p.m. Monday - Friday
Police Department	635-2411 Business 911 Emergency	
Fire Department	635-2703 Business 911 Emergency	9:00 a.m. - 4:00 p.m. Monday - Friday
Library	635-7581	Monday and Thursday 9:00 a.m. - 8:00 p.m. Tues., Wed., Fri. 9:00 a.m. - 5:00 p.m. Saturday 10:00 a.m. - 2:00 p.m.
Transfer Station/Recycling Facility	635-3964 (EFFECTIVE APRIL 1, 2002)	Closed Sunday & Monday Tues. 10:30 a.m. – 6:55 p.m. Wed., Thurs., Fri., Sat 8:30 a.m. - 4:25 p.m.
Highway Department	635-8526	7:00 a.m. - 3:30 p.m. Monday - Friday
Senior Citizens Center	635-3800	8:00 a.m. - 2:00 p.m. Monday - Friday

**FEDERAL, STATE, COUNTY AND TOWN  
OFFICERS  
2006**

Governor.....	John Lynch
Executive Councilor.....	Raymond J. Wieczorek
U.S. Senators.....	Judd Gregg John Sununu
State Senator.....	Michael W. Downing
Representative in Congress.....	Paul Hodes
County Commissioner.....	Michael R. Clemons
Representatives to the General Court..... District 27	Jean-Guy J. Bergeron Lars T. Christiansen Robert R. Goyette Shawn N. Jasper John K. Knowles Mary Anne Knowles James H. Lawrence Rudy Lessard Russell T. Ober III Lynne M. Ober Andrew Renzullo Jordan G. Ulery
Board of Selectmen .....	Harold V. Lynde, 07 Jean-Guy Bergeron, 07 Victor Danevich, 09 Edmund Gleason, 08 Thomas Domenico, 08
Town Moderator.....	Philip Currier, 08
Supervisors of the Check List.....	Joyce Mason, 11 Charlotte Moore, 10 Carol Fisher, 12
Town Clerk / TaxCollector.....	Dorothy Marsden, 07
Town Treasurer.....	Charlene Takesian, 08
Town Administrator.....	Thomas R. Gaydos
Animal Control Officer.....	Timothy Vincent

Assessing Assistant.....	Susan Snide
Building Inspector.....	Roland Soucy
Cable Television Coordinator.....	James Greenwood
Cemetery Superintendent.....	William Gibson
Emergency Management Dir.....	Michael Walker
Code & Zoning Enforcement Officer.....	Thomas Wakefield
Director of Senior Facility & Elderly Affairs.....	Susanne Hovling
Electrical Inspector.....	Tim Zelonis
Executive Secretary.....	Marie E. Maruca
Fire Chief.....	Michael Walker
Health Officer.....	Marlene Demers
Deputy Health Officer.....	Paul Zarnowski
Highway Agent.....	Donald Foss, Sr.
Human Services Agent.....	Thomas R. Gaydos
Library Director.....	Sue Hoadley
Finance Officer.....	Janet Gallant
Planning Director.....	Jeff Gowan
Police Chief.....	Evan Haglund
Plumbing Inspector.....	Walter Kosik
Recreation Director.....	Darren McCarthy
Transfer Station Superintendent.....	Bruce A. Mason

**TOWN COMMITTEES**

**2006**

Board of Adjustment..... Peter McNamara, Chair, 07  
David Hennessey, Vice Chair 09  
Svetlana Paliy, 07  
Kevin O’Sullivan, 08  
Robert Molloy, 09  
Robert Haverty, (Alt.) 09  
Jeff Gowan, Planning Director  
Charity Willis, Recording Secretary

Budget Committee..... Gregory Farris, Chair 07  
Douglas Viger, Vice Chair 08  
John C. Lavallee, 09  
Dennis Viger, 09  
Martha Lowe, 09  
Robert Sherman, 08  
Philip J. McColgan, Jr., 08  
Eric Estevez, 07  
George Puddister IV, 07  
Edmund Gleason, Sel. Rep.  
Eleanor Burton, School Board Rep.  
Martha Lowe, Recording Secretary

Cable Television Advisory Committee..... James Hogan Chair 08  
Donald Hornbeck, 06  
Holly Saurman, 06  
James Greenwood, Cable Coordinator  
Linda Doherty, Production Assistant

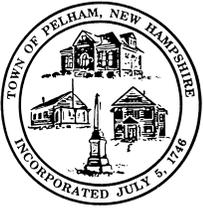
Capital Improvement Plan Committee..... William Scanzani, Chair 07  
Bob Haverty, Vice Chair 09  
Larry Hall, 07  
Steve Caruso, 08  
Doug Fyfe, 08  
Eleanor Burton, 08  
Andy Ducharme, 08  
  
Jean-Guy Bergeron, Sel. Rep.  
Douglas Viger, Budget Committee Rep.  
Bruce Couture, School Bd. Rep

Cemetery Trustees.....	Richard Jensen, Chair 08 David Provencal, Vice Chair 06 Jeannette McCoy, Secretary 06 Timothy Zelonis, 08 Walter Kosik, 07
Conservation Commission.....	Paul Gagnon, Chair, 09 Paul Dadak, 07 Jay Stearns, 08 Lisa Loosigian, 08 Glennie Edwards, 07  Jeff Gowan, Planning Director Glennie Edwards, Recording Secretary
Council on Aging (one year).....	Daniel Atwood, Chair Donald Brunelle, Vice Chair Barbara Tracy, Treasurer Dorothy Carter, Secretary Victor Danevich, Sel. Rep
Forestry Committee.....	Deborah Waters, Chair 09 Paul Gagnon, 09 Bob Lamoreaux, 09 Harold Lynde Gayle Plouffe Fire Chief, Michael Walker
Library Trustees.....	Linda Kilbride, Chair 08 Elizabeth Zemetres, Vice Chair 08 Bonnie Barbaro, Secretary 07 Ellen Patchen, Treasurer 07 Francis Garboski, 09
Planning Board.....	William Scanzani, Chair 07 Peter McNamara, Vice Chair 07 M. Gael Ouellette, Secretary 07 Patrick Culbert, 08 Robin Bousa, 07 Kenneth Dunne, 07 Tom Domenico, Sel. Rep Thomas Collins, Alt. 07 James McManus, Alt. 07 Paul Dadak, Alt. 07 Jeff Gowan, Planning Dir. Charity Willis, Recording Secretary

Recreation Advisory Board..... Dave Cate, Chair, 09  
Robert Blinn, 08  
Andy Vanti, 08  
Elizabeth Fontanella, 08  
Lisa Sparkman, 07  
Elizabeth Schedeler, 09  
Charlene Takesian, 07  
Richard Moore, 07  
Cindy Brunelle, 07  
Michael Larson, 07  
George Saurman, III, 07  
Andrea Dube, Alt., 07  
Michael Conrad, School Bd. Rep.  
Harold Lynde, Sel. Rep.  
Darren McCarthy, Parks & Recreation Dir.

Raymond Park Advisory Board..... David Cate, Chair  
Robert Sherman  
Daniel Shea  
Rose Ann Puddister  
Thomas Goss  
David Owens  
Dave Janezeck  
Deborah Lafferty  
William Hayes  
Elizabeth Schedeler  
Angele Diack  
Richard Moore  
Deborah Croatti  
Darren McCarthy, Parks & Recreation Dir  
Randy Masson  
John Nicholson  
Eric Helgemoe

Trustees of the Trust Funds..... Laura Domenico, 09  
Donovan Billings, 07  
Sheryll Lepine, 08



# TOWN OF PELHAM

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Board of Selectmen  
6 Village Green  
Pelham, New Hampshire 03076-3723

## Selectmen's Report

For the past year, the Board of Selectmen has been continuing to focus their efforts on the organizational structure of town operations and departments. Department Heads are refining their department's goals and objectives as well as setting priorities to better plan for the future.

This year the Selectmen instituted a "zero based" budgeting process which essentially start each department at zero and builds the budget from the ground up. The process was a success and was enthusiastically accepted by the Budget Committee. It will be repeated every three to four years and will ensure raising only the funds necessary to operate each department.

We concluded a town wide revaluation on time and under budget. The revaluation was accepted by the State of New Hampshire and redistributed the tax burden more equally throughout the town properties.

In 2006, we said goodbye to several long time employees including the retirements of Fire Chief E. David Fisher with 29 years of service and Sergeant Michael Ogiba with 24 years of service. Long time officers of the Call Fire Department Raymond Cashman, Sr. (31 years) and Richard Vinal (26 years) also retired with distinction. These people saw Pelham experience great changes in their time and we will always be thankful of their contributions.

In this past year we welcomed new Fire Chief, Michael Walker to our community and we look forward to his success in continuing to build that department and picking up where Chief Fisher left off.

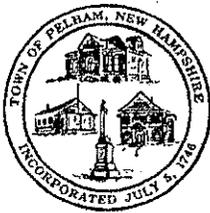
Special thanks go to all the volunteers who contributed to Boards and Committees as well as the many individual projects which better our town. Be it spending hours hearing a subdivision plan, decorating a tree or coaching a child, you make an enormous difference to our community and make Pelham a better place to live.

**PELHAM DOG OWNERS:**



2007 DOG LICENSES ARE NOW BEING ISSUED AT THE TOWN CLERK'S OFFICE  
PROOF OF RABIES VACCINATION IS REQUIRED. PLEASE STOP BY OR MAIL  
\$6.50 SPAYED OR NEUTERED  
\$9.00 IF UNALTERED  
\$2.00 FOR SENIOR 1<sup>ST</sup> DOG  
ENCLOSE A STAMPED SELF-ADDRESSED ENVELOPE IF REGISTERING BY MAIL.  
OFFICE HOURS MON, WED, THUR, FRI 8:00-4:00 TUE 8:00-7:00

**ALL DOGS MUST BE REGISTERED BY MAY 1, 2007 PER RSA 466:1 PENALTIES  
WILL BE CHARGED AFTER THAT DATE AND DOG OFFICER WILL BE NOTIFIED.**



# OFFICIAL BALLOT

## ANNUAL TOWN MEETING

TOWN OF  
PELHAM, NEW HAMPSHIRE  
March 14, 2006

*Dorothy A. Marsden*  
DOROTHY A. MARSDEN, TOWN CLERK

### INSTRUCTIONS TO VOTERS

- To vote, complete the arrow(s) ← pointing to your choices, like this ←
- To write-in a candidate not on the ballot, write the name on the line provided for the office and complete the arrow ← pointing to the write-in line, like this ←

TOWN OFFICIALS	OFFICIAL BALLOT TOWN WARRANT QUESTIONS	
<p style="text-align: center;"><b>For Selectman</b></p> <p>THREE YEARS Vote for not more than ONE:</p> <p><b>VICTOR DANEVICH</b> 1949 ←</p> <p>WRITE-IN ←</p>	<p style="text-align: center;"><b>ARTICLE 2:</b></p> <p>Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article II, Section 307-6 Definitions to add a definition for impact fees to properly explain what impact fees are and how they are created? (Recommended by Planning Board)</p> <p>YES ← 2188 NO ← 530</p>	<p><b>ARTICLE 8:</b></p> <p>Shall the Town vote to raise and appropriate the sum of \$6,653,200 (gross budget) for the following necessary capital improvements: Fire Sub Station (\$2,500,000); Municipal Building Expansion/Sherburne Hall (\$811,000); Highway Department Garage (\$655,000); Parks and Recreation Facility including Lifeguard and Restroom Facilities at Veteran's Park (\$1,500,000); Roadway Improvements (\$1,000,000); and, Construction Management Services (\$187,200)? This Article shall authorize the issuance of not more than \$6,653,200 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33), and to authorize the Board of Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon and to additionally raise and appropriate the sum of \$70,000 for the first year's interest and associated costs. (Recommended by Selectmen) (Not Recommended by Budget Committee) (3/5 Ballot Vote Required)</p> <p>YES ← 809 NO ← 1987</p>
<p style="text-align: center;"><b>For Town Moderator</b></p> <p>TWO YEARS Vote for not more than ONE:</p> <p><b>PHILIP R. CURRIER</b> 2169 ←</p> <p>WRITE-IN ←</p>	<p style="text-align: center;"><b>ARTICLE 3:</b></p> <p>Are you in favor of the adoption of Amendment No.2 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article V, Section 307-18, Table 2 to provide site plan review oversight for new electric power producing technologies which shall be a permitted use in all zoning districts? These technologies are now becoming available to homeowners and small businesses. (Recommended by the Planning Board)</p> <p>YES ← 2057 NO ← 609</p>	<p><b>ARTICLE 9:</b></p> <p>Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth herein, totaling \$9,382,281? Should this article be defeated, the default budget shall be \$9,012,352 which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (\$9,382,281 approved by Budget Committee)</p> <p>YES ← 1537 NO ← 1187</p>
<p style="text-align: center;"><b>For Budget Committee</b></p> <p>THREE YEARS Vote for not more than THREE:</p> <p><b>JOHN C. LAVALLEE</b> 1772 ←</p> <p><b>MARTHA A. LOWE</b> 1621 ←</p> <p><b>DENNIS E. VIGER</b> 1661 ←</p> <p>WRITE-IN ←</p> <p>WRITE-IN ←</p> <p>WRITE-IN ←</p>	<p style="text-align: center;"><b>ARTICLE 4:</b></p> <p>Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article IX, Section 307-53-4 D, Senior and Elderly Housing, to correct a conflict that currently directs applicants to provide plans based on two separate sets of regulations? (Recommended by the Planning Board)</p> <p>YES ← 2104 NO ← 599</p>	<p><b>ARTICLE 10:</b></p> <p>Pursuant to RSA Chapter 32:14 V, are you in favor of rescinding adoption of the Municipal Budget Act and eliminating the Budget Committee. (Submitted by Petition)</p> <p>YES ← 789 NO ← 1872</p>
<p style="text-align: center;"><b>For Budget Committee</b></p> <p>ONE YEAR Vote for not more than TWO:</p> <p><b>ERIC P. ESTEVEZ</b> 1826 ←</p> <p>WRITE-IN <i>George Puchkiewicz Jr</i> 350 ←</p> <p>WRITE-IN ←</p>	<p style="text-align: center;"><b>ARTICLE 5:</b></p> <p>Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article XI, Section 307-68 and 307-69 to make the Sign Ordinance more clear by requiring information about the sign as part of the permitting process and to clarify who approves sign permits? (Recommended by the Planning Board)</p> <p>YES ← 2063 NO ← 645</p>	<p><b>ARTICLE 11:</b></p> <p>Shall the Town vote to raise and appropriate the sum of \$125,000.00 to be placed in the compensated absence fund for the purpose of disbursing accrued earned time (annual vacation and sick leave) to terminating employees as required by law and/or negotiated contracts? The balance of the fund is currently \$11,873.28. The total current liability is approximately \$636,979.36. (Recommended by Selectmen) (Recommended by Budget Committee)</p> <p>YES ← 1628 NO ← 1130</p>
<p style="text-align: center;"><b>For Cemetery Trustee</b></p> <p>THREE YEARS Vote for not more than TWO:</p> <p><b>JEANNETTE McCOY</b> 2073 ←</p> <p>WRITE-IN <i>DAVID PROVENCAL</i> 31 ←</p> <p>WRITE-IN ←</p>	<p style="text-align: center;"><b>ARTICLE 6:</b></p> <p>Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article XII, Section 307-76 II to allow a small sign for lawful home occupations and to provide for a uniform standard for those signs so they are appropriate for residential neighborhoods? (Recommended by the Planning Board)</p> <p>YES ← 1978 NO ← 745</p>	<p><b>TURN OVER TO CONTINUE VOTING</b></p>
<p style="text-align: center;"><b>For Library Trustee</b></p> <p>THREE YEARS Vote for not more than ONE:</p> <p>WRITE-IN <i>FRANCIS GARBASKI</i> 13 ←</p>	<p style="text-align: center;"><b>ARTICLE 7:</b></p> <p>Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend the provisions of the Impact Fee Ordinance by deleting sections 1000.01 thru 1008, in their entirety and replacing these provisions with a new ordinance title, and sections A-N, which contain general revisions to the ordinance to bring it into conformity with changes in the law, and to clarify various administrative provisions? (Recommended by the Planning Board)</p> <p>YES ← 1823 NO ← 775</p>	
<p style="text-align: center;"><b>For Trustee of Trust Funds</b></p> <p>THREE YEARS Vote for not more than ONE:</p> <p><b>LAURA DOMENICO</b> 1916 ←</p> <p>WRITE-IN ←</p>		
<p style="text-align: center;"><b>For Trustee of Trust Funds</b></p> <p>TWO YEARS Vote for not more than ONE:</p> <p>WRITE-IN <i>SHERYLL LEONE</i> 13 ←</p>		
<p style="text-align: center;"><b>For Trustee of Trust Funds</b></p> <p>ONE YEAR Vote for not more than ONE:</p> <p><b>DONOVAN THOMAS BILLINGS</b> 1857 ←</p> <p>WRITE-IN ←</p>		
<p style="text-align: center;"><b>For Supervisor of Checklist</b></p> <p>SIX YEARS Vote for not more than ONE:</p> <p><b>CAROL ANN FISHER</b> 2014 ←</p> <p>WRITE-IN ←</p>		

**ARTICLE 12:**

Shall the Town vote to raise and appropriate the sum of \$136,118.00 to place all employees not already covered by Social Security, Medicare, and NH Retirement into those programs? (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1594  
NO ← 1143

**ARTICLE 13:**

Shall the Town will vote to establish as Town Forests pursuant to RSA 31:110-113, the following parcels:

Tax Map 26 & 27, Lot 2-79 ("Hinds Lane Conservation Area")

Tax Map 25, Lot 12-38 (Calitri Family Conservation Area)

Tax Map 30 & 36, Lot 11-254 (Little Island Pond Conservation Area)

Tax Map 10, Lot 10-1 (Costa Family Conservation Area)

Tax Map 33, Lot 1-159 (Frederic Cutter Merriam Conservation Area)? (Recommended by Conservation Commission) (No Tax Impact)

YES ← 2250  
NO ← 469

**ARTICLE 14:**

Shall the Town vote to accept the following roads as class V town roads: Slavin Drive (Lot 1-137-6 to lot 1-137-4); Appleleaf Drive; Cara Lane; Carlisle Lane; Gafa Court; Garland Drive (lot 10-110 to lot 10-361-10); Heather Lee Lane; Longview Drive (lot 4-140-16 to lot 4-140-23); Natures Way; Stonepost Road; and Trailside Drive? (Recommended by Planning Board)

YES ← 2105  
NO ← 589

**ARTICLE 15:**

Shall the Town vote to establish a Special Detail Revolving Fund (Police and Fire) pursuant to RSA 31:95-h (c) where only the fees collected to offset the direct labor costs associated with said detail is deposited into said fund? These funds would be held by the Treasurer and may only be expended on order by the Selectmen for the direct labor costs of special details. (Recommended by Selectmen) (Recommended by Budget Committee) (No Tax Impact)

YES ← 2117  
NO ← 586

**ARTICLE 16:**

To see if the Town will vote to establish a Special Recreation Revenue Fund pursuant to RSA 35-B:2-II. The money received from fees and charges for recreation park services and facilities shall be allowed to accumulate from year to year and shall not be considered to be part of the town's general fund. The town's treasurer shall have custody of all monies in the fund and shall pay out the same upon an affirmative vote of the Board of Selectmen and the order of the Recreation Director. These funds may be expended only for recreation purposes as stated in RSA 35-B and no expenditure shall be made in such a way as to require the expenditure of, or create liability upon, other town funds which have not been appropriated to that purpose. (Submitted by Petition) (Recommended by Selectmen) (Recommended by Budget Committee) (No Tax Impact)

YES ← 2185  
NO ← 536

**ARTICLE 17:**

Shall the Town vote to establish an Ambulance Replacement Revolving Fund pursuant to RSA 31:95-h where the first \$25,000.00 in ambulance service fees collected in each calendar year would be placed in said fund? These funds would be held by the Treasurer and may only be expended for the replacement or major refurbishment of an ambulance. (Recommended by Selectmen) (Not Recommended by Budget Committee)

YES ← 1590  
NO ← 1103

**ARTICLE 18:**

Shall the Town vote to raise and appropriate the sum of \$35,000.00 to complete the third year of the town wide computer technology plan? (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1837  
NO ← 884

**ARTICLE 19:**

Shall the Town vote to approve cost items included in the three year Collective Bargaining Agreement ratified by the Board of Selectmen of the Town of Pelham and the Pelham Police, Fire and Supervisor's Association which calls for the following increases in salaries and related benefits and to further raise and appropriate the sum of \$55,234 to fund the first year of the Agreement?

Year	Cost	Accumulated Cost
2006	\$55,234	0
2007	\$45,954	\$101,188
2008	\$55,953	\$157,141

(Recommended by Selectmen) (Recommended by the Budget Committee)

YES ← 1651  
NO ← 1069

**ARTICLE 20:**

Shall the Town vote to raise and appropriate the sum of \$70,000.00 to refurbish engine 3, a 1985 Ford Tanker with a 1,500 gallon capacity? The tanker does not currently meet certification and these repairs should extend its useful life another ten years. (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1844  
NO ← 894

**ARTICLE 21:**

Shall the Town vote to raise and appropriate the sum of \$136,350.00 for the purpose of funding 4 new firefighter/EMT positions with the intent of having 4 personnel on each shift? This amount represents the full costs from July to December, 2006, after which the position, if approved, will be funded through the Fire Department operating budget. The addition of these positions will bring the Pelham Fire in compliance with national standards. (Recommended by Selectmen) (Not Recommended by Budget Committee)

YES ← 1189  
NO ← 1566

**ARTICLE 22:**

Shall the Town vote to raise and appropriate the sum of \$20,000.00 for Police, Fire and Emergency Management to participate in applying for grants whereby a portion of said grant must be placed as a matching amount by the Town of Pelham for unanticipated money from the State, Federal, governmental or non-governmental agency which becomes available? (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1850  
NO ← 811

**ARTICLE 23:**

Shall the Town vote to raise and appropriate the sum of \$25,638.00 to purchase one (1) new Ford Crown Victoria police cruiser with all equipment, lettering and transfers? In the event this Article fails, two police cruisers already in the operating budget will not be affected. (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1229  
NO ← 1513

**ARTICLE 24:**

Shall the Town vote to raise and appropriate the sum of \$45,032.00 to hire and equip one new Police Officer? This amount represents the costs from June to December, 2006 after which the position, if approved, will be funded through the Police operating budget. (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1231  
NO ← 1519

**ARTICLE 25:**

Shall the Town vote to raise and appropriate the sum of \$251,136 for repair, maintenance and upgrading of town roads, to be offset by the State Highway Grant for highway construction? This will be a non-lapsing account per RSA 32:7. (Recommended by Selectmen) (Recommended by Budget Committee) (No Tax Impact)

YES ← 2344  
NO ← 489

**ARTICLE 26:**

Shall the Town vote to raise and appropriate the sum of \$35,000.00 for placement in the Tallant Road and Willow Street Bridge Capital Reserve Fund? These Bridges are identified by the State of New Hampshire as being sub-standard and are eligible for 80% grant reimbursement. (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 2167  
NO ← 596

**ARTICLE 27:**

Shall the Town vote to establish a Pelham Public Television Capital Reserve Fund and to authorize the Selectmen as Agents to expend for the purpose of updating video equipment technology and re-establishing a television program production center and to further raise and appropriate the sum of \$75,000.00 to be placed in this Fund for this purpose? Said funding for this project will be offset by franchise fees received from Adelphia Communications and their successors which are funded by cable subscribers in Pelham. (Recommended by Selectmen) (Not Recommended by Budget Committee)

YES ← 643  
NO ← 2077

**ARTICLE 28:**

Shall the Town vote to appropriate the sum of \$75,000.00 for the purpose of purchasing a new passenger transportation bus for the Pelham Senior Center with funding by: raising \$35,000.00 from taxation and authorizing withdrawal of \$40,000.00 from the Senior Center Bus Capital Reserve Fund which is the fund's approximate balance? (Recommended by Selectmen) (Recommended by Budget Committee)

YES ← 1690  
NO ← 1070

**ARTICLE 29:**

Shall the Town vote to raise and appropriate the sum of \$3,500 as a one year trial where Pelham contributes to the Greater Derry-Salem Regional Transit Initiative, a ten-town regional pilot program which will expand and coordinate transit service to provide rides for senior citizens, people with disabilities, and the general public? (Recommended by Selectmen) (Not Recommended by Budget Committee)

YES ← 1205  
NO ← 1525

**ARTICLE 30:**

Shall the Town vote to raise and appropriate the sum of \$152,230 for the Cemetery Department for the purpose of constructing garage space for equipment along with space for a small office, bathroom and meeting room? This will be a non-lapsing account per RSA 32:7 and will not lapse until the project is complete, or in two years, whichever is less. (Recommended by Cemetery Trustees) (Recommended by Budget Committee)

YES ← 1131  
NO ← 1593

**ARTICLE 31:**

Shall the Town vote to create a Cemetery Lot Repurchasing Capital Reserve Fund and authorize the Cemetery Trustees as agents to expend and to raise and appropriate the sum of \$2,500 to be placed into this fund? (Recommended by Cemetery Trustees) (Recommended by Budget Committee)

YES ← 1764  
NO ← 949

**CONTINUE VOTING ON NEXT BALLOT**



**OFFICIAL BALLOT**  
**ANNUAL TOWN MEETING**  
 TOWN OF  
**PELHAM, NEW HAMPSHIRE**  
 March 14, 2006

*Dorothy A. Marsden*

DOROTHY A. MARSDEN, TOWN CLERK



**INSTRUCTIONS TO VOTERS**

- To vote, complete the arrow(s) ← → pointing to your choices, like this ← →
- To write-in a candidate not on the ballot, write the name on the line provided for the office and complete the arrow ← → pointing to the write-in line, like this ← →

**ARTICLE 32:**

To see if the Town will vote to raise and appropriate the sum of \$16,655.00 to upgrade the Library's Children's Librarian position from part-time to a full-time position to respond to increasing demand for children's services in the Library. This amount represents the cost of a benefit package from April 1, 2006 through December 31, 2006, after which, if the package is approved, the benefits will be funded through the town's operating budget. The estimated cost for a full year of these benefits at 2006 rates is \$22,269.00. (Recommended by Library Trustees) (Not Recommended by Budget Committee)

YES ← 858 →  
 NO ← 1939 →

**ARTICLE 33:**

\* RECOUNT 3/23/06  
 Shall the Town vote to raise and appropriate the sum of \$30,000.00 to pay for the cost to clean up an illegal tire dump including oversight costs and the costs of disposing of tires and other unsuitable materials located in a portion of the J. Albert Lynch addition to the Elmer G. Raymond Park? (Recommended by Selectmen) (Recommended by Budget Committee)

\* YES 1408  
 \* NO 1418  
 YES ← 1407 →  
 NO ← 1411 →

**ARTICLE 34:**

Shall the Town vote to hear the reports of auditors, agents, and other committees heretofore chosen and pass any votes relating thereto? (Recommend by Selectmen)

YES ← 2020 →  
 NO ← 683 →

**ARTICLE 35:**

Are you in favor of electing the Pelham Planning Board consisting of 7 members including one selectman as an ex officio member with the remaining board members to be filled at the next regular election? Two members to be elected for a one year term, two members for a two year term, and two members for a three year term, there after the term of planning board members shall be for three years. (Submitted by Petition)

YES ← 1413 →  
 NO ← 1266 →

**ARTICLE 36:**

Shall the Town vote to dedicate Tax Map 24, Lot 12-214, Town of Pelham owned land, as Town-owned conservation land to be managed by the Town of Pelham Conservation Commission under the provisions of RSA Chapter 36-A. Lot 12-214 is bordered on each side by two conservation areas, Tax Map 24, Lot 12-41 (Spring Street Conservation Area) and Tax Map 25, Lot 12-38 (Calitri Family Conservation Area). The dedication of Lot 12-214 as Town-owned conservation land will protect the wildlife corridor and recreational trail system that currently exist between the Spring Street Conservation Area and the Calitri Family Conservation Area. The dedication of Lot 12-214 as Town-owned conservation land will also be in keeping with the Pelham Master Plan and Natural Resources Inventory. This warrant will not prohibit road connectivity to facilitate public safety. (Submitted by Petition)

YES ← 1891 →  
 NO ← 962 →

**ARTICLE 37:**

To see if the Town will vote to have all warrant articles on the ballot listed separately. Thereby, allowing voters the opportunity to vote on each warrant article. (NO TAX IMPACT). (Submitted by Petition)

YES ← 2168 →  
 NO ← 586 →

**VOTING IS COMPLETE**

Respectfully Submitted

*Dorothy A. Marsden*  
 Dorothy A. Marsden,  
 Town Clerk

RECOUNT ON TOWN WARRANT ARTICLE #33

On March 16, 2006 @ 9:00 a.m. a petition for recount of Town Warrant Article #33 signed by ten registered voters was received. The recount took place on Thursday, March 23, 2006 at 4:00 p.m. in the Sherburne Hall. The Moderator, Philip Currier, designated the following to recount the ballots: Charlotte Moore, Richard Moore, Donna D'Arcangelo, Kelly Salois, Valerie Labonte, Diane Jean, Kim Boland, Pam Kempton, Joyce Mason, Carol Fisher, Glennie Edwards, Pauline Kopacz, Debra Elwell, Vincent Messina, Jackie Messina, Tom Domenico and Eleanor Burton. Assisting the Moderator were Town Clerk, Dorothy Marsden, Linda Newcomb, William McDevitt, Ken Dunne and Herbert Currier.

After tallying was completed by the Town Clerk, the Moderator announced the following results:

Yes: 1408

No: 1418

Ballots were turned over to the Town Clerk for preservation at 6:00 p.m.

Respectfully Submitted,



Dorothy Marsden, Town Clerk

STATE PRIMARY ELECTION  
 PELHAM, N.H.  
 PELHAM MEMORIAL SCHOOL  
 SEPTEMBER 12, 2006

Prior to the opening of the polls, the ballot box was inspected and locked, ballot machine was turned on and a zero tape was printed and signed by the Moderator and Town Clerk; the required postings were done and the checklist was certified by the Supervisors of the Checklist. The new AccuVote ballot machine was used for the first time at this election.

Ballot Clerks on shift throughout the day were: Priscilla Pike-Church, Linda Derby, Mary Lavallee, Daniel Atwood, Georgia Atwood, Mary Yannetti, Glennie Edwards, Dorothy Carter, Richard Moore, Barbara Tracy, Diane Mullaney and Dot Matthews. Town Moderator, Philip R. Currier, declared the polls open at 7:00 a.m. Voting continued throughout the day and the polls were closed at 8:00 p.m. The following results were announced:

Registered Voters	8099
Regular Ballots Cast	743
Absentee Ballots Cast	15

DEMOCRAT

Governor

John Lynch	239
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Rep in Congress

Paul W. Hodes	204
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Executive Councilor

"Bob" Bruce	75
Paul R.R. Martineau	129

State Senator

Elizabeth "Beth" Roth	215
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State Representatives

Brian Ballou	127
Roland Bergeron	157
James M. Caron	126

REPUBLICAN

Governor

"Jim" Coburn	354
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Rep in Congress

Charles Bass	353
Robert A. Danderson	53
Mary Maxwell	48

Executive Councilor

Raymond J. Wieczorek	363
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State Senator

Annibale Todesca	65
Michael W. "Mike" Downing	249
Nelly Lopez	122

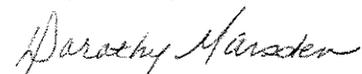
State Representatives

Jean-Guy J. Bergeron	355
Ralph G. Boehm	169
Leon Calawa, Jr.	146

Ann Clark-Balcom	141	Lars T. Christiansen	207
Richard Ingram	134	Rocky B. Desilets	113
John Knowles	124	Eric P. Estevez	191
Mary Ann Knowles	148	Peter R. Goyette, Jr	279
Harold "Hal" Lynde	194	Robert "Bob" Haefner	180
Shaun T. McGuire	127	Stephen D. Hellwig	131
Vivian L. McGuire	135	Shawn N. Jasper	168
Kevin P. Riley	136	James Lawrence	167
Joseph A. Wozniak	139	Rudy Lessard	187
		Lynne Ober	285
		Russell T. Ober III	248
		Andrew Renzullo	136
		Jordan Ulery	185
<u>Sheriff</u>		<u>Sheriff</u>	
Harold Wheeler	162	James R. Gaudet	49
		James A. Hardy	402
		"Bob" Malboeuf	10
<u>County Attorney</u>		<u>County Attorney</u>	
Marguerite Lefebvre Wageling	370		
<u>County Treasurer</u>		<u>County Treasurer</u>	
Christopher C. Pappas	188	David G. Fredette	359
<u>Register of Deeds</u>		<u>Register of Deeds</u>	
Charles T. Mooskian	199	Judith A. MacDonald	383
<u>Register of Probate</u>		<u>Register of Probate</u>	
Doreen Lopez	194	"Bob" Rivard	368
<u>County Commissioner</u>		<u>County Commissioner</u>	
Michael Clemons	199	Rhona M. Charbonneau	383
		<u>Delegates to State Convention</u>	
		Shaun Doherty	347
		Charles Stuart LaBrecque	261
		Robert T. Smith	301

All ballots cast and uncast were sealed according to law and turned over to the Town Clerk for preservation @ 9:30 p.m.

Respectfully Submitted,



Dorothy Marsden, Town Clerk

GENERAL ELECTION  
PELHAM, N.H.  
PELHAM MEMORIAL SCHOOL  
NOVEMBER 7, 2006

Before the opening of the polls, the ballot box was inspected and locked, ballot machine was turned on and a zero tape was printed and signed by the Moderator and Town Clerk; the required postings were done and the checklist was certified by the Supervisors of the Checklist. Ballot Clerks on shift throughout the day were: Barbara Smith, Linda Derby, Kim Boland, Pauline Kopacz, Barbara Tracy, Richard Moore, Priscilla Pike-Church, Dot Matthews, Georgia Atwood, Dan Atwood, Dot Carter, Mary Yannetti, Diane Mullaney, Jean Robarge, Cecile Jussaume and Mary Lavallee. Voting continued throughout the day and the polls were closed at 8:00 p.m. The following results were announced:

Governor

"Jim" Coburn	1243
John Lynch	1909

Rep in Congress

"Ken" Blevens	66
Charles Bass	1761
Paul W. Hodes	1304

Executive Councilor

Raymond J. Wieczorek	1584
Paul R.R. Martineau	1306

State Senator

Michael W. "Mike" Downing	1559
Elizabeth "Beth" Roth	1461

State Representatives

Matthew Kahn	175
James Lawrence	1229
Rudy Lessard	1251
Lynne Ober	1659
Russell T. Ober III	1470
Andrew Renzullo	1135
Jordan Ulery	1170
Jean-Guy J. Bergeron	1706
Ralph G. Boehm	1106
Leon Calawa, Jr.	1066
Lars T. Christiansen	1236
Peter R. Goyette, Jr.	1532
Robert "Bob" Haefner	1171

Shawn N. Jasper	1155
John Knowles	1024
Mary Ann Knowles	1066
Harold "Hal" Lynde	1533
Shaun T. McGuire	920
Vivian L. McGuire	985
Kevin P. Riley	959
Joseph A. Wozniak	955
Brian Ballou	854
Roland Bergeron	1043
James M. Caron	898
Ann Clark-Balcom	980
Paul L. Dadak	969
Richard Ingram	945

Sheriff

James A. Hardy	2149
Harold Wheeler	897

County Attorney

Marguerite Lefebvre Wageling	1953
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County Treasurer

David G. Fredette	1535
Christopher C. Pappas	1232

Register of Deeds

Judith A. MacDonald	1668
Charles T. Mooskian	1203

Register of Probate

"Bob" Rivard	1631
Doreen Lopez	1149

County Commissioner

Rhona M. Charbonneau	1759
Michael Clemons	1105

Question No. 1 "Are you in favor of amending the first part of the Constitution by inserting a new article 12-a to provide that private property can only be taken as follows:

(Art.) 12-a (Power to Take Property Limited) No part of a person's property shall be taken by eminent domain and transferred, directly or indirectly, to another person if the taking is for the purpose of private development or other private use of the property."

(This question is submitted to the voters by the 2006 Legislature on votes of 277 to 61 in the House of Representatives and 24 to 0 in the Senate. CACR 30)

Yes: 2530

No: 448

Question No. 2 "Are you in favor of amending the second part of the Constitution by amending article 11 to read as follows:

(Art) 11 (Small Towns; Representation by Districts.) When the population of any town or ward, according to the last federal census, is within a reasonable deviation from the ideal population for one or more representative seats, the town or ward shall have its own district of one or more representative seats. The apportionment shall not deny any other town or ward membership in one non-floterial representative district. When any town, ward, or unincorporated place has fewer then the number of inhabitants necessary to entitle it to one representative, the legislature shall form those towns, wards, or unincorporated places into representative districts which contain a sufficient number of inhabitants to entitle each district so formed to one or more representatives for the entire district. In forming the districts, the boundaries of towns, wards, and unincorporated places shall be preserved and contiguous. The excess number of inhabitants of a district may be added to the excess number of inhabitants of other districts to form at-large or floterial districts conforming to acceptable deviations. The legislature shall form the representative districts at the regular session following every decennial federal census."

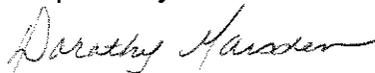
(This question is submitted to the voters by the 2006 Legislature on votes of 256 to 55 in the House of Representatives and 16 to 7 in the Senate. CACR 41)

Yes: 2059

No: 727

All ballots cast and uncast were sealed according to law and turned over to the Town Clerk for preservation @ 9:00 p.m.

Respectfully Submitted,



Dorothy Marsden, Town Clerk

TOWN OF PELHAM  
THE STATE OF NEW HAMPSHIRE

# 2006 Town Deliberative Session Minutes



**DELIBERATIVE SESSION  
PELHAM ELEMENTARY SCHOOL  
FEBRUARY 7, 2006**

The Moderator, Philip Currier, opened the Deliberative Session of the 2006 Town Meeting at 7:08 p.m. at the Pelham Elementary School on Tuesday, February 7, 2006. He explained that this session shall consist of explanation, discussion and debate of warrant articles numbered 8 through 37. Warrant articles may be amended subject to the following limitations: (a) warrant articles whose wording is prescribed by law shall not be amended and (b) warrant articles that are amended shall be placed on the official ballot for a final vote on the main motion, as amended.

Mr. Currier called the 2006 Town Meeting to order. He then asked everyone to join in the Pledge of Allegiance. He introduced the Town Administrator, Tom Gaydos; Selectmen, Chairman Victor Danevich, Tom Domenico, Ed Gleason, Hal Lynde and Jean-Guy Bergeron; Budget Committee, Chairman John Lavallee and Dennis Viger; Town Clerk, Dorothy Marsden, Clerk, Linda Newcomb and Town Counsel, John Ratigan.

The Moderator then recognized all non-registered voters who were requested to be seated in a special area. He then set the rules and regulations to be followed during the meeting, including an explanation of restricted reconsideration. He explained, by law, that bond issues to be voted on by Town Meetings are to be the first articles in the warrant and the first to be discussed. The official ballot voting will take place at Pelham High School on Tuesday, March 14, 2006 between the hours of 7:00 a.m. and 8:00 p.m. to choose all necessary town officials for the ensuing year to vote on all warrant articles numbered 2 through 37.

**ARTICLE 2:**

Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows:

Amend Article II, Section 307-6 Definitions to add a definition for impact fees to properly explain what impact fees are and how they are created? (Recommended by Planning Board)

**ARTICLE 3:**

Are you in favor of the adoption of Amendment No.2 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows:

Amend Article V, Section 307-18, Table 2 to provide site plan review oversight for new electric power producing technologies which shall be a permitted use in all zoning districts? These technologies are now becoming available to homeowners and small businesses. (Recommended by the Planning Board).

**ARTICLE 4:**

Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows:

Amend Article IX, Section 307-53-4 D, Senior and Elderly Housing, to correct a conflict that currently directs applicants to provide plans based on two separate sets of regulations? (Recommended by the Planning Board).

**ARTICLE 5:**

Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows:

Amend Article XI, Section 307-68 and 307-69 I to make the Sign Ordinance more clear by requiring information about the sign as part of the permitting process and to clarify who approves sign permits? (Recommended by the Planning Board).

**ARTICLE 6:**

Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows:

Amend Article XII, Section 307-76 II to allow a small sign for lawful home occupations and to provide for a uniform standard for those signs so they are appropriate for residential neighborhoods? (Recommended by the Planning Board).

**ARTICLE 7:**

Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows:

Amend the provisions of the Impact Fee Ordinance by deleting sections 1000.01 thru 1008, in their entirety and replacing these provisions with a new ordinance title, and sections A-N, which contain general revisions to the ordinance to bring it into conformity with changes in the law, and to clarify various administrative provisions? (Recommended by the Planning Board).

**ARTICLE 8:**

Shall the Town vote to raise and appropriate the sum of \$6,653,200 (gross budget) for the following necessary capital improvements: Fire Sub Station (\$2,500,000); Municipal Building Expansion/Sherburne Hall (\$811,000); Highway Department Garage (\$655,000); Parks and Recreation Facility including Lifeguard and Restroom Facilities at Veteran's Park (\$1,500,000); Roadway Improvements (\$1,000,000); and, Construction Management Services (\$187,200)? This Article shall authorize the issuance of not more than \$6,653,200 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33), and to authorize the Board of Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon and to additionally raise and appropriate the sum of \$70,000 for the first year's interest and associated costs. (Recommended by Selectmen) (Not Recommended by Budget Committee)

(3/5 Ballot Vote Required) Selectmen Tom Domenico opened the discussion by noting that Pelham has significant infrastructure needs that must be addressed. He said that the cost of projects is rising faster every year. One of the goals of this warrant is to allow boards to establish proper impact fees, which are expected to be higher than those currently being collected. By collecting an appropriate amount of impact fees, these dollars can be used to offset the cost of projects, thus saving taxpayers money. Taxpayers would also be able to plan for their tax bill as the tax rate would be stabilized under this scenario. He ended saying that this is the most cost effective method. Selectmen Jean-Guy Bergeron made a motion to amend, and it was seconded, to divide the warrant into 5 separate parts. He explained that

the view of Attorney David Barnes was that such a change would be primarily a change in form. Mr. Bergeron said that by having individual items it would give the voters a chance to vote on what they feel is needed. Selectmen Hal Lynde asked Mr. Bergeron how he handled the construction management costs. He said he had simply divided it equally among all the construction projects except for the road maintenance. Selectman Victor Danevich stated that the Selectmen had put in 12 to 15 hours of public session debating this issue and it was decided that all 5 articles are of critical need. There was much further discussion for and against this article. The debate was limited. There was a hand count on the amendment of dividing the article and it was defeated by a margin of 34 in favor and 53 against. I direct the Clerk to place Article 8 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Article 8.

**ARTICLE 9:**

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth herein, totaling \$9,381,494? Should this article be defeated, the default budget shall be \$9,012,352 which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (\$9,447,087 approved by Selectmen) (\$9,381,494 approved by Budget Committee) Mr. Scanzani made an amendment, and it was seconded, to increase the operating budget by \$787.00 to a figure of \$9,382,281. This would increase the Planning Board budget figure to \$15,768. He explained that the CIP Committee for several years has not taken minutes. They are a public committee and it is their responsibility to have a recording secretary take minutes. The amount of \$787.00 is the estimated amount needed for approximately 50 hrs a year to record those minutes. The amendment was adopted. Selectman Hal Lynde made a motion and it was seconded to make an additional amendment to delete the phrase at the last line of the article (\$9,447,087 approved by Selectmen). He explained that it had no relevance to this warrant article and it would only confuse voters because they are not voting on that figure. The amendment was adopted. I direct the Clerk to place Article 9, as amended, on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Article 9.

Dept	2006 BOS Recommend	BudCom Recommend
Assessor	\$91,157	\$91,157
Board of Adjustment	\$3,466	\$3,466
Budget Committee	\$2,520	\$2,520
Cable Department	\$62,048	\$60,467
Cemetery	\$120,913	\$119,113
Conservation Committee	\$12,670	\$7,670
Debt Service Interest	\$302,240	\$302,240
Debt Service Principal	\$433,294	\$433,294
Elections	\$21,459	\$21,459
Emergency Management	\$952	\$952
Fire Department	\$1,256,278	\$1,256,278
Health Officer	\$4,250	\$4,250

Health Services	\$44,965	\$44,965
Highway Maintenance	\$841,310	\$840,310
Human Services	\$45,875	\$40,025
Insurance	\$1,231,706	\$1,231,706
Legal	\$90,000	\$85,000
Library	\$227,330	\$225,223
Parks & Recreation	\$364,406	\$364,406
Planning Board	\$14,981	\$14,981
Planning Dept	\$214,419	\$208,849
Police Department	\$2,089,038	\$2,089,038
Retirement	\$415,878	\$415,878
Selectmen Expenses	\$358,193	\$323,193
Senior Center	\$65,924	\$65,924
Tax Collector	\$85,469	\$85,469
Town Buildings	\$387,188	\$384,588
Town Celebrations	\$8,500	\$8,500
Town Clerk	\$94,469	\$94,469
Transfer	\$548,639	\$548,639
Treasurer	\$7,500	\$7,415
Trust Funds	<u>\$50</u>	<u>\$50</u>
	\$9,447,087	\$9,381,494

**ARTICLE 10:**

Pursuant to RSA Chapter 32:14 V, are you in favor of rescinding adoption of the Municipal Budget Act and eliminating the Budget Committee in order to simplify town government and provide better control of the budgetary process and property taxes by the voters of Pelham as the legislative body? (Submitted by Petition) There was much discussion in reference to the Budget Committee about the outstanding job they do. Brian Mahoney made an amendment and it was seconded to stop the wording of the article after Budget Committee. The wording (Submitted by Petition) will be left at end. The reason is that everything that is said after that is really not based on fact; it is based on projection and opinion. The amendment was adopted. I direct the Clerk to place Article 10, as amended, on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Article 10.

**ARTICLE 11:**

Shall the Town vote to raise and appropriate the sum of \$125,000 to be placed in the compensated absence fund for the purpose of disbursing accrued earned time (annual vacation and sick leave) to terminating employees as required by law and/or negotiated contracts? The balance of the fund is currently \$11,873.28. The total current liability is approximately \$636,979.36. (Recommended by Selectmen) (Recommended by Budget Committee) I direct the Clerk to place Article 11 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 12:**

Shall the Town vote to raise and appropriate the sum of \$136,118 to place all employees not already covered by Social Security, Medicare, and NH Retirement into those programs? (Recommended by Selectmen) (Recommended by Budget Committee) I direct the Clerk to

place Article 12 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Articles 11 & 12.

**ARTICLE 13:**

Shall the Town vote to establish as Town Forests pursuant to RSA 31:110-113, the following parcels:

- Tax Map 26 & 27, Lot 2-79 ("Hinds Lane Conservation Area")
- Tax Map 25, Lot 12-38 (Calitri Family Conservation Area)
- Tax Map 30 & 36, Lot 11-254 (Little Island Pond Conservation Area)
- Tax Map 10, Lot 10-1 (Costa Family Conservation Area)
- Tax Map 33, Lot 1-159 (Frederic Cutter Merriam Conservation Area) ?

(Recommended by Conservation Commission) (No Tax Impact) Deborah Waters and Paul Gagnon spoke in favor of this article, which would add properties to town forests. Both noted that this would allow stewardship committees to establish forest management plans and to care for the land through revenues raised from careful timber cutting. I direct the Clerk to place Article 13 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 14:**

Shall the Town vote to accept the following roads as class V town roads: Slavin Drive (Lot 1-137-6 to lot 1-137-4); Appleleaf Drive; Cara Lane; Carlisle Lane; Gala Court; Garland Drive (lot 10-110 to lot 10-361-10); Heather Lee Lane; Longview Drive (lot 4-140-16 to lot 4-140-23); Natures Way; Stonepost Road; and Trailside Drive? (Recommended by Planning Board) I direct the Clerk to place Article 14 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Articles 13 & 14.

**ARTICLE 15:**

Shall the Town vote to establish a Special Detail Revolving Fund (Police and Fire) pursuant to RSA 31:95-h (c ) where only the fees collected to offset the direct labor costs associated with said detail is deposited into said fund? These funds would be held by the Treasurer and may only be expended on order by the Selectmen for the direct labor costs of special details. (Recommended by Selectmen) (Recommended by Budget Committee) (No Tax Impact) I direct the Clerk to place Article 15 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 16:**

To see if the Town will vote to establish a Special Recreation Revenue Fund pursuant to RSA 35-B:2-II. The money received from fees and charges for recreation park services and facilities shall be allowed to accumulate from year to year and shall not be considered to be part of the town's general fund. The town's treasurer shall have custody of all monies in the fund and shall pay out the same upon an affirmative vote of the Board of Selectmen and the order of the Recreation Director. These funds may be expended only for recreation purposes as stated in RSA 35-B and no expenditure shall be made in such a way as to require the expenditure of, or create liability upon, other town funds which have not been appropriated to that purpose. (Submitted by Petition) (Recommended by Selectmen) (Recommended by Budget Committee) (No Tax Impact) There was much discussion in favor of this warrant. Selectman Victor Danevich stated that by establishing this revolving fund, there will be fewer tax dollars requested in future Parks and Recreation budgets. I

direct the Clerk to place Article 16 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Articles 15 & 16.

**ARTICLE 17:**

Shall the Town vote to establish an Ambulance Replacement Revolving Fund pursuant to RSA 31:95-h where the first \$25,000 in ambulance service fees collected in each calendar year would be placed in said fund? These funds would be held by the Treasurer and may only be expended for the replacement or major refurbishment of an ambulance.

(Recommended by Selectmen) (Not Recommended by Budget Committee) I direct the Clerk to place Article 17 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 18:**

Shall the Town vote to raise and appropriate the sum of \$35,000 to complete the third year of the town wide computer technology plan? (Recommended by Selectmen) (Recommended by Budget Committee) I direct the Clerk to place Article 18 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 19:**

Shall the Town vote to approve cost items included in the three year Collective Bargaining Agreement ratified by the Board of Selectmen of the Town of Pelham and the Pelham Police, Fire and Supervisor's Association which calls for the following increases in salaries and related benefits and to further raise and appropriate the sum of \$55,234 to fund the first year of the Agreement?

<u>Year</u>	<u>Cost</u>	<u>Accumulated Cost</u>
2006	\$55,234	\$
2007	\$45,954	\$101,188
2008	\$55,953	\$157,141

(Recommended by Selectmen) (Recommended by the Budget Committee) Mr. Scanzani spoke in favor of this article saying that it is a good contract because it covers limiting earned time and employees will be paying more of their insurance costs. He said that the overall cost will be a savings to the town. I direct the Clerk to place Article 19 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 20:**

Shall the Town vote to raise and appropriate the sum of \$70,000 to refurbish engine 3, a 1985 Ford Tanker with a 1,500 gallon capacity? The tanker does not currently meet certification and these repairs should extend its useful life another ten years.

(Recommended by Selectmen) (Recommended by Budget Committee) I direct the Clerk to place Article 20 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Articles 17 through 20.

**ARTICLE 21:**

Shall the Town vote to raise and appropriate the \$136,350 for the purpose of funding 4 new firefighter/EMT positions with the intent of having 4 personnel on each shift? This amount represents the full costs from July to December, 2006, after which the position, if approved, will be funded through the Fire Department operating budget. The addition of these positions will bring the Pelham Fire in compliance with national standards.

(Recommended by Selectmen) (Not Recommended by Budget Committee) A friendly amendment was made by Hal Lynde to insert the words (sum of) before \$136,350 on the first line. The amendment was adopted. I direct the Clerk to place Article 21, as amended, on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Article 21.

**ARTICLE 22:**

Shall the Town vote to raise and appropriate the sum of \$20,000 for Police, Fire and Emergency Management to participate in applying for grants whereby a portion of said grant must be placed as a matching amount by the Town of Pelham for unanticipated money from the State, Federal, governmental or non-governmental agency which becomes available?

(Recommended by Selectmen) (Recommended by Budget Committee) I direct the Clerk to place Article 22 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 23:**

Shall the Town vote to raise and appropriate the sum of \$25,638 to purchase one (1) new Ford Crown Victoria police cruiser with all equipment, lettering and transfers? In the event this Article fails, two police cruisers already in the operating budget will not be affected.

(Recommended by Selectmen) (Recommended by Budget Committee) Police Chief Evan Haglund talked about the age of the current cruisers, maintenance costs and usage for every cruiser. I direct the Clerk to place Article 23 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 24:**

Shall the Town vote to raise and appropriate the sum of \$45,032 to hire and equip one new Police Officer? This amount represents the costs from June to December, 2006 after which the position, if approved, will be funded through the Police operating budget. (Recommended by Selectmen) (Recommended by Budget Committee) Police Chief Evan Haglund spoke in regards to a chart that showed the staffing. He stated that if this article is approved, Pelham would still be below the recommended ratio of police officers to residents, but he felt that with this officer, he would not be asking for additional staff for a few years. I direct the Clerk to place Article 24 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 25:**

Shall the Town vote to raise and appropriate the sum of \$255,000 for repair, maintenance and upgrading of town roads, to be offset by the State Highway Grant for highway construction? This will be a non-lapsing account per RSA 32:7. (Recommended by Selectmen) (Recommended by Budget Committee) (No Tax Impact) An amendment was made by Tom Domenico to change the amount on the first line from \$255,000 to \$251,136. He explained that this is the accurate amount they anticipate receiving from the State Highway Grant. The amendment was adopted. I direct the Clerk to place Article 25, as

amended, on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 26:**

Shall the Town vote to raise and appropriate the sum of \$35,000 for placement in the Tallant Road and Willow Street Bridge Capital Reserve Fund? These Bridges are identified by the State of New Hampshire as being sub-standard and are eligible for 80% grant reimbursement. (Recommended by Selectmen) (Recommended by Budget Committee) Bill Scanzani stated that the State currently pays 80% of the cost. He said that we are not putting enough money aside to cover our percentage and the longer we wait the more it is going to cost us. I direct the Clerk to place Article 26 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 27:**

Shall the Town vote to establish a Pelham Public Television Capital Reserve Fund and to authorize the Selectmen as Agents to expend for the purpose of updating video equipment technology and re-establishing a television program production center and to further raise and appropriate the sum of \$75,000 to be placed in this Fund for this purpose? Said funding for this project will be offset by franchise fees received from Adelphia Communications and their successors which are funded by cable subscribers in Pelham. (Recommended by Selectmen) (Not Recommended by Budget Committee) I direct the Clerk to place Article 27 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on all articles through Article 27.

**ARTICLE 28:**

Shall the Town vote to appropriate the sum of \$75,000 for the purpose of purchasing a new passenger transportation bus for the Pelham Senior Center with funding by: raising \$35,000 from taxation and authorizing withdrawal of \$40,000 from the Senior Center Bus Capital Reserve Fund which is the fund's approximate balance? (Recommended by Selectmen) (Recommended by Budget Committee) Selectmen Victor Danevich explained that the present bus would require a significant amount of repairs, etc. to keep it and it is at a point where we need to replace it. I direct the Clerk to place Article 28 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 29:**

Shall the Town vote to raise and appropriate the sum of \$3,500 as a one year trial where Pelham contributes to the Greater Derry-Salem Regional Transit Initiative, a ten-town regional pilot program which will expand and coordinate transit service to provide rides for senior citizens, people with disabilities, and the general public? (Recommended by Selectmen) (Not Recommended by Budget Committee) Victor Danevich stated that this would be a bus service that we would provide to citizens or residents that want to take advantage, maybe to take routine trips to certain places that can't currently be reached beyond Pelham. He also explained that at the end of year 1 we will have no commitment to continue unless there is a town vote to continue it. Ed Gleason explained that there is a need for seniors who are incapacitated who don't have transportation to go to local doctors and other places within the town. This could replace volunteers now in town. This is a Pilot Program; thereby we would have 1 year to study it, evaluate how it works and then come back with recommendations then. I direct the Clerk to place Article 29 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 30:**

Shall the Town vote to raise and appropriate the sum of \$152,230 for the Cemetery Department for the purpose of constructing garage space for equipment along with space for a small office, bathroom and meeting room? This will be a non-lapsing account per RSA 32:7 and will not lapse until the project is complete, or in two years, whichever is less. (Recommended by Cemetery Trustees) (Recommended by Budget Committee) Jeannette McCoy explained the need for this garage and that they already have the land for this at the very back of the cemetery. I direct the Clerk to place Article 30 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 31:**

Shall the Town vote to create a Cemetery Lot Repurchasing Capital Reserve Fund and authorize the Cemetery Trustees as agents to expend and to raise and appropriate the sum of \$2,500 to be placed into this fund? (Recommended by Cemetery Trustees) (Recommended by Budget Committee) Richard Jensen explained that they purchase back lots for \$100 and resell them for \$400. That money goes back into the Town. At the present time they are taking the money out of the operating budget when someone comes in. They do not want to put it into the operating budget because if we don't spend it and we have an emergency it will get misspent. I direct the Clerk to place Article 31 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on all articles through Article 31.

Steven Nowe made a motion to take up Article 37 next. It was seconded. The reason being is that we have a handful of people, it is getting late and would like them to take part in this. The motion was defeated.

**ARTICLE 32:**

To see if the Town will vote to raise and appropriate the sum of \$16,655 to upgrade the Library's Children's Librarian position from part-time to a full-time position to respond to increasing demand for children's services in the Library. This amount represents the cost of a benefit package from April 1, 2006 through December 31, 2006, after which, if the package is approved, the benefits will be funded through the town's operating budget. The estimated cost for a full year of these benefits at 2006 rates is \$22,269. (Recommended by Library Trustees) (Not Recommended by Budget Committee) Sue Hoadley spoke on this article saying that the by increasing the hours from part-time to full-time they would be able to respond to the growing demand and adequate level for children's services. I direct the Clerk to place Article 32 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 33:**

Shall the Town vote to raise and appropriate the sum of \$30,000 to pay for the cost to clean up an illegal tire dump including oversight costs and the costs of disposing of tires and other unsuitable materials located in a portion of the J. Albert Lynch addition to the Elmer G. Raymond Park? (Recommended by Selectmen) (Recommended by Budget Committee) I direct the Clerk to place Article 33 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Articles 32 and 33.

**ARTICLE 34:**

Shall the Town vote to hear the reports of auditors, agents, and other committees heretofore chosen and pass any votes relating thereto? (Recommend by Selectmen) I direct the Clerk to place Article 34 on the official ballot to be voted on at the second session of this meeting on March 14, 2006. I direct the Clerk to place Article 34 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 35:**

Are you in favor of electing the Pelham Planning Board consisting of 7 members including one selectman as an ex officio member with the remaining board members to be filled at the next regular election? Two members to be elected for a one year term, two members for a two year term, and two members for a three year term, thereafter the term of planning board members shall be for three years. (Submitted by Petition) Jeff Gowan stated that the Selectmen have done an excellent job in appointing members. He said they put a lot of time and effort into their process. The Planning Board Members meet twice a month every month of the year. Mr. Ken Dunne stated that a great knowledge would be lost if we were to elect the members. Doug Fyffe asked if this article were to pass would it be binding. John Ratigan, Town Counsel, answered saying yes. Bob Sherman asked if the Selectmen can still appoint alternates. John Ratigan answered yes. I direct the Clerk to place Article 35 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

**ARTICLE 36:**

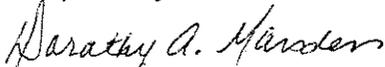
Shall the Town vote to dedicate Tax Map 24, Lot 12-214, Town of Pelham owned land, as Town-owned conservation land to be managed by the Town of Pelham Conservation Commission under the provisions of RSA Chapter 36-A. Lot 12-214 is bordered on each side by two conservation areas, Tax Map 24, Lot 12-41 (Spring Street Conservation Area) and Tax Map 25, Lot 12-38 (Calitri Family Conservation Area). The dedication of Lot 12-214 as Town-owned conservation land will protect the wildlife corridor and recreational trail system that currently exist between the Spring Street Conservation Area and the Calitri Family Conservation Area. The dedication of Lot 12-214 as Town-owned conservation land will also be in keeping with the Pelham Master Plan and Natural Resources Inventory. (Submitted by Petition) Several petitioners spoke in favor of this article saying that they support the dedication of this town-owned land to conservation in order to protect the wildlife corridor and the recreation trails. Fire Chief David Fisher stated that he would not want to lose the connectivity between the streets in that area as the development continues to grow. He also said that he would like to make sure that before something like this gets voted in, that the Town at least has the opportunity through the Planning Dept. and the Planning Board to make sure that the connectivity is going to or not going to affect the safety of the Town's people. Victor Danevich made an amendment and it was seconded to add a sentence at the end of this article – This warrant will not prohibit road connectivity to facilitate public safety. The wording (Submitted by Petition) would stay at the end. A motion to limit debate was passed. The amendment was adopted. I direct the Clerk to place Article 36, as amended, on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

A motion was made to restrict reconsideration on Articles 34 through 36.

**ARTICLE 37:**

To see if the Town will vote to have all warrant articles on the ballot listed separately. Thereby, allowing voters the opportunity to vote on each warrant article. (NO TAX IMPACT). (Submitted by Petition) Mr. Steven Nowe made a motion to change the language in this article to read - To see if the Town will vote to have not more than one expenditure per warrant article. Thereby, allowing voters the opportunity to vote on each expenditure separately. (NO TAX IMPACT) Mr. Nowe stated that this article is in regards to letting the Townspeople make a choice. Mr. Scanzani said that by Statute, the Selectmen get to set the warrant and how they want to present it to you. Charles Mooskian said he understands what the petitioner is trying to do but you can't establish law. That is what this deliberative session is for – you can vote on changing the article at that time. A motion to limit debate was passed. The amendment was defeated. I direct the Clerk to place Article 37 on the official ballot to be voted on at the second session of this meeting on March 14, 2006.

Respectfully Submitted,



Dorothy A. Marsden,  
Town Clerk

**TAX COLLECTOR'S REPORT**For the Municipality of PELHAM Year Ending 12/31/2006**DEBITS**

UNCOLLECTED TAXES- BEG. OF YEAR*		Levy for Year 2006 of this Report	PRIOR LEVIES 2005	
Property Taxes	#3110	xxxxxx	863,046.51	
Resident Taxes	#3180	xxxxxx		
Land Use Change	#3120	xxxxxx	174,220.00	
Yield Taxes	#3185	xxxxxx		
Excavation Tax @ \$.02/lyd	#3187	xxxxxx		
Utility Charges	#3189	xxxxxx		
		xxxxxx		

**TAXES COMMITTED THIS YEAR**

Property Taxes	#3110	23,457,384.00	
Resident Taxes	#3180		
Land Use Change	#3120	163,810.00	
Yield Taxes	#3185	2,369.82	349.56
Excavation Tax @ \$.02/lyd	#3187		
Utility Charges	#3189		

**FOR DRA USE ONLY****OVERPAYMENT:**

Property Taxes	#3110	182,695.16	4,951.48		
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185				
Excavation Tax @ \$.02/lyd	#3187				
Cost & Penalties			4,015.50		
Interest - Late Tax	#3190	10,565.92	39,530.42		
Resident Tax Penalty	#3190				
<b>TOTAL DEBITS</b>		<b>23,816,824.90</b>	<b>1,086,113.47</b>	<b>\$</b>	<b>\$</b>

\*This amount should be the same as the last year's ending balance. If not, please explain.

NH DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

**TAX COLLECTOR'S REPORT**For the Municipality of PELHAM Year Ending 12/31/2006**CREDITS**

REMITTED TO TREASURER	Levy for this Year 2006	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2005		
Property Taxes	22,365,860.70	828,216.99		
Resident Taxes				
Land Use Change	141,820.00	156,700.00		
Yield Taxes	2,369.82	349.56		
Interest (include lien conversion)	10,565.92	39,530.42		
Penalties		4,015.50		
Excavation Tax @ \$.02/yd				
Utility Charges				
Conversion to Lien (principal only)				
<b>DISCOUNTS ALLOWED</b>				

**ABATEMENTS MADE**

Property Taxes	55,754.00	39,781.00		
Resident Taxes				
Land Use Change		17,520.00		
Yield Taxes				
Excavation Tax @ \$.02/yd				
Utility Charges				
<b>CURRENT LEVY DEEDED</b>	703.00			

**UNCOLLECTED TAXES - END OF YEAR #1080**

Property Taxes	1,217,761.46			
Resident Taxes				
Land Use Change	21,990.00			
Yield Taxes				
Excavation Tax @ \$.02/yd				
Utility Charges				
<b>TOTAL CREDITS</b>	<b>23,816,824.90</b>	<b>1,086,113.47</b>	<b>\$</b>	<b>\$</b>

**TAX COLLECTOR'S REPORT**For the Municipality of PELHAM Year Ending 12/31/2006**DEBITS**

	Last Year's Levy 2005	PRIOR LEVIES (PLEASE SPECIFY YEARS)	
		2004	2003
Unredeemed Liens Balance at Beg. of Fiscal Year		114,793.93	51,448.28
Liens Executed During Fiscal Year	237,027.21		
Interest & Costs Collected (AFTER LIEN EXECUTION)	4142.46	12,723.04	18,850.46
<b>TOTAL DEBITS</b>	<b>241,169.67</b>	<b>127,516.97</b>	<b>70,298.74</b> \$

**CREDITS**

REMITTED TO TREASURER:		Last Year's Levy 2005	PRIOR LEVIES (PLEASE SPECIFY YEARS)	
			2004	2003
Redemptions		103,732.64	63,903.41	50,057.98
Interest & Costs Collected (After Lien Execution)	#3190	4,142.46	12,723.04	18,850.46
Abatements of Unredeemed Liens		48.32		
Liens Deeded to Municipality		1,550.19	1,480.90	1,390.30
Unredeemed Liens Balance End of Year	#1110	131,696.06	49,409.62	
<b>TOTAL CREDITS</b>		<b>241,169.67</b>	<b>127,516.97</b>	<b>70,298.74</b> \$

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? YES

TAX COLLECTOR'S SIGNATURE

*Parathy G. Madden*

DATE

*Jan. 23, 2007*

**STATEMENT OF TOWN CLERK ACCOUNTS  
2006**

**RECEIPTS**

Motor Vehicle Permits	\$2,262,332.00
Dog Licenses	4,982.50
Dog State Fees	2,429.50
Municipal Agent Fees	34,115.00
Title Fees	6,430.00
Vital Statistics	11,367.00
Hunt/Fish Licenses	8,638.50
UCC'S	2,185.00
Boat Fees	15,255.04
Miscellaneous	<u>4,716.50</u>
TOTAL	\$2,352,451.04

**REMITTED TO TREASURER**

Motor Vehicle Permits	\$2,262,332.00
Dog Licenses, Penalties & State Fees	7,412.00
Municipal Agent Fees	34,115.00
Title Fees	6,430.00
Vital Statistics	11,367.00
Hunt/Fish Licenses	8,638.50
Miscellaneous	4,716.50
UCC'S	2,185.00
Boat Fees	<u>15,255.04</u>
TOTAL	\$2,352,451.04

Respectfully Submitted,



Dorothy Marsden  
Town Clerk

## 2006 ANNUAL REPORT FROM THE BOARD OF ASSESSORS

To the residents of Pelham:

The Board of Selectmen has the statutory responsibility as the Board of Assessors. An assistant for the Board of Assessors was hired in 2004 and the office has ongoing support from Corcoran Consulting of Wolfeboro Falls, NH.

In September 2005, a Special Town Meeting vote authorized the conduct of a full revaluation of all real property in the Town of Pelham. Vision Appraisal Technology from Northboro, Massachusetts was contracted to perform the revaluation.

Vision Appraisal completed the full measure and list of all real property in the Town of Pelham in October 2006. Notices of assessed value were mailed to all property owners upon completion of the project. Our FINAL 2006 Tax bills were based on the assessed value Vision determined for each parcel as of April 1<sup>st</sup> 2006.

The total valuation for the community is \$1,763,531,858. This includes all properties - exempt and utilities. Excluding exempt properties and utilities, our valuation is \$1,659,750,038.

Our new tax rate is \$13.99 per \$1000 valuation. The rate is broken down into: local school at \$7.74, county at \$.93, municipal at \$3.24 and state education rate at \$2.08.

Once the tax bills were mailed, property owners then were eligible to seek abatement through the Town. Many folks had taken advantage of the informal hearing process Vision conducted during September. As a result of the informal hearing process, abatements have, to date, been sparse.

A full measure and list revaluation has many goals. One of the primary objectives is to bring property values in line with the current fair market. Similar properties should reflect similar value taking into account age and quality of construction of the buildings.

After close to ten years of changing values, the assessments of property in Pelham were severely out of proportion with not only one another but with what the market was doing. Like properties in the same strata had values which were not remotely close to one another.

Our equalization rate had hit 43.3% and was dropping as the re-evaluation continued. This was constantly monitored by Vision as part of the market analysis.

As of April 1, 2006 our assessed values are to be at 100% of what a fair market transaction would be for our properties. The Assessing Standards Board (ASB) allows, as a test of Uniformity of Assessment, a coefficient of dispersion (COD) of 20. When calculating the COD for 2006 using the fair market sales from October 1, 2005 to September 31, 2006 our COD is approximately 5.2.

Future efforts to maintain a COD under 20 as set by the ASB may require annual valuation activity. When we find ourselves in a position where the COD is 20 or greater and our equalization rate 90% or greater than 110% we will be asked by the DRA what efforts we are undertaking to bring our community values back into range.

The Board of Selectmen is exploring five options listed on the Assessing Web site as a means to maintain assessed values within the requisite COD range. They are as listed: a Full Measure and List revaluation, Cycled Inspections, Statistical Updates, Partial Revaluation or a Combination Approach.

Attached is the updated version of tax rates and equalization values per year since 1965.

The office is open Monday through Friday 8 am to 4pm. Persons wishing to apply for an elderly exemption, Veteran's Credit, wood burning exemption, solar heat exemption and/or abatement can review information and applications on line at [www.nh.gov/revenue](http://www.nh.gov/revenue); or [www.pelhamweb.com](http://www.pelhamweb.com), the Assessing Department or stop by the office to pick up applications and information. Applications are NOW due no later than 15 April for exemptions and credits and March 1<sup>st</sup> for Abatements.

Respectfully submitted,

Susan Snide  
Assessing Assistant

### TAX RATE PER 1,000 VALUATION

Year	Ratio	Town	County	School	State	Total
1965		11.30	3.90	43.80		59.00
1966		11.40	3.30	55.30		70.00
1967		13.30	3.60	64.10		81.00
1968		13.20	3.50	65.30		82.00
1969*	100%	5.00	1.50	27.70		34.20
1970	93%	5.90	1.80	29.10		36.80
1971	93%	6.00	1.40	33.40		40.80
1972	77%	7.20	1.50	39.20		47.90
1973	77%	8.50	1.60	39.90		50.00
1974	58%	6.80	1.50	43.70		52.00
1975	58%	9.60	2.00	46.10		57.70
1976	57%	7.10	2.80	46.90		56.80
1977	50%	7.60	2.20	50.00		59.80
1978	50%	8.60	2.60	45.80		57.00
1979	38%	8.60	2.90	42.40		54.00
1980	33%	7.00	3.40	55.90		66.30
1981	33%	11.60	3.30	56.00		70.90
1982*	100%	4.60	1.30	19.60		25.50
1983	96%	4.70	1.60	20.40		26.70
1984	85%	2.83	1.58	21.59		26.00
1985	69%	4.07	1.80	22.97		28.84
1986	50%	3.44	1.96	23.95		29.35
1987	45%	5.48	2.90	25.46		33.84
1988	43%	5.72	2.27	26.11		34.10
1989	47%	5.65	3.22	27.68		36.55
1990	49%	6.40	3.11	28.78		38.29
1991	54%	8.84	3.26	25.40		37.50
1992	59%	8.77	3.57	29.23		41.57
1993	61%	7.88	3.65	29.37		40.90
1994		8.13	3.50	30.87		42.50
1995	58%	8.04	3.63	33.28		44.95
1996	56%	8.93	3.92	34.33		47.18
1997*	100%	4.14	2.29	19.87		26.30
1998	100%	3.41	2.04	20.85		26.30
1999	82%	4.97	2.01	6.74	7.17	20.89
2000	72%	3.96	2.14	9.01	6.89	22.00
2001	60%	3.68	2.25	10.06	7.51	23.50
2002	57.6%	3.98	2.30	12.14	7.43	25.85
2003	53.3%	5.32	2.09	13.06	7.48	27.95
2004	49.3%	6.65	2.01	15.96	5.23	29.85
2005	43.3%	7.16	2.15	16.96	4.98	31.25
2006*	100%	3.24	.93	7.74	2.08	13.99

\*revaluation year

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**TOWN OF PELHAM,  
NEW HAMPSHIRE**

**MANAGEMENT LETTER**

**FOR THE YEAR ENDED  
DECEMBER 31, 2005**

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Board of Selectmen  
Town of Pelham  
Pelham, New Hampshire

In planning and performing our audit of the financial statements of the Town of Pelham, New Hampshire for the year ended December 31, 2005 we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we did become aware of two matters in the current year that were opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters and also addresses the status of the prior year's audit findings and recommendations. This letter does not affect our report dated October 23, 2006 on the financial statements of the Town of Pelham, New Hampshire.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Town personnel and we will be pleased to discuss them in further detail at your convenience, to perform any additional studies of these matters or to assist you in implementing the recommendations.

Respectfully submitted,

*Mason + Rich, P.A.*

MASON + RICH PROFESSIONAL ASSOCIATION  
Certified Public Accountants

October 23, 2006

TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT LETTER

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**STATUS OF PRIOR YEAR'S FINDINGS AND RECOMMENDATIONS**

**BANK DEPOSIT AND RECEIPT SECURITY**

*Prior Year's Finding/Recommendation* – We had noted during our review of deposits at the Finance Office that the deposits were only done once a week. However, during certain times of the year large sums of cash and checks were on hand during the week. We had also found that the Recreation Department and Planning Departments were holding funds overnight in their offices. We had recommended that for security purposes and good internal control that the Finance Office deposit at least three times a week, if not daily and that funds be forwarded daily from the Recreation and Planning Departments.

*Status* – With the implementation of the new accounting software the Town has established a central collections function in the Town Clerk/Tax Collector's Office and that has addressed these issues.

**AMBULANCE BANK ACCOUNT**

*Prior Year's Finding/Recommendation* – We had found in reviewing the ambulance billings that the vendor who did the billings for the Town also held a bank account in the Town's name. As with all Town accounts, we had recommended that the Treasurer have signature authority and custody of the account.

*Status* – This was done in 2005.

TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT LETTER

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**CURRENT YEAR'S FINDINGS AND RECOMMENDATIONS**

**GENERAL**

*Background* – The Town changed its accounting software in June 2005. Because of the differences in the software reporting methodology, the Town was required to spend a lot of unexpected additional time reconciling items after the conversion was completed. In addition the Town went from reporting one fund on the old software to reporting multiple funds on the new software, thus complicating and adding additional time to reconciling the interfund activity. Because of these issues, two critical items as detailed below were not able to be reconciled timely.

*Finding* – We noted that the General Fund bank account was NOT being reconciled to the general ledger on a timely basis. An unreconciled account balance can be a source for the compounding of errors in other balance sheet, revenue and expenditure accounts. In addition, predicting cash position and cash needs become much more difficult, if not impossible.

The open invoice report for accounts payable at year end did not readily reconcile to the general ledger. As a result, vendor transactions could be entered in the wrong period or even the amount entered incorrectly.

*Recommendation* - The Town Accountant and the Treasurer should be reconciling timely to the bank and each other on a more timely basis.

An open invoice report needs to be run timely at month end and reconciled to the balance as reported on the balance sheet run at the same time for all funds.

*Management's Comment* –

- a) The General Fund and all special revenue fund bank accounts are now current and on schedule for monthly reconciliation.
- b) Since this audit, the finance department has been instructed by the developers of the new accounting software purchased in 2005 as to the correct way to reconcile the open invoices to the accounts payable balances. This is now being done on a more timely basis.

**FIRE IMPACT FEES**

*Finding* – We found in testing a sample of fire impact fees assessed that the correct amount was not being charged. The fire impact fee schedule dictates that builders be assessed \$.46 per square foot. We found that builders were being charged \$.45 per square foot. Consequently, the Town had an average of \$36 lost for each fire impact fee charged. Also, all of the fees that we tested had been rounded down to the nearest dollar.

*Recommendation* – The Town needs to charge and collect the total correct fire impact fee of \$.46 per square foot.

*Management's Comments* – The appropriate individuals were advised of this inconsistency and the correct fire impact fees are being calculated and collected.

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**TOWN OF PELHAM,  
NEW HAMPSHIRE**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED  
DECEMBER 31, 2005**

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MASON + RICH

PROFESSIONAL ASSOCIATION

Certified Public Accountants

## REPORT OF INDEPENDENT AUDITORS

To the Board of Selectmen

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Pelham New Hampshire, as of and for the year ended December 31, 2005, which collectively comprise the Town of Pelham's basic financial statements as listed in the index. These financial statements are the responsibility of the Town of Pelham's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Pelham, New Hampshire, as of December 31, 2005 and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information on pages 2 through 9 and 38 through 40 are not a required part of the basic financial statements but are supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplemental information. However, we did not audit the information and express no opinion on it.

Respectfully submitted,

*Mason + Rich, P.A.*

MASON + RICH PROFESSIONAL ASSOCIATION  
Certified Public Accountants

October 23, 2006

## **TOWN MANAGEMENT'S DISCUSSION AND ANALYSIS**

**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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Our discussion and analysis of the Town of Pelham's financial performance provides an overview of the Town's financial activities for the fiscal year ended December 31, 2005. Please read it in conjunction with the Town's financial statements.

***Financial Highlights***

- The Town's net assets for the year ended December 31, 2005 were \$14,240,749.
- At the end of 2005, the Town's governmental funds reported a combined ending fund balance of \$3,787,928. Of this amount, \$2,997,000 is available for spending (unreserved fund balance) on behalf of its citizens.
- At the end of the year, unreserved fund balance for the General Fund was \$1,925,494 which represents 24 percent of total General Fund expenditures.

***Overview of the Financial Statements***

This annual report consists of a series of financial statements. These statements are organized so the reader can understand the Town as a financial whole or as an entire operating entity. The statements also provide a detailed look at specific financial conditions.

The Town's basic financial statements are comprised of three components: The Town-wide financial statements (also referred to as the Basic Financial Statements), fund financial statements, and notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

***Town-Wide Financial Statements***

The Town-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

***Statement of Net Assets and Statement of Activities***

The statement of net assets presents information on all of the Town's assets and liabilities, with the difference between the two reported as net assets. The statement of activities presents information showing how the Town's net assets changed during the current year. These statements are prepared using the accrual basis of accounting similar to the accounting method used by private sector companies. This basis of accounting takes into consideration all of the current year's revenues and expenses, regardless of when the cash is received or paid.

The change in net assets is important because it tells the reader whether, for the Town as a whole, the financial position of the Town has improved or diminished. However, in evaluating the overall position of the Town, nonfinancial information such as changes in the Town's tax base and the condition of the Town's capital assets will also need to be evaluated.

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*(Continued on next page)*

**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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In the statement of net assets and the statement of activities, the Town reports on Governmental Activities.

Governmental Activities - The Town's programs and services are reported here, including General Government, Fire Department, Police Department, Highways and Streets, Transfer, Health and Welfare, Parks and Recreation, Conservation, Library, Cemetery, and Cable TV. These services are funded primarily by taxes and intergovernmental revenues, including federal and state grants and other shared revenues.

***Fund Financial Statements***

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objects. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds. Fund financial statements provide detailed information about the Town's major funds. Based on the restriction on the use of moneys, the Town has established many funds that account for the multitude of services provided to our residents. At the end of 2005 the town had two major funds, the general fund and the Conservation Commission. This is compared to 2004 which only included the General Fund. The change is a result of the Conservation Commission rising above the 10 percent of the total liabilities threshold because of a large land purchase made in 2005.

- *Governmental Funds* – Governmental funds are used to account for essentially the same functions reported as governmental activities on the government-wide financial statements. Most of the Town's basic services are reported in these funds that focus on how money flows into and out of the funds and the year end balances available for spending. These funds are reported on the modified accrual basis of accounting that measures cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services being provided, along with the financial resources available.

Because the focus of the governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities on the government-wide financial statements. By doing so, readers may better understand the long-term effect of the government's short-term financial decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains a multitude of individual governmental funds. Information is presented separately on the governmental fund balance sheet and on the governmental fund statement of revenues, expenditures, and changes in fund balances for the major funds, which were identified earlier. Data from the other governmental funds are combined into a single, aggregated presentation.

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*(Continued on next page)*

**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

- *Fiduciary Funds* – Fiduciary funds are used to account for resources held for the benefit of parties outside the Town. Fiduciary funds are not reflected on the government-wide financial statements because the resources from those funds are not available to support the Town's programs. The accounting method used for fiduciary funds is much like that used for the proprietary funds.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided on the government-wide and fund financial statements.

Other Information – In addition to the basic financial statements and accompanying notes, this report also presents required budgetary information.

***Government-Wide Financial Analysis***

Table 1 provides a comparative summary of the Town's net assets for 2004 and 2005.

	<b>Net Assets Comparative</b>	
	<b>2004</b>	<b>2005</b>
<b>Assets</b>		
Current and other Assets	\$ 11,894,824	\$ 11,948,088
Capital Assets, Net	<u>15,471,877</u>	<u>15,976,790</u>
Total Assets	<u>\$ 27,366,701</u>	<u>\$ 27,924,878</u>
<b>Liabilities</b>		
Current and Other Liabilities	\$ 7,994,219	\$ 7,680,545
Long-Term Liabilities	<u>6,339,443</u>	<u>6,003,584</u>
Total Liabilities	<u>\$ 14,333,662</u>	<u>\$ 13,684,129</u>
<b>Net Assets</b>		
Invested in Capital Assets, Net of Related Debt	\$ 10,059,671	\$ 10,987,925
Restricted	879,713	852,791
Unrestricted	<u>2,093,655</u>	<u>2,400,033</u>
Total Net Assets	<u>\$ 13,033,039</u>	<u>\$ 14,240,749</u>

As noted earlier, the Town's net assets, when reviewed over time, may serve as a useful indicator of the Town's financial position. In the case of the Town, assets exceeded liabilities by \$14,240,749 as of December 31, 2005. This is an increase of \$1,207,710 mainly due to the purchase of a large plot of Conservation land. The largest portion of the Town's net assets (77 percent) reflects its investment in capital assets (e.g. land and improvements, buildings and building improvements, improvements other than buildings, machinery and equipment, vehicles, and infrastructure) less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

*(Continued on next page)*

**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

An additional portion of the Town's net assets (6 percent) represents resources that are subject to restrictions on how they can be used. The remaining balance of unrestricted assets (\$2,400,033) may be used to meet the Town's ongoing obligations to citizens and creditors.

Table 2 shows the changes in net assets for 2004 compared to 2005.

<b>Changes in Net Assets Town of Pelham</b>		
	<b>2004</b>	<b>2005</b>
<b>Revenues</b>		
Program Revenues:		
Charges for Services	\$ 2,990,223	\$ 2,949,393
Operating Grants and Contributions	524,882	467,522
Capital Grants and Contributions	<u>5,044,405</u>	<u>162,512</u>
Total Program Revenues	<u>8,559,510</u>	<u>3,579,427</u>
<b>General Revenues</b>		
Taxes:		
General Purpose Property Taxes	4,298,034	4,720,088
Education Property Taxes	14,467,382	15,308,003
County Property Taxes	1,389,039	1,517,188
Franchise Fees	113,364	134,143
Payment in Lieu of Taxes	18,195	28,658
Other Taxes	317,267	696,015
Grants and Contributions Not Restricted to Specific Programs	492,882	539,894
Interest and Investment Earnings	43,023	172,822
Gain (Loss) on Disposal of Capital Assets	-	25,604
Miscellaneous	13,480	24,814
Transfers	-	-
Total General Revenues	<u>21,152,666</u>	<u>23,167,229</u>
Total Revenues	<u>29,713,176</u>	<u>26,746,656</u>
<b>Program Expenses</b>		
General Government	2,765,471	2,878,233
Fire Department	1,026,119	1,231,210
Police Department	2,048,240	1,888,581
Highways and Streets	1,066,339	1,263,774
Sanitation	504,908	556,677
Health and Welfare	64,008	100,474
Parks and Recreation	387,154	372,502
Conservation	30,196	40,037
Library	248,354	261,790
Intergovernmental	15,856,421	16,825,191
Interest on Long-term Debt	<u>206,680</u>	<u>120,477</u>
Total Expenses	<u>24,203,890</u>	<u>25,538,946</u>
Increase (Decrease) in Net Assets	<u>\$ 5,508,286</u>	<u>\$ 1,207,710</u>

*(Continued on next page)*

**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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***Governmental Activities***

The Town's direct charges to users of governmental services made up \$2,949,393 or 82 percent of total program revenues. These charges are for fees associated with permits, fines, fees, plowing, recreational activities, and employee insurance reimbursements. The most significant change in this statement is the Program Revenues/Capital Grants and Contributions. In 2005 there is a decrease of \$4,980,083. This is due to the acceptance of a large number of roads contributed to the Town from developers in 2004. This was one of the new reporting requirements under GASB 34. This is now done on an annual basis and therefore will exhibit more moderate increases.

Property tax revenues account for \$21,545,279 of the \$23,167,229 total general revenues for governmental activities, or 93 percent of total revenues.

The School District accounted for \$15,308,003 of the \$25,538,946 for governmental activities, or 60 percent of total expenses. The next largest program was General Government, accounting for \$2,878,233 and representing 11 percent of total governmental expenses.

Table 3 for governmental activities, indicates the total cost of services and the net cost of services. The statement of activities reflects the cost of program services and the charges for services, and sales, grants, and contributions offsetting those services. The net cost of services identifies the cost of those services supported by tax revenues and unrestricted intergovernmental revenues.

	2004		2005	
	Total Expense	Net Cost	Total Expense	Net Cost
General Government	\$ 2,765,471	\$ (240,090)	\$ 2,878,233	\$ (325,454)
Fire Department	1,026,119	(625,304)	1,231,210	(975,930)
Police Department	2,048,240	(1,850,820)	1,888,581	(1,776,878)
Highways and Streets	1,066,339	4,125,265	1,263,774	(919,059)
Sanitation	504,908	(478,746)	556,677	(529,388)
Health and Welfare	64,008	(55,855)	100,474	(62,286)
Parks and Recreation	387,154	(186,855)	372,502	(136,845)
Conservation	30,196	(29,568)	40,037	(39,495)
Library	248,354	(239,306)	261,790	(248,516)
Intergovernmental:				
School District	14,467,382	(14,467,382)	15,308,003	(15,308,003)
County	1,389,039	(1,389,039)	1,517,188	(1,517,188)
Interest on Long-term Debt	206,680	(206,680)	120,477	(120,477)
Total Expenses	<u>\$ 24,203,890</u>	<u>\$(15,644,380)</u>	<u>\$ 25,538,946</u>	<u>\$(21,959,519)</u>

*(Continued on next page)*

**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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Charges for services, operating and capital grants and contributions funded 14 percent of the total cost of the General Government expenses of the Town. The remaining \$21,959,519 in General Government expenses is funded by property taxes and intergovernmental revenues. One large notable difference between 2004 and 2005 is in the Highway and Streets line item. This is because in 2004 the Highway and Streets line item appeared to have received approximately \$5,000,000 in revenue, whereas in actuality \$4,910,400 of that are roads that were accepted from developers by the Town in the annual vote. This is a new reporting requirement under GASB 34. This was a one-time reporting item and should only have moderate increases from this point forward.

***Financial Analysis of Town Funds***

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

***Governmental Funds***

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the Town's net resources available for spending at the end of the year.

As of December 31, 2005, the Town's governmental funds reported a combined ending fund balance of \$3,787,928. Approximately 79 percent of this total (\$2,997,000) constitutes unreserved fund balance, which is available for spending at the Town's discretion. The remainder of the fund balance is reserved to indicate that it is not available for new spending because it has already been committed to liquidate contracts and purchase orders or a variety of other restricted purposes (\$790,928) from the prior year.

The General Fund is the primary operating fund of the Town. At the end of 2005, unreserved fund balance was \$1,925,494, while total fund balance was \$2,716,422. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 24 percent of total General Fund expenditures, while total fund balance represents 33 percent of that same amount.

The fund balance of the Town's General Fund increased by \$866,502 during 2005. The key factor in this increase is due to the deferral of most major projects by the Town administration in order to stay within the constraints of the default budget.

***Budgetary Highlights***

By State statute, the Town of Pelham Selectmen adopts the annual operating budget for the Town on the first day of January. For the General Fund, the net change in fund balance was \$866,502. As noted previously, the majority of the increase of expenditures over revenues occurred from the deferral of most major projects by the town administration in order to stay within the constraints of the default budget.

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**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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***Capital Assets and Debt Administration***

Capital Assets – The Town's investment in capital assets for government activities as of December 31, 2005 was \$15,976,790 (net of accumulated depreciation). This investment in capital assets includes land and improvements, buildings and improvements, improvements other than buildings, machinery and equipment, vehicles and infrastructure.

The Town purchased one large parcel of land for Conservation during 2005, in the amount of \$1,000,000. The Town also purchased a new truck for the highway department fitted with plow for a cost of approximately \$89,000 as voted on in Special Meeting.

**Note IV C** (Capital Assets) provides additional information about capital asset activity during 2005.

Long-Term Debt – At December 31, 2005, the Town had total general obligation bonded debt outstanding of \$4,975,546. Other outstanding debt included a capital lease payment of \$49,640.

Moody's Investor Services has assigned an underlying rate of A2 to the outstanding general obligation debt of the Town. However, an AAA credit rating was listed on the bonds as a result of the purchaser acquiring bond insurance.

In addition, the Town's long-term obligations include compensated absences of \$643,398 which increased \$51,161 (9 percent) in 2005. Additional information on the Town's long-term debt can be found in **Note IV F** of this report.

***Economic Factors***

The Town of Pelham has experienced substantial growth in its assessed value in the past 10 years. In 2005, forty-seven (47) single family dwellings and three (3) duplex new home building permits were issued. This is a significant decrease compared to the eighty-four in 2004. This decrease is most likely due to regional economic stagnation.

The most significant contributing growth components are good location, good school system and a comparably low tax rate. Pelham is 45 minutes to Logan airport and is considered a rural setting with an urban feel.

It should also be noted that the proposed budget for the year ended December 31, 2005 was voted down by the residents of Pelham and the Town, therefore, was operating on a default budget. A special meeting was required to receive approval for a new highway truck, increase gas/fuel expenditures and the revaluation as required by the State. The town administration along with the department heads stayed in constant communication in order to make the necessary cutbacks to stay within this budget. Some of these cutbacks included no holiday coverage at the Transfer Station, delayed hiring in personnel in the Police Department, and program cutbacks in the Parks and Recreation Department.

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**TOWN OF PELHAM, NEW HAMPSHIRE  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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***Requests for Information***

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Town of Pelham, Selectmen Office, 6 Village Green, Pelham, NH 03076.

## **BASIC FINANCIAL STATEMENTS**

TOWN OF PELHAM, NEW HAMPSHIRE  
STATEMENT OF NET ASSETS  
DECEMBER 31, 2005

	<u>Governmental Activities</u>
<b><i>ASSETS</i></b>	
Cash and Equivalents	\$ 8,848,439
Temporary Investments	1,099,969
Investments	-
Taxes Receivable	1,203,509
Accounts Receivable	553,811
Due from Other Governments	637
Internal Balances	-
Inventories and Prepaids	93,299
Restricted Assets	122,113
Property by Tax Deed and Title	<u>26,311</u>
Capital Assets:	
Land and Improvements	4,561,620
Buildings and Improvements	6,120,369
Infrastructure	4,910,400
Furniture, Equipment and Vehicles	3,008,338
Construction in Progress	237,419
Less Accumulated Depreciation	<u>(2,861,356)</u>
Total Capital Assets, Net of Depreciation	<u>15,976,790</u>
 <b><i>TOTAL ASSETS</i></b>	 <b><u>\$ 27,924,878</u></b>
	(Continued)

TOWN OF PELHAM, NEW HAMPSHIRE  
STATEMENT OF NET ASSETS  
DECEMBER 31, 2005

	<u>Governmental Activities</u>
<b><i>LIABILITIES</i></b>	
Accounts Payable	\$ 969,947
Due to Other Governments	6,538,030
Accrued Liabilities	157,568
Deferred Revenues	-
Liabilities Payable from Restricted Assets	15,000
Non-current Liabilities:	
Bond Anticipation Note Payable	335,000
Portion Due or Payable Within One Year:	
Obligations Under Capital Lease	49,640
Bonds and Notes Payable	299,759
Portion Due or Payable After One Year:	
Obligations Under Capital Lease	-
Bonds and Notes Payable	4,675,787
Compensated Absences Payable	643,398
<b><i>Total Liabilities</i></b>	<b>13,684,129</b>
 <b><i>NET ASSETS</i></b>	
Invested in Capital Assets, Net of Related Debt	10,987,925
Restricted for:	
Capital Reserves	473,428
Permanent Funds:	
Nonexpendable	379,363
Unrestricted	2,400,033
<b><i>Total Net Assets</i></b>	<b>\$ 14,240,749</b>

TOWN OF PELHAM, NEW HAMPSHIRE  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2005

Functions/Programs	Program Revenues			Net (Expense) Revenue and Change in Net Assets	
	Expenses	Charges for Services	Operating Grants and Contributions		Capital Grants and Contributions
<b>Governmental Activities:</b>					
General Government	\$ 2,878,233	\$ 2,477,005	\$ 64,903	\$ 10,871	\$ (325,454)
Fire Department	1,231,210	124,756	45,966	84,558	(975,930)
Police Department	1,888,581	85,884	25,819	-	(1,776,878)
Highways and Streets	1,263,774	40,533	304,182	-	(919,059)
Sanitation	556,677	27,289	-	-	(529,388)
Health and Welfare	100,474	38,188	-	-	(62,286)
Parks and Recreation	372,502	155,196	13,378	67,083	(136,845)
Conservation	40,037	542	-	-	(39,495)
Library	261,790	-	13,274	-	(248,516)
Intergovernmental:					
School District	15,308,003	-	-	-	(15,308,003)
County	1,517,188	-	-	-	(1,517,188)
Interest on Long-term Debt	120,477	-	-	-	(120,477)
<b>Total Governmental Activities</b>	<b>\$ 25,538,946</b>	<b>\$ 2,949,393</b>	<b>\$ 467,522</b>	<b>\$ 162,512</b>	<b>(21,959,519)</b>
<b>General Revenues:</b>					
Taxes:					
Property Taxes Levied for General Purposes					4,720,088
Property Taxes Levied for Education					15,308,003
Property Taxes Levied for County					1,517,188
Franchise Fees					134,143
Other Taxes					696,015
Payment in Lieu of Taxes					28,658
Grants and Contributions Not Restricted to Specific Programs					539,894
Interest and Investment Earnings					172,822
Gain (Loss) on Disposal of Capital Assets					25,604
Miscellaneous					24,814
Transfers					-
Total General Revenues, Special Items and Transfers					23,167,229
Change in Net Assets					1,207,710
Net Assets, Beginning of Year					13,033,039
Net Assets, End of Year					\$ 14,240,749

The Accompanying Notes are an Integral Part of This Financial Statement

## FUND FINANCIAL STATEMENTS

TOWN OF PELHAM, NEW HAMPSHIRE  
 BALANCE SHEET  
 GOVERNMENTAL FUNDS  
 DECEMBER 31, 2005

	General	Conservation Commission	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>				
Cash	\$ 7,545,983	\$ 5,178	\$ 1,297,279	\$ 8,848,440
Temporary Investments	280,065	393,344	512,351	1,185,760
Investments	-	-	-	-
Taxes Receivable	1,203,509	-	-	1,203,509
Accounts Receivable	553,811	-	-	553,811
Due From Other Governments	637	-	-	637
Due From Other Funds	1,058,636	-	246,572	1,305,208
Inventories	1,015	-	-	1,015
Prepaid Expenses	48,840	-	-	48,840
Restricted Assets: Cash	-	-	36,320	36,320
Property by Tax Lien and Title	26,311	-	-	26,311
<b>TOTAL ASSETS</b>	<b>\$ 10,718,807</b>	<b>\$ 398,522</b>	<b>\$ 2,092,522</b>	<b>\$ 13,209,851</b>

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF PELHAM, NEW HAMPSHIRE  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
DECEMBER 31, 2005

**LIABILITIES AND FUND BALANCES**

*Liabilities*

	General	Conservation Commission	Other Governmental Funds	Total Governmental Funds
Accounts Payable	\$ 954,840	\$ 1,285	\$ 13,822	\$ 969,947
Accrued Liabilities	102,515	-	-	102,515
Bond Anticipation Note Payable	-	335,000	-	335,000
Due to Other Governments	6,538,030	-	-	6,538,030
Due to Other Funds	250,777	741,242	313,189	1,305,208
Deferred Revenue	156,223	-	-	156,223
Liabilities Payable from Restricted Assets:				
Contract and Retainage Payable	-	-	15,000	15,000
<b>Total Liabilities</b>	<b>8,002,385</b>	<b>1,077,527</b>	<b>342,011</b>	<b>9,421,923</b>

**Fund Balances**

Reserved for Encumbrances	741,073	-	-	741,073
Reserved for Inventories	1,015	-	-	1,015
Reserved for Prepaids	48,840	-	-	48,840
Unreserved Reported in:				
General Fund	1,925,494	-	-	1,925,494
Special Revenue Funds (Deficit)	-	(679,005)	825,660	146,655
Capital Projects Funds	-	-	483,460	483,460
Permanent Fund	-	-	441,391	441,391
<b>Total Fund Balances</b>	<b>2,716,422</b>	<b>(679,005)</b>	<b>1,750,511</b>	<b>3,787,928</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>\$ 10,718,807</b>	<b>\$ 398,522</b>	<b>\$ 2,092,522</b>	<b>\$ 13,209,851</b>

TOWN OF PELHAM, NEW HAMPSHIRE  
RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCE  
TO NET ASSETS OF GOVERNMENTAL ACTIVITIES  
DECEMBER 31, 2005

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\$ 3,787,928

*Total Governmental Fund Balances Above*

*Amounts Reported for Governmental Activities in the Statement  
of Net Assets Are Different Because of the Following Items:*

Capital Assets Used in Governmental Activities Are NOT  
Financial Resources and Therefore Are NOT reported in the Funds. 15,976,790

Other Long-term Assets, such as Welfare Liens Receivable, Are NOT  
Available to Pay for Current-period Expenditures and Therefore Are  
Deferred in the Funds:

- Welfare Liens 25,559
- Current Land Use 130,665

Long-term Liabilities, Including Bonds Payable and Unmatured  
Compensated Absences, Are NOT Due and Payable in the  
Current Period and Therefore Are NOT Reported in the Funds. (5,723,640)

Expenditures to Acquire Capital Assets are Reported as  
Expenditures in the Funds BUT Are Considered to be Prepaid Items  
to be Capitalized in Future Years on the Net Assets of Governmental Activities. 43,447

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\$ 14,240,749

*Net Assets of Governmental Activities - Statement 1*

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The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF PELHAM, NEW HAMPSHIRE  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2005

	General	Conservation Commission	Other Governmental Funds	Total Governmental Funds
<b>Revenues</b>				
Taxes	\$ 21,860,947	\$ 278,340	-	\$ 22,139,287
Licenses, Permits and Fees	2,376,710	-	-	2,376,710
Intergovernmental	794,714	-	165,079	959,793
Charges for Services	676,729	-	77,869	754,598
Interest and Dividends	149,686	10,892	12,246	172,824
Miscellaneous	48,899	-	147,473	196,372
<b>Total Revenues</b>	<b>25,907,685</b>	<b>289,232</b>	<b>402,667</b>	<b>26,599,584</b>
<b>Expenditures</b>				
<b>Town:</b>				
General Government	2,587,536	-	109,827	2,697,363
Public Safety	2,759,755	-	123,301	2,883,056
Highways and Streets	837,036	-	47,303	884,339
Sanitation	525,944	-	-	525,944
Health	56,920	-	-	56,920
Welfare	43,554	-	-	43,554
Culture and Recreation	592,793	-	69,817	662,610
Conservation	9,343	30,513	80	39,936
Debt Service - Principal	299,454	-	-	299,454
- Interest	210,152	-	-	210,152
Capital Outlay	244,705	1,000,100	51,948	1,296,753
<b>Total Town Expenditures</b>	<b>8,167,192</b>	<b>1,030,613</b>	<b>402,276</b>	<b>9,600,081</b>

The Accompanying Notes are an Integral Part of This Financial Statement (Continued)  
- Page 16 -

TOWN OF PELHAM, NEW HAMPSHIRE  
 COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
 ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS  
 FOR THE YEAR ENDED DECEMBER 31, 2005

	General	Conservation Commission	Other Governmental Funds	Total Governmental Funds
<b>Other Governmental Units:</b>				
School District Assessment	\$ 15,308,003	\$ -	-	\$ 15,308,003
County Taxes	1,517,188	-	-	1,517,188
<b>Total Other Governmental Units</b>	<b>16,825,191</b>	<b>-</b>	<b>-</b>	<b>16,825,191</b>
<b>Total Expenditures</b>	<b>24,992,383</b>	<b>1,030,613</b>	<b>402,276</b>	<b>26,425,272</b>
Excess (Deficiency) of Revenues Over Expenditures	915,302	(741,381)	391	174,312
<b>Other Financing Sources (Uses)</b>				
Proceeds of General Obligation Bonds	-	-	-	-
Proceeds of Capital Lease	-	-	-	-
Operating Transfers In	6,200	-	72,892	79,092
Operating Transfers (Out)	(55,000)	-	(24,092)	(79,092)
<b>Total Other Financing Sources (Uses)</b>	<b>(48,800)</b>	<b>-</b>	<b>48,800</b>	<b>-</b>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	866,502	(741,381)	49,191	174,312
Fund Balances, Beginning of Year	1,849,920	62,376	1,701,320	3,613,616
Fund Balances (Deficit), End of Year	\$ 2,716,422	\$ (679,005)	\$ 1,750,511	\$ 3,787,928

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF PELHAM, NEW HAMPSHIRE  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND  
BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES (STATEMENT 2)  
FOR THE YEAR ENDED DECEMBER 31, 2005

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<i>Net Change in Fund Balances - Total Governmental Funds</i>	\$ 174,312
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*Amounts Reported for Government Activities in the Statement of Activities Are Different Because of the Following Items:*

Governmental Funds Report Capital Outlays as Expenditures. In the Statement of Activities the Cost of Those Capital Outlay Items is Capitalized and the Cost of Those Capitalized Assets is Then Charged Over Their Estimated Useful Lives as Depreciation Expense. This is the Amount by Which Depreciation Expense Exceeded Capital Outlay Expenditures in the Current Period.	507,913
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Donations or Contributions of Capitalized Assets on the Statement of Activities Are Recognized as a Capital Contribution Revenue Whereas the Donation or Contribution Revenue is NOT Recorded on the Fund Statements.	-
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Revenues in the Statement of Activities Are NOT Reported in the Funds Statement as They do NOT Provide Current Financial Resources.

Revenues in the Statement of Activities That do NOT Provide Current Financial Resources Are NOT Reported as Revenues in the Funds Statement:	
Welfare Liens	13,436
Current Land Use Taxes	130,665

Expenditures to Acquire Capital Assets are Reported as Expenditures in the Funds BUT Are Considered to be Prepaid Items to be Capitalized in Future Years on the Net Assets of Governmental Activities.	43,447
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Proceeds From Debt Issues Are Reported as an Other Financing Source (Proceeds of Long-Term Bonds) in the Funds Statement. However, Debt Issue Proceeds Increase Long-term Liabilities (Bonds Payable) in the Statement of Net Assets. The Repayment of Bond Principal is an Expenditure (Debt Service) in the Governmental Funds. The Repayment of Principal Reduces Long-term Liabilities in the Statement of Net Assets	387,019
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Payment of Interest is Reported as an Expenditure When Due in the Governmental Funds. Interest is Accrued at Year End in the Statement of Activities.	2,110
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Some Expenses Reported in the Statement of Activities, Such as Compensated Absences, do NOT Require the Use of Current Financial Resources. Accordingly, They Have NOT Been Reported as Expenditures in the Governmental Funds.	(51,192)
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<i>Change in Net Assets of Governmental Funds - Statement 2</i>	<u>\$ 1,207,710</u>
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TOWN OF PELHAM, NEW HAMPSHIRE  
STATEMENT OF FIDUCIARY NET ASSETS  
AGENCY AND PRIVATE PURPOSE TRUSTS  
DECEMBER 31, 2005

	Agency Funds	Private Purpose Trusts
<b>ASSETS</b>		
Cash	\$ 454,366	\$ -
Temporary Investments Investments, At Fair Value	1,288,524	115,163
Accounts Receivable	583,941	-
<b>TOTAL ASSETS</b>	<b>\$ 2,326,831</b>	<b>\$ 115,163</b>
<b>LIABILITIES</b>		
Accounts Payable	\$ 69,625	\$ -
Due to Other Governments	1,760,212	-
Due to Specific Individuals	496,994	-
<b>Total Liabilities</b>	<b>\$ 2,326,831</b>	<b>-</b>
<b>NET ASSETS</b>		
Held in Trust for Scholarships		44,631
Held in Trust for School District		70,532
<b>Total Net Assets</b>		<b>\$ 115,163</b>

TOWN OF PELHAM, NEW HAMPSHIRE  
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
PRIVATE PURPOSE TRUSTS  
FOR THE YEAR ENDED DECEMBER 31, 2005

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**Additions**

Gifts and Contributions	\$ -
Earnings on Investments	3,750
<b>Total Additions</b>	<u>3,750</u>

**Deductions**

Scholarships Awarded	649
Payments to School District	8,208
<b>Total Deductions</b>	<u>8,857</u>

Changes in Net Assets Held in Trust	(5,107)
Net Assets, Beginning of Year	120,270
Net Assets, End of Year	<u>\$ 115,163</u>

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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**I | SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***A. Reporting Entity***

The Town of Pelham, New Hampshire (the Town) is a municipal corporation governed by an elected five member Board of Selectmen. The Town was incorporated in 1746. The Town's annual budget is approved by ballot vote of the voters at the Town Meeting held in March each year and the Selectmen, with the assistance of the Town Administrator, are then responsible for managing the Town's day to day operations during the year within the constraints of the budget that was approved. The Town engages in a comprehensive range of municipal services, including general government administration, public safety, health, welfare, human service programs, planning, community development, recreation, cultural, and library activities.

The accompanying financial statements include the transactions of all funds of the Town and other governmental organizations included in the Town's reporting entity because of the significance of their operations or financial relationships with the Town in accordance with the criteria set forth by the Governmental Accounting Standards Board. The funds' operations as reflected in the financial statements are those under the control of the Town. There are no agencies or entities which should be presented with the Town reporting standards for governmental units.

***B. Government-Wide and Fund Financial Statements***

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual funds are reported as separate columns in the fund financial statements.

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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*C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation*

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Town.

The Town's fiduciary funds (which have been redefined and narrowed in scope) are presented in the fund financial statements by type (private purpose and agency). Since, by definition, these assets are being held for the benefit of a third party and cannot be used to address activities or obligations of the Town, these funds are not incorporated into the government-wide financial statements.

The Town reports the following major governmental funds:

**General Fund:**

This is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**Conservation Fund:**

Under New Hampshire RSA's 36 A:5 and 79 A:25, a Town may elect at the annual Town Meeting to place all or a portion of current land use change revenues in a conservation fund and be "allowed to accumulate from year to year. The funds must be in the custody of the Town's Treasurer with disbursements made upon order of the Conservation Commission.

Non-Major Governmental Fund Types:

Special Revenue Funds – accounts for specific revenue sources that are restricted by law or administrative action to expenditure for specific purposes. Non-major special revenue funds include the Public Library, Police Department OHRV Fund, Cable Equipment Grant, Highway

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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Department Grants, Fire Department Grants, Sherburne Hall, Raymond Park Lodge Maintenance Recreational Parks and Fields, Recreation Grants, Police Department Asset Forfeiture, Village Green Tree Fund, Skate Board Park, Capital Reserves, Conservation Commission, Fire Arm Fees and General Town Trusts.

Capital Projects Funds – account for financial resources segregated for the acquisition or construction of major capital facilities. Non-major capital projects funds include the Fire Department Impact Fee, Spring Street Extension and Municipal Building Capital Project.

Permanent Funds – used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the programs—that is, for the benefit of the Town or its citizenry. Permanent funds report trust arrangements in which the Town is the beneficiary, including public-purpose funds previously classified as nonexpendable trust funds. Permanent funds are used for resources legally restricted to cemeteries, libraries, parks, public land maintenance and social services.

Additionally, the Town reports the following fund types:

Fiduciary funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations or other governments. The fiduciary funds of the Town are the private purpose trusts (Scholarship Trusts and School District Maintenance Trust Funds) and agency funds (performance bonds and escrow). For accounting measurement purposes, the private purpose trust funds are accounted for in essentially the same manner as proprietary funds. Private purpose trust funds account for assets of which the principal may not be spent. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation. Fiduciary funds are NOT included in the government-wide financial statements.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB).

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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***D. Assets, Liabilities, and Net Assets or Equity***

1. Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

The Town Treasurer is authorized by State statutes to invest excess funds "in obligations of the U.S. Government, in the public deposit investment pool established pursuant to RSA 383:22, in savings bank deposits of banks incorporated under laws of the State of New Hampshire or in certificates of deposit of banks incorporated under the laws of the State of New Hampshire or in national banks located within the States of New Hampshire or Massachusetts."

The Town participates in the New Hampshire Public Deposit Investment Pool established in accordance with RSA 383:22-24. At year end the Town had funds totaling \$1,635,062 on deposit with the Pool. At this time, the Pool's investments are limited to "short-term U.S. Treasury and U.S. Government Agency obligations, State of New Hampshire and New Hampshire municipal obligations, certificates of deposit from A1/P1-rated banks, money market mutual funds (maximum 20% portfolio), overnight to 30-day repurchase agreements (no limit, but collateral level at 102% in U.S. Treasury and Government Agency instruments delivered to the Custodian of the Pool) and reverse overnight repurchase agreements with primary dealers or dealer banks."

All trust fund investments are mutual fund marketable securities consisting of uninsured and unregistered investments for which the securities were held by an agent of one of the Town's banks but not in the Town's name. These securities cannot be sold or disposed of without the approval of the Town.

Under New Hampshire law, the trustees of trust funds may invest:

"Only by deposit in savings bank or in the savings department of a national bank or trust company in this State or in shares of any building and loan association or co-operative bank, incorporated and doing business under the laws of this State or in the shares of any federal savings and loan association, located and doing business in this State or in bonds, notes or other obligations of the United States government or in State, County, Town, City, School District, water and sewer district bonds and the notes of Towns or Cities in this State; and such stocks and bonds as are legal for investment by New Hampshire savings banks and when so invested, the trustees shall not be liable for the loss thereof; and in any common trust fund established by the New Hampshire Charitable Fund in accordance with RSA 292.23."

Investments are carried at fair value. The fair value of investments is determined annually and is based on current market prices.

Fair value fluctuates with interest rates, and increasing rates could cause fair value to decline below original cost. Town management believes the liquidity in the portfolio is more than adequate to meet

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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cash flow requirements and to preclude the Town from having to sell investments below original cost for that purpose.

2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles.

The Town semiannually, in May and November, bills and collects its own property taxes as well as property taxes for the School District and for the County. Property tax revenue is recognized in the fiscal year for which taxes have been levied.

Property taxes billed or collected in advance of the fiscal year for which they are levied are recorded as deferred revenue.

Property taxes are due by December. If the taxes are not paid by the following March, a lien is recorded on the property at the Register of Deeds. The lien is a priority tax lien which accrues interest at the rate of 18% per annum. If the delinquent taxes ("redemptions") are not paid within two years of the tax lien date, the property is conveyed to the Town by deed and subsequently sold at public sale.

The Town budgets, following New Hampshire budget procedures, an amount (\$44,834 in the current year) for property tax abatements and refunds. All abatements and refunds are charged to the account and they are reported net of property tax revenues. The actual total for the current year was \$35,483.

The tax rate for the year was \$31.25; \$7.16 Town, \$2.15 County, \$16.96 School District and \$4.98 State Education Tax.

3. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

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TOWN OF PELHAM, NEW HAMPSHIRE  
**NOTES TO THE FINANCIAL STATEMENT**

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4. Property by Tax Lien and Title

Elderly Tax Liens – Under New Hampshire Revised Statutes Annotated (RSA) 72:38A, elderly property owners in the Town may request that the Town file a tax lien against their property for the amount of their annual property taxes. Interest accrues annually at 5% and is payable along with the property taxes from the individual’s estate.

Other Tax Liens – Under New Hampshire Revised Statutes Annotated, if property taxes have not been paid within two years of the tax lien date, the property may be conveyed to the Town by deed.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment is depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Land Improvements	20
Building and Improvements	10-40
Infrastructure - Roads	40
Infrastructure - Bridges	40
Furniture, Equipment and Vehicles	5-20

Pursuant to GASB Statement #34, an extended period of deferral (until fiscal year ended December 31, 2007) is available before the Town is required to record and depreciate infrastructure assets (roads, bridges and similar items) acquired before the implementation date. Accordingly, infrastructure acquired prior to January 1, 2003 has NOT been recorded. The Town currently intends to implement this requirement prior to fiscal year ended December 31, 2007. GASB Statement #34 DOES require the reporting and depreciation of new infrastructure expenditures effective with the beginning of the implementation period (January 2003).

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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6. Compensated Absences

The Town's fulltime employees earn personal leave based on years of employment.

Earned time accrues based on length of employment as follows:

<u>Length of Employment</u>	<u>Personal Leave Earned Annually</u>
0-5 Years	24 Days
6-10 Years	29 Days
11 Years and Beyond	36 Days

Earned time may accumulate only up to 100 days per employee, except for certain employees who were "grand fathered" and exempt from the 100 day cap.

7. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

- Encumbrances – These monies have been reserved for goods and services encumbered, or ordered before the end of the fiscal year, for which delivery of goods and services had not been made prior to the close of the fiscal year.
- Prepaids – These monies have been reserved for reported prepaids in the General Fund to comply with accounting standards.

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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9. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets (net of accumulated depreciation) reduced by the outstanding balances of any debt used for the acquisition, construction or improvement of those capital assets. Net assets are reported as restricted when there are limitations imposed on their use either through constitutional provision on enabling legislation or through external restrictions imposed by creditors, grantors or law or regulations of other governments. The Town reports the following restricted net asset categories:

Capital Reserves – Under New Hampshire RSA 35:1, the Town may raise and appropriate funds for the “construction, reconstruction or acquisition of a specific capital improvement, or the acquisition of a specific item or specific items of equipment.” Such funds that have been appropriated at Town Meeting are reported as restricted net assets at year end.

Other Purposes – Endowments – The nonexpendable portion of permanent funds is reported as a component of restricted net assets.

Unrestricted Net Assets – This amount is all net assets that do not meet the definition of “invested in capital assets, net of related debt” or “restricted net assets.”

**II | RECONCILIATION OF GOVERNMENT WIDE AND FUND FINANCIAL STATEMENTS**

***A. Explanation of Certain Differences between the Governmental Fund Balance Sheet and the Government-Wide Statement of Net Assets***

The governmental fund balance sheet includes a reconciliation between fund balance - total governmental funds and net assets - governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains that “long-term liabilities, including bonds payable and unmatured compensated absences, are not due and payable in the current period and therefore are not reported in the funds.” The details of this difference are as follows:

Bonds Payable	\$ (4,975,546)
Add: Accrued Interest Payable on Bonds and Capital Leases at Fiscal Year End	(55,056)
Capital Leases Payable	(49,640)
Compensated Absences	<u>(643,398)</u>
Net Adjustment to Reduce Fund Balance – Total Governmental Funds to Arrive at Net Assets – Governmental Activities	<u>\$ (5,723,640)</u>

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
**NOTES TO THE FINANCIAL STATEMENT**

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***B. Explanation of Certain Differences between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-Wide Statement of Activities***

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances - total governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. In the statement of activities the cost of those ASSETS is then charged over their estimated useful lives as depreciation expense.” The details of this difference are as follows:

Capital Outlay	\$ 1,160,313
Depreciation Expense	<u>(652,400)</u>
Net Adjustment to Increase Net Changes in Fund Balances – Total Governmental Funds to Arrive at Changes in Net Assets of Governmental Activities	<u>\$ 507,913</u>

Another element of that reconciliation states that “Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.” The details of this difference are as follows:

Debt Issued or Incurred:	
Capital Lease Financing	\$ -
Issuance of General Obligation Bonds	-
Principal Repayments:	
General Obligation Debt	299,454
Payments on Capital Lease	<u>87,565</u>
Net Adjustment to Decrease Net Changes in Fund Balances – Total Governmental Funds to Arrive at Changes in Net Assets of Governmental Activities	<u>\$ 387,019</u>

**III | STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

***A. Budgetary Information***

The Town observes the following procedures in establishing the budgetary data reflected in the financial statements:

Expenditures in budgetary funds are limited to the Town’s budget adopted at the annual or special Town meeting subject to RSA Chapter 32. The Selectmen are required by statute to properly enter and record expenditure. They may transfer budget amounts between appropriations, but no

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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new purpose may be introduced that was not contained in the adopted budget. No amounts may be transferred from special warrant articles. Total expenditures may not exceed the total amount approved at the annual or special Town meeting, with certain statutory exceptions.

All appropriations lapse at year end unless 1) the expenditure has been legally committed by an outstanding contract or purchase order, 2) the amount is in a special non-lapsing fund such as a Capital Reserve, Special Revenue or Trust Funds, 3) the amount has been raised by a bond issue or is to be received as part of a grant, or 4) is a special warrant article. A special warrant article may be encumbered by the Selectmen for one additional year, or for up to five years, if the original adopted article so states.

Under rules adopted by the Department of Revenue Administration, beginning General Fund fund balance may be used at the discretion of the Selectmen as a revenue source in establishing the tax rate. The General Fund is budgeted.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the commitments will be re-appropriated and honored during the subsequent year.

**IV | DETAILED NOTES ON ALL FUNDS**

***A. Deposits and Custodial Credit Risk***

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk. At year end the carrying amount of the Town's deposits was \$10,923,511. At year end \$9,443,000 of the Town's bank balance of \$9,811,614 was exposed to custodial credit risk as follows:

Uninsured-collateralized by a pool of assets consisting of FNMA, FHLMC, GNMA and other eligible securities valued at market value. Collateral is held by the Bank of New York in the name of the Town's bank.	\$ 9,443,000
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***B. Receivables***

Receivables as of year end for the government's individual major funds and nonmajor and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

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*(Continued on next page)*

TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

	General	Other Governmental	Total
Receivables:			
Taxes	\$ 1,037,267	\$ -	\$ 1,037,267
Liens	166,242	-	166,242
Accounts	553,811	-	553,811
Intergovernmental	<u>637</u>	<u>-</u>	<u>637</u>
Gross Receivables	1,757,957	-	1,757,957
Less: Allowance for Uncollectibles	<u>-</u>	<u>-</u>	<u>-</u>
Net Total Receivables	<u>\$ 1,757,957</u>	<u>\$ -</u>	<u>\$ 1,757,957</u>

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	Unavailable	Unearned
Welfare Liens	\$ 25,558	\$ -
Current Land Use Taxes	<u>-</u>	<u>130,665</u>
Total	<u>\$ 25,558</u>	<u>\$ 130,665</u>

**C. Capital Assets**

Capital asset activity for the year was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
<b>Governmental Activities:</b>				
Capital Assets, Not Being Depreciated:				
Land	\$ 3,561,620	\$ 1,000,000	\$ -	\$ 4,561,620
Construction in Progress	<u>213,933</u>	<u>23,486</u>	<u>-</u>	<u>237,419</u>
Total Capital Assets, Not Being Depreciated	<u>3,775,553</u>	<u>1,023,486</u>	<u>-</u>	<u>4,799,039</u>
Capital Assets, Being Depreciated:				
Land Improvements	-	-	-	-
Building and Improvements	6,105,244	15,125	-	6,120,369
Infrastructure	4,910,400	-	-	4,910,400
Equipment and Vehicles	<u>2,886,636</u>	<u>121,702</u>	<u>-</u>	<u>3,008,338</u>
Total Capital Assets Being Depreciated	<u>\$ 13,902,280</u>	<u>\$ 136,827</u>	<u>\$ -</u>	<u>\$ 14,039,107</u>

(Continued on next page)

TOWN OF PELHAM, NEW HAMPSHIRE  
**NOTES TO THE FINANCIAL STATEMENT**

Less: Accumulated Depreciation for:

Land Improvements	\$	-	\$	-	\$	-
Buildings and Improvements		(508,265)		(166,322)		(674,587)
Infrastructure		(122,760)		(251,981)		(374,741)
Equipment and Vehicles		<u>(1,577,931)</u>		<u>(234,097)</u>		<u>(1,812,028)</u>
Total Accumulated Depreciation		<u>(2,208,956)</u>		<u>(652,400)</u>		<u>(2,861,356)</u>
Total Capital Assets, Being Depreciated, Net		<u>11,693,324</u>		<u>(515,573)</u>		<u>11,177,751</u>
Governmental Activities Capital Assets, Net	\$	<u>15,468,877</u>	\$	<u>507,913</u>	\$	<u>15,976,790</u>

Depreciation expense was charged to functions/programs of the Town as follows:

**Governmental Activities:**

General Government	\$ 68,584
Fire Department	71,118
Police Department	128,684
Highways and Streets	324,310
Sanitation	27,010
Health and Welfare	-
Parks and Recreation	4,777
Library	<u>27,917</u>
Total Depreciation Expense – Governmental Activities	<u>\$ 652,400</u>

***D. Interfund Receivables, Payables, and Transfers***

The composition of interfund balances as of year end is as follows:

Due to/from other funds:

Receivable Fund	Payable Fund	Amount
General	Conservation Commission	\$ 741,242
General	Nonmajor Governmental Funds	317,394
Nonmajor Governmental Funds	Nonmajor Governmental Funds	4,204
Nonmajor Governmental Funds	General	<u>242,368</u>
Total		<u>\$ 1,305,208</u>

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TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

Interfund Transfers:

Transfer out:	Transfer In:		
	General	Nonmajor	Totals
General	\$ -	\$ 55,000	\$ 55,000
Conservation Funds	-	-	-
Nonmajor Governmental Funds	<u>6,200</u>	<u>17,892</u>	<u>24,092</u>
Total	<u>\$ 6,200</u>	<u>\$ 72,892</u>	<u>\$ 79,092</u>

***E. Leases***

*Capital Leases*

The Town has entered into lease agreements for financing the acquisition of vehicles. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the inception date.

Assets acquired through capital lease are as follows:

Assets:	Cost
Vehicles	\$ 314,047
Less: Accumulated Depreciation	<u>(104,787)</u>
Total	<u>\$ 209,260</u>

The following is a summary of capital lease agreements for the year:

Year Ended December 31,	
2006	\$ 53,283
Total Minimum Lease Payments	53,283
Less: Amount Representing Interest	<u>(3,643)</u>
Present Value of Minimum Lease Payments	<u>\$ 49,640</u>

***F. Long-Term Debt***

General Obligation Bonds

The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities.

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TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

General obligation bonds are direct obligations and pledge the full faith and credit of the government.

General obligation bonds currently outstanding are as follows:

<b>Governmental Activities – General Obligation Bonds and Notes</b>	<b>Amount</b>
\$1,050,000 – Bonds Payable, Due in Annual Installments of \$105,000 Through 2004, Interest Varies From 4.51% to 8.576% Interest Rate Decreased in 1999 to 4.56% from 5.179%	\$ 215,546
\$5,597,383 – Bonds Payable, Due in Annual Installments of \$277,383 in 2003, \$280,000 from 2004 Through 2022, Interest Varies from 3% 2003 thru 2007, 3.25% 2008, 3.5% 2009 and 2010, 3.75% 2011 and 2012, 4% 2013 to 2015, 4.1% 2016, 4.25% 2017, 4.3% 2018, 4.4% 2019, 4.5% 2020 and 4.75% 2021 and 2022, Final Payment Due August 2022.	<u>4,760,000</u>
Total General Obligation Bonds Payable	<u>\$ 4,975,546</u>

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ending December 31,	Principal	Interest
2006	\$ 299,759	\$ 197,075
2007	300,709	187,725
2008	301,704	178,330
2009	302,747	168,187
2010	303,841	157,293
2011-2015	1,506,786	612,391
2016-2020	1,400,000	316,680
2021-2022	<u>560,000</u>	<u>39,900</u>
Total	<u>\$ 4,975,546</u>	<u>\$ 1,857,581</u>

Changes in Long-Term Liabilities

Long-term liability activity for the year was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<b>Governmental Activities:</b>					
General Obligation Bonds	\$ 5,275,000	\$ -	\$ (299,454)	\$ 4,975,546	\$ 299,759
Capital Leases	137,205	-	(87,565)	49,640	49,640
Compensated Absences	<u>592,237</u>	<u>51,161</u>	<u>-</u>	<u>643,398</u>	<u>-</u>
Governmental Activity - Long-Term Liabilities	<u>\$ 6,004,442</u>	<u>\$ 51,161</u>	<u>\$ (387,019)</u>	<u>\$ 5,668,584</u>	<u>\$ 349,399</u>

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TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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For the governmental activities, claims and judgments and compensated absences are generally liquidated by the general fund.

The Town may issue tax anticipation notes annually in advance of the property tax collections in May and December of each year. These notes are necessary to meet the Town's cash flow needs during the year which include the Town's normal operating budget as well as payment to the School District for the School District Assessment. There was no short-debt activity for the year.

**V | OTHER INFORMATION**

***A. Risk Management***

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town carries commercial insurance for all risks except workers' compensation and School employee health insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

The Town, along with numerous other municipalities in the State, is a member of a public entity risk pool in the State currently operating as a common risk management and insurance program for which all political subdivisions in the State are eligible to participate. The pool provides coverage for property/liability insurance. The total premiums paid to the pool for the fiscal year amounted to \$67,690. The member participation agreement permits the pool to make additional assessments to members, should there be a deficiency in contributions for any member year. At this time, the pool foresees no likelihood of an assessment for the current or any prior fiscal year.

***B. Contingent Liabilities***

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

The Town is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the Town's counsel the resolution of these matters will not have a material adverse effect on the financial condition of the government.

***C. Employee Retirement Systems and Pension Plans***

Plan Description - Substantially all Town employees participate in the State of New Hampshire's Retirement System (the System), a cost-sharing multiple-employer defined benefit public employee retirement system (PERS). All Town full-time employees are eligible to participate in the System. The System is divided into two employee groups: Group I which includes all employees except fire

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TOWN OF PELHAM, NEW HAMPSHIRE  
**NOTES TO THE FINANCIAL STATEMENT**

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fighters and police officers and Group II which is for fire fighters and police officers (including County Sheriff's Departments). The New Hampshire Retirement System issues annually a publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the New Hampshire Retirement System, Four Chenell Drive, Concord, NH.

Group I employees who retire at or after age 60 but before age 65 are entitled to retirement benefits equal to 1.667% of the average of their three highest paid years of compensation, multiplied by their years of service. At age 65 the benefit is recalculated at 1.50% of AFC multiplied by their years of service credit. Earlier retirement allowances at reduced rates are available after age 50 with 10 years of service. Benefits fully vest upon reaching 10 years of service or attaining age 60.

Group II employees who attain age 45 with 20 years or more of service are entitled to retirement benefits equal to 2.5% of the average of their three highest paid years of service, multiplied by their years of service, not to exceed 40. Benefits vest ratably beginning after 10 years of service.

The System also provides death and disability benefits. Cost-of-living increases have been periodically granted to retirees by the State Legislature.

Funding Policy - The System is funded by contributions from both the employees and employers. Group I employees are required by State statute to contribute 5.9% of gross earnings. Group II employees are required to contribute 9.3 percent of their gross earnings. The employer must, under the same statute, contribute monthly at an actuarially determined rate. The current rates are 5.90% (2.64% for teachers and regular employees, 7.87% for police officers and 13.44% for firefighters) of covered payroll. The contribution requirement for the year was \$381,018, which consisted of \$204,228 from the Town and \$176,789 from employees. The Town's contributions to the System for the years 2004 and 2003 were \$289,291 and \$133,599, respectively. The Town's annual contributions for the three years were equal to the amount required under State statute to be contributed for each year.

***D. Bonds Authorized, Unissued***

Voters at the 2005 Town meeting had approved bond issues as follows:

<b>Governmental Activities – General Obligation Bonds and Notes</b>	<b>Amount</b>
Bond to purchase land and easements for conservation purposes-limited to \$1,000,000 per calendar year.	\$ 3,000,000
Bond for the reconstructing of Campbell, Gaston, Methuen and Andover Streets-to be paid through a betterment assessment of abutting property owners.	<u>495,000</u>
Total bond issues authorized, unissued	<u>\$ 3,495,000</u>

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TOWN OF PELHAM, NEW HAMPSHIRE  
NOTES TO THE FINANCIAL STATEMENT

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***E. Ash Landfill Closure***

The Town had established a landfill capital reserve a number of years ago to pay for the closing costs of the ash landfill at the Town's incinerator. As the ash landfill was only used for three years its closure does not currently have a high priority and no engineering studies have been done to determine the estimated ash landfill closure costs.

Funds of \$138,196 were available at year end in the Landfill Capital Reserve to fund the eventual closing costs for the ash landfill.

***F. Deficit Fund Balance***

The deficit fund balance (\$684,183) in the Conservation Commission Fund is from expenditures for conservation land acquisition. The deficit was eliminated in 2007 with the issuing of the bonds authorized but unissued at year end as disclosed in Note D above.

## **REQUIRED SUPPLEMENTAL INFORMATION**

TOWN OF PELHAM, NEW HAMPSHIRE  
 ACTUAL REVENUES AND EXPENDITURES COMPARED TO LEGALLY ADOPTED BUDGET  
 GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2005

	Adopted Budget	Prior Year's Encumbrances	Revised Budget	Actual	Variance With Final Budget
<b>REVENUES</b>					
<i>Taxes</i>					
Property, Net of Overlay	\$ 21,563,802	\$ -	\$ 21,563,802	\$ 21,545,279	\$ (18,523)
Land Use Change	18,540	-	18,540	124,068	105,528
Yield	5,119	-	5,119	4,403	(716)
Excavation Activity	-	-	-	-	-
Boat	-	-	-	6,160	6,160
In Lieu of Taxes	18,195	-	18,195	28,658	10,463
Interest and Penalties	85,000	-	85,000	152,379	67,379
<b>Total Taxes</b>	<b>21,690,656</b>	<b>-</b>	<b>21,690,656</b>	<b>21,860,947</b>	<b>170,291</b>
<i>Licenses and Permits</i>					
Motor Vehicle Permit Fees	2,418,480	-	2,418,480	2,279,300	(139,180)
Dog Licenses	-	-	-	4,044	4,044
Building Permits	93,780	-	93,780	86,556	(7,224)
Other Licenses, Permits and Fees	11,830	-	11,830	6,810	(5,020)
<b>Total Licenses and Permits</b>	<b>2,524,090</b>	<b>-</b>	<b>2,524,090</b>	<b>2,376,710</b>	<b>(147,380)</b>
<i>Intergovernmental</i>					
Shared Revenues	539,801	-	539,801	539,801	-
Highway Block Grant	255,821	-	255,821	254,821	(1,000)
State and Federal Forest Land	66	-	66	92	26
Other	4,263	-	4,263	-	(4,263)
<b>Total Intergovernmental</b>	<b>799,951</b>	<b>-</b>	<b>799,951</b>	<b>794,714</b>	<b>(5,237)</b>
<i>Charges for Services</i>					
Income from Departments	600,000	-	600,000	676,729	76,729
<i>Interest and Dividends</i>					
Interest on Deposits	105,338	-	105,338	149,686	44,348
<i>Miscellaneous</i>					
Police Department Court Fines	-	-	-	2,038	2,038
Rent of Town Property	-	-	-	1	1
Reimbursements and Refunds	-	-	-	-	-
Insurance Dividends/Reimbursements	-	-	-	2,132	2,132
Donations	-	-	-	10,231	10,231
Sale of Town Property	3,079	-	3,079	25,604	22,525
Other	-	-	-	8,893	8,893
<b>Total Miscellaneous</b>	<b>3,079</b>	<b>-</b>	<b>3,079</b>	<b>48,899</b>	<b>45,820</b>
<b>Total Revenues</b>	<b>25,723,114</b>	<b>-</b>	<b>25,723,114</b>	<b>25,907,685</b>	<b>184,571</b>
<i>Other Financing Sources</i>					
Operating Transfers In:					
From Other Governmental Funds:					
Capital Reserves	-	6,200	6,200	6,200	-
Municipal Building Fund	-	-	-	-	-
Town General Trust Funds	-	-	-	-	-
<b>Total Other Financing Sources</b>	<b>-</b>	<b>6,200</b>	<b>6,200</b>	<b>6,200</b>	<b>-</b>
<i>Fund Balance Used:</i>					
To Reduce the Tax Rate	100,000	-	100,000	-	(100,000)
Appropriated from Fund Balance	32,683	-	32,683	-	(32,683)
For Prior Year's Encumbrances	-	142,600	142,600	-	(142,600)
<b>Total Fund Balance Used</b>	<b>132,683</b>	<b>142,600</b>	<b>275,283</b>	<b>-</b>	<b>(275,283)</b>
<b>Total Revenues and Other Financing Sources</b>	<b>\$ 25,855,797</b>	<b>\$ 148,800</b>	<b>\$ 26,004,597</b>	<b>\$ 25,913,885</b>	<b>\$ (90,712)</b>

(Continued)

TOWN OF PELHAM, NEW HAMPSHIRE  
ACTUAL REVENUES AND EXPENDITURES COMPARED TO LEGALLY ADOPTED BUDGET  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2005

	Budget	Prior Year's Encumbrances	Revised Budget	Actual	Variance With Final Budget
<b>EXPENDITURES</b>					
<i>Town:</i>					
<i>General Government</i>					
Executive	\$ 296,233	\$ -	\$ 296,233	\$ 300,399	\$ (4,166)
Elections and Registrations	119,415	-	119,415	95,288	24,127
Financial Administration	76,385	-	76,385	66,104	10,281
Assessing	505,742	-	505,742	99,488	406,254
Legal	75,000	-	75,000	72,561	2,439
Employee Benefits	331,239	-	331,239	295,459	35,780
Planning and Zoning	206,594	47,823	254,417	193,671	60,746
Cemeteries	104,051	-	104,051	103,511	540
General Government Buildings	360,210	-	360,210	387,206	(26,996)
Insurance	1,048,596	-	1,048,596	973,849	74,747
Other General Government	-	-	-	-	-
<b>Total General Government</b>	<b>3,123,465</b>	<b>47,823</b>	<b>3,171,288</b>	<b>2,587,536</b>	<b>583,752</b>
<i>Public Safety</i>					
Police Department	1,761,226	3,206	1,764,432	1,713,222	51,210
Fire Department	1,094,019	985	1,095,004	1,046,003	49,001
Emergency Management	942	-	942	530	412
<b>Total Public Safety</b>	<b>2,856,187</b>	<b>4,191</b>	<b>2,860,378</b>	<b>2,759,755</b>	<b>100,623</b>
<i>Highways and Streets</i>					
Highways and Streets	833,353	-	833,353	837,036	(3,683)
<b>Total Highways and Streets</b>	<b>833,353</b>	<b>-</b>	<b>833,353</b>	<b>837,036</b>	<b>(3,683)</b>
<i>Sanitation</i>					
Solid Waste Disposal	531,529	-	531,529	525,944	5,585
<i>Health</i>					
Health	47,020	-	47,020	56,920	(9,900)
<b>Total Health</b>	<b>47,020</b>	<b>-</b>	<b>47,020</b>	<b>56,920</b>	<b>(9,900)</b>
<i>Welfare</i>					
Direct Assistance	30,025	-	30,025	43,554	(13,529)
<b>Total Welfare</b>	<b>30,025</b>	<b>-</b>	<b>30,025</b>	<b>43,554</b>	<b>(13,529)</b>
<i>Culture and Recreation</i>					
Library	218,211	-	218,211	219,945	(1,734)
Parks and Recreation	274,753	-	274,753	258,010	16,743
Patriotic Purposes	7,030	-	7,030	800	6,230
Senior Citizens	62,952	-	62,952	61,131	1,821
Cable Television	56,528	-	56,528	52,907	3,621
<b>Total Culture and Recreation</b>	<b>\$ 619,474</b>	<b>\$ -</b>	<b>\$ 619,474</b>	<b>\$ 592,793</b>	<b>\$ 26,681</b>

(Continued)

GAAP is the budgetary basis used in the preparation of this schedule.

TOWN OF PELHAM, NEW HAMPSHIRE  
ACTUAL REVENUES AND EXPENDITURES COMPARED TO LEGALLY ADOPTED BUDGET  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2005

	Budget	Prior Year's Encumbrances	Revised Budget	Actual	Variance With Final Budget
<b>Conservation</b>					
Conservation	\$ 9,659	\$ -	\$ 9,659	\$ 9,343	\$ 316
<b>Debt Services</b>					
Principal - Long-Term Debt	303,500	-	303,500	299,454	4,046
Interest - Long-Term Debt	207,190	12,000	219,190	210,152	9,038
Interest - Tax Anticipation Note	5,000	-	5,000	-	5,000
<b>Total Interest</b>	<b>212,190</b>	<b>12,000</b>	<b>224,190</b>	<b>210,152</b>	<b>14,038</b>
<b>Capital Outlay</b>					
Article #14 - Computer Technology Plan	35,000	-	35,000	34,251	749
Article #15 - Accounting Software	75,000	-	75,000	65,032	9,968
Article #22 - State Highway Block Grant	255,821	-	255,821	137,127	118,694
Article #29- Fire/Police Departments Computer Systems	20,700	-	20,700	-	20,700
<b>Prior Year Encumbrances:</b>					
Transfer Station	-	16,343	16,343	-	16,343
Storm Water System Mapping	-	874	874	-	874
Senior Center Roof/Ramp	-	3,677	3,677	-	3,677
Tallant Road and Willow Street Bridges	-	6,200	6,200	6,200	-
Raymond Park Wetlands Mitigation	-	1,650	1,650	-	1,650
2004 State Highway Block Grant	-	52,542	52,542	-	52,542
Municipal Network Wiring	-	2,527	2,527	2,095	432
Police and Fire Department Grant Match	-	973	973	-	973
<b>Total Capital Outlay</b>	<b>386,521</b>	<b>84,786</b>	<b>471,307</b>	<b>244,705</b>	<b>226,602</b>
<b>Total Town Expenditures</b>	<b>8,952,923</b>	<b>148,800</b>	<b>9,101,723</b>	<b>8,167,192</b>	<b>934,531</b>
<b>Other Governmental Units</b>					
School District Assessment	15,308,003	-	15,308,003	15,308,003	-
County Taxes	1,517,188	-	1,517,188	1,517,188	-
<b>Total Other Governmental Units</b>	<b>16,825,191</b>	<b>-</b>	<b>16,825,191</b>	<b>16,825,191</b>	<b>-</b>
<b>Total Expenditures</b>	<b>25,778,114</b>	<b>148,800</b>	<b>25,926,914</b>	<b>24,992,383</b>	<b>934,531</b>
<b>Other Financing Uses:</b>					
Transfer to Other Governmental Funds:					
To Capital Reserves	(57,683)	-	(57,683)	(35,000)	22,683
To General Trust Funds	(20,000)	-	(20,000)	(20,000)	-
<b>Total Other Financing Uses</b>	<b>(77,683)</b>	<b>-</b>	<b>(77,683)</b>	<b>(55,000)</b>	<b>22,683</b>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	-	-	-	866,502	866,502
Fund Balance, Beginning of Year	1,849,920	-	1,849,920	1,849,920	-
Fund Balance, End of Year	\$ 1,849,920	\$ -	\$ 1,849,920	\$ 2,716,422	\$ 866,502

**BOARD OF ADJUSTMENT  
- 2006 ANNUAL REPORT-**

The Pelham Zoning Board of Adjustment (ZBA) is authorized by New Hampshire statutory law to act in four distinct categories relating to the Town of Pelham's Zoning Ordinance: Appeals from Administrative Decisions; Approval of Special Exceptions; Granting of Variances; and Granting of Equitable Waivers of Dimensional Requirements. The manner in which the Board may decide those cases brought before it is dictated chiefly by New Hampshire state laws, NH Supreme Court decisions, and Pelham's Zoning Ordinance.

There were very few changes in the membership of the ZBA during 2006, in marked contrast to the past several years. Robert Molloy was appointed to the Board, Bob Haverty was selected as an alternate member, and Cindy Ronning chose not to seek re-appointment. As a result of this stability and the continuing support and expertise provided by the Planning Department (specifically Jeff Gowan and Sandra Kinsley), the ZBA as a whole has become more experienced and better able to make informed and intelligent decisions on the matters under its purview.

Several decisions of the ZBA were appealed to the NH Superior Court during the past year, and the Board itself appealed a case to the NH Supreme Court. In every instance, the Courts upheld the ZBA's decisions and the Supreme Court victory is a landmark case that other municipalities and their counsel will reference. These results should give Pelham's citizens confidence that this Board is doing a good job of interpreting and applying the often complex law of the State and the Town's Zoning Ordinance to the facts of each particular case.

On behalf of the Board, I would like to thank our recording secretary Charity Willis for her continuing excellence in transcribing (and deciphering) our meeting minutes.

The following cases were heard in 2006:

<b>Requests for "Use" Variances.....2</b>	<b>Requests for Special Exceptions.....3</b>
Requests Granted .....1	Requests Granted .....2
Requests Denied/Withdrawn.....1	Requests Denied/Withdrawn.....1
.....	
<b>Requests for "Area" Variance.....19</b>	<b>Requests for Rehearing .....1</b>
Requests Granted .....12	Requests Granted .....1
Requests Denied/Withdrawn.....7	Requests Denied/Withdrawn.....0
.....	
<b>Appeal of Administrative Decision.....0</b>	<b>Requests for Equitable Waiver.....4</b>
Appeals Granted .....0	Requests Granted .....3
Appeals Denied/Withdrawn.....0	Requests Denied/Withdrawn.....1

The Board of Adjustment meets on the second Monday of each month at 7:30 P.M. Any resident wishing to bring a matter before the Board should fill out an application at the Planning Department. Information may also be obtained at the Planning Department's web site, [www.pelhamweb.com/planning/](http://www.pelhamweb.com/planning/).

**Members of the Board Jan. thru April**

Peter McNamara, Chairman.....	2007
David Hennessey, Vice Chairman .....	2006
Lana Paliy, Secretary .....	2006
Kevin O'Sullivan .....	2008
Cindy Ronning, Alternate .....	2006
Robert Malloy, Alternate.....	2008
Recording Secretary, Charity Willis	

**Members of the Board May thru Dec.**

Peter McNamara, Chairman.....	2007
David Hennessey, Vice Chairman.....	2009
Lana Paliy, Secretary .....	2009
Kevin O'Sullivan .....	2008
Robert Malloy.....	2009
Robert Haverty .....	2009
Recording Secretary, Charity Willis	

Respectfully Submitted,  
Peter McNamara, Pelham Board of Adjustment Chair



## Pelham Community Television PTV 2006 ANNUAL REPORT

In 2006 PTV made some major purchases and upgrades regarding the quality of PTV Live television broadcasts and Playback. PTV purchased three state of the art digital playback systems for each of the 3 channels 20, 21 & 22. This has improved the accuracy of the playback system programming and eliminated the need for tape playback where as all programs are converted to digital files stored on a large hard drive. In addition to the playback quality it has greatly improved the quality of out bulletins that play back between shows. The system uses standard Jpeg images 640X480 in size which allows us to use photos and hi-res graphics. Another purchase of two Robotic Cameras has helped speed of shots and provided 3CCD image quality. In 2007 more microphones will be added at the PES media center and one more robotic Camera will be purchased.

A new door was added in the front of the annex as a second egress as required by the Town the rear door was replaced to provide the proper swing. A new heating system was installed but there are still several issues before the studio will be ready for public use in 2007. A wall was removed in the back of the studio combined with the new entrance in the front there is more space and when complete it will be a working studio for live shows again.

Adelphia was acquired by Comcast in 2006 and will bring many changes in 2007 to the television line-up.

As always the PTV equipment e.g. digital8 camcorders, tripods, live equipment at PES & Sherburne Hall are available for all Pelham residents to use for the live shows and/or the taping of and playing back of any other shows. Proper training and paperwork is required and is provided by the PTV personnel. If you are interested in seeing more or doing something on your own please contact Jim Greenwood or Linda Doherty at PTV, 635-8645 or email [ptv@pelham-nh.com](mailto:ptv@pelham-nh.com).

Respectfully Submitted,  
James B. Greenwood

Cable Coordinator

## CEMETERY TRUSTEES

### – 2006 ANNUAL REPORT–

The Cemetery Board of Trustees held its' annual election of officers with the following results:

Richard Jensen – Chairman  
Dave Provençal – Vice Chairman  
Jeannette McCoy – Secretary  
Walter Kosik – Trustee  
Tim Zelonis – Trustee  
William Gibson was re-appointed Sexton

Cemeteries are the most sacred land that a town can own. We again would like to say thank you to our full-time employee, Brandon Bonnell and part-time employee, Robert Foley for continuing to maintain the beauty of all our cemeteries. We have developed 600 lots at Gibson Cemetery that can be sold. We have been working on the remaining acreage of land also at Gibson Cemetery. In keeping up with the preservation of Gumpas Cemetery, three large trees needed to be taken down.

We would like to ask all lot owners by April 15, 2007 to clean up around their lots and remove all plastic flowers and articles that are hazardous. Plastic does cause havoc to our lawn mowers.

We would like to thank all the voters that tried so hard for us last year to get our garage that is so needed. Your voice and vote did make a difference. Again, we ask for your support.

The revenue taken in from the sale of lots and opening and closing of graves as of December 2006 was as follows:

52 Lots Sold  
61 Burials  
  
Total \$56, 450

With great sadness, the trustees and workers will miss our Sexton William (Red) Gibson who passed away January 22, 2007. Red spent endless hours at the cemetery doing what he knew best, caring for people. He truly will be missed by all.

Respectfully submitted,

Richard Jensen, Chairman  
Dave Provençal, Vice-Chairman  
Jeannette McCoy, Secretary  
Walter Kosik, Trustee  
Tim Zelonis, Trustee  
William Gibson, Sexton

## PELHAM CONSERVATION COMMISSION

### – 2006 ANNUAL REPORT –

The Conservation Commission's responsibilities to the Town of Pelham, as established by RSA:36-A, are to assure the proper utilization and protection of natural resources including the watershed resource, wetlands, open space, surface and ground waters.

The Conservation Commission members, working together with the Stewardship Committee and Forestry Committee, continue to make progress towards comprehensive protection of our environment and natural resources.

Highlights of our activities during the year 2006 include:

- Completed the first phase of our most recent Prime Wetlands Study. This led to proposing that the 416 acre "Lower Beaver Brook" wetland be declared a prime wetland. This proposal will be on the 2007 Warrant. In the past, twelve wetlands have been declared as prime wetlands but this is the largest and perhaps most productive of all.
- Held grand opening of the "Frederic Cutter Merriam Conservation Area", a 110 acre parcel acquired in 2005 with funds from the \$3M land conservation bond. To date, the Conservation Commission has purchased 382 acres of land, with more in the works.
- With the help of many volunteers, the Stewardship Committee, led by Deborah Waters, continued its efforts to clean up and build trails on the recently acquired conservation land. The goal is to make these parcels accessible and useful to the citizens of Pelham.
- Restarted water quality testing in Long Pond, in conjunction with New Hampshire Department of Environmental Services.
- Reviewed numerous development plans and worked with the developers, members of the Planning Board and members of the Zoning Board to minimize the impact of these developments on our environment. Paul Dadak is the Conservation Commission representative on the Planning board. In addition to Paul's efforts, joint site walks and written/verbal communications insure that we work in cooperation with the other boards.

Thank you to all the members of the Conservation Commission, Stewardship Committee, Forestry Committee, and to all those who have volunteered their time to help preserve and protect the environment of the Town of Pelham.

Conservation Commission Members;  
Paul Dadak  
Glennie Edwards  
Lisa Loosigian  
Karen MacKay  
Jay Stearns

Respectfully submitted,



Paul Gagnon, Chairman



**PELHAM FIRE DEPARTMENT**  
**P. O. Box 321**  
**Pelham, NH 03076**

**Michael A. Walker, Fire Chief**

**2006 Annual Report**

TO THE HONORABLE BOARD OF SELECTMEN AND RESIDENTS OF THE TOWN OF PELHAM:

I first want to thank the entire Town on behalf of me and my family for the gracious and warm reception we received when moving here, and all the kind words of support. I would also like to thank and acknowledge the years of dedicated work of my predecessor, Chief E. David Fisher. We wish him and his family all the best in his future endeavors. It has been a wonderful experience coming to know all the fine personnel of the Fire Department, town staff and citizens. I look forward to working with everyone to provide the very best emergency service available.

2006 has been a busy year, with a 10% increase in call volume, 50% of which turn out to be multiple calls. By multiple calls I mean; a call will come in, and while we are working on that call, another call comes in. This strains our service, and is the primary reason why we seek additional staffing.

We are moving forward in every aspect of emergency preparedness and we are making significant progress. Our emergency medical service is expanding by providing new tools for intravenous fluid access and mechanical devices to assist patients with breathing difficulties without having to perform advanced airway procedures. Both these devices speed up patient care safely and effectively, and represent leading edge medical care.

We identified and repaired structural defects in our building; a leaking roof and mold that were causing our personnel to be sick. We did this at cost containment, utilizing department staff for much of the moving and cleaning of movable items.

We completed, submitted and were reimbursed by FEMA for the spring flooding and from these experiences, we were able to incorporate new procedures into our emergency operations center functions. Speaking of emergency management, we have one of the best Citizens Emergency Response Teams (CERT) in the country, and we are developing a Medical Reserve Corp. that will be available to assist in times of disaster. We were the first in the State to open a Flu Pandemic Clinic Point of Distribution Site (POD). All of the state agencies that observed this evolution were impressed and we have been held out as a model for these activities.

Training in the fire department is taking on a new dimension, with a training committee being formed, more funding to allow personnel to go to more hands on State and Federal Training, and professional seminars. We will be sending personnel to Hazardous Materials Technician School, Trench Rescue and Dive school. These are a few of the many technical areas we must participate in on a regional basis to assist other communities and to assure we are adequately protected.

We are looking forward to a vital purchase, with voter consent, of a new fire engine that is vital to our needs, and we are proud to have the aerial ladder in operation with newly certified operators.

We have recently received a Federal Grant for \$95,000 to enhance our radio system. We also have a new temporary employee assigned to the fire prevention division, paid for by grant dollars. By applying for and accepting grants, we maintain critical infrastructure and develop programs while saving you the taxpayer money. We will continue to find ways to deliver service through grants and regional programs.

Pelham is a special place to live and work, we are dedicated to providing you with the best possible service. We appreciate everything we have to work with and are continually grateful for your support. Please take some time to stop by and say hello, or schedule a tour, we work for you, and it is important you know what kind of resource you have in us.

Please, have a wonderful and prosperous year, and do not hesitate to call if we can help you in any way.

Michael A. Walker  
Fire Chief

**The Pelham Fire Department responded to 1341 incidents from 1/1/05 - 12/31/05:**

Ambulance. . . . .	734	Chimney Fires. . . . .	6
Brush Fires. . . . .	20	Propane Tank Problems. . .	2
MV Fires . . . . .	7	Storm/Station Coverage . .	1
False Alarms . . . . .	171	Oil Burner Problems. . . . .	4
Hazardous Materials. . . . .	2	Wires Down . . . . .	33
Illegal/Permit Burns . . . . .	43	Water Problems . . . . .	44
Investigations . . . . .	92	Monitor Blasting. . . . .	76
Mutual Aid . . . . .	40	Woodstove. . . . .	0
Service Calls. . . . .	19	Admin/Equip Pickup. . . . .	10
Structure Fires. . . . .	4	Training . . . . .	42
Carbon Monoxide. . . . .	31	Work Details. . . . .	4
Misc. Calls. . . . .	12		

Note: Incident total does not include Admin/Equip.Pickup, Training or Work Details.

**PELHAM FIRE DEPARTMENT 2006 ROSTER**

Michael A. Walker, Chief (Effective: 6/19/06)  
E. David Fisher, Chief (Retired 6/30/06)  
Raymond J. Cashman, Assistant Chief (Retired 1/31/06)  
George F. Garland, Deputy Chief  
John Hodge, FF/Inspector  
Maureen McNamara, Office Manager

Allen Farwell, Capt.	Albert Cote, Capt.
Jonathan Cares, Lt.	Raymond Cashman, Jr., Lt.*
Robert Chatel, Lt.	Robert Deschene, Lt.*
Mark Fancher, Lt.	James Midgley, Lt.*
Frank Murphy, Lt.*	Jack Tirrell, Lt.*

**FIREFIGHTERS**

Brian Allard	Gregory Atwood	David Avery
Troy Babb	Derek Baker	Robert Bourgeois*
Stephen Brady	Shawn Buckley	Ryan Bugler
Mark Cobb	Michael Davanzo	Darren Downing
Daniel Farwell	Erik Fehmel	Brenda Fisher
James Foley	Richard Hanegan	Robert Horne
John Ignatowicz	David Johnstone	Christopher Kulick
Jenny Larson	Joseph Lepine	Howard Mastropiero
Gerald McMahon	Lee Normandin	Daniel Rooney

Resigned from Fire Department in 2006:

James Lamontagne / Charles Nutt

Retired from Fire Department in 2006:

E. David Fisher  
Richard Vinal

\* Dive Team

***SOUTHEASTERN N.H. HAZARDOUS MATERIALS  
MUTUAL AID DISTRICT***



The Southeastern New Hampshire Hazardous Materials Mutual Aid District is organized as a regional solution to the hazardous materials response problem. The purpose of the District is to prepare our communities for responses to hazardous materials incidents, both with training and equipment. The 16 communities that comprise the district are: Auburn, Atkinson, Candia, Chester, Danville, Deerfield, Derry, Hampstead, Hooksett, Litchfield, Londonderry, Pelham, Plaistow, Sandown, Salem, and Windham. Approximately 400 square miles, and a population of approximately 150,000 residents are covered by the district's response area. In addition, the District protects an Interstate Highway System as well as a rail line and hundreds of miles of state and local highways and the state's largest airport.

The District is managed by an Operations Committee, consisting of a Chief Fire Officer from each member community, who carry out the day-to-day business of the organization; and a Board of Directors, consisting of an elected or appointed member of municipal government in each member community, who provide oversight and fiscal management. The District provides the highest level of response available for Hazardous Materials, Level "A"

District resources include two response trailers; equipped with generators, oil spill and decontamination equipment, chemical reference material, protective suits, communications equipment, and a response truck and trailer equipped for the team. The District trailers and truck are strategically located to respond to any community requesting them. An EMS Mass Casualty trailer is located in Londonderry, available for response to medical incidents with a large number of patients. The District also maintains a Decontamination trailer that is equipped to decontaminate a large number of people affected by a HAZMAT or weapons of mass destruction incident.

***Response Team***

The response team is made up of 40 members drawn from the ranks of the fire departments within the District. The team consists of 36 technician level members (TMs), four communication specialists (CSs) and six technician team leaders (TTLs). In addition to members drawn from a fire department background the team also includes persons from various backgrounds that act as advisors to the team in their specific areas of expertise. These advisors include an industrial chemist, a microbiologist, a medical examiner and a member from the Londonderry Police Department. Activation of the team is made by the request of the local incident commander through the Derry Fire Dispatch Center. The team is then notified to respond via alphanumeric pagers and cellular phones. The team is available to respond to chemical based incidents at one of these three levels:

**Level One** - Single resource response - this is usually a request for a spill trailer to assist a community in containing an unplanned fixed volume hydrocarbon release. A technical team leader will respond with the dispatched resource.

**Level Two** - Team leader response - this is a request by a community for a team leader response to a community to assist in the disposition of an incident involving a known or unknown chemical. This response consists of the entry/command trailer and two team leaders. It is sometimes supplemented by a small group of support technicians.

**Level Three** - Full team response - this is the response of the whole District team including all personnel and mobile equipment.

In calendar year 2006, the Team responded to 10 Level 1 incidents, 2 Level 2 incidents, and 2 Level 3 incidents (Level 3 incidents were in Salem and Pelham).

Prior to being accepted as a member of the technical team, certain prerequisites must be met. They include passing an occupational physical every two years, completing an approved 80-hour technician level course that covers the competencies outline in CFR 29 1910.120 and NFPA 473. Regularly scheduled Team training is held as a minimum 10 months a year with no training in July and August. Typically training is the third Wednesday of the month with a 9AM start time and with the training lasting usually 4 to 7 hours. Personnel are required to attend a minimum of 70% of the scheduled training.

Each team member is expected to promptly respond to every team request they are available for; and once on scene, to fulfill the duties of their position with a sense of duty and responsibility. Team members are expected to positively promote the Team's image as well as its mission of responding to unplanned chemical releases in a manner that minimizes their impact on the citizens and communities within the District.

### **Training Overview**

Training Continues to be a top priority for the Southeastern NH HAZMAT Team. The team continues to train in the areas of transportation and fixed facility emergencies, weapons of mass destruction, clandestine drug labs, and confined space rescue.

The HAZMAT district has also assisted member communities with planning for Homeland Security training exercises, and provided HAZMAT refresher training. Please visit the district web site for a full training schedule, list of events and information [www.senhazmat.org](http://www.senhazmat.org)

For the District,

Martin N. Bove, Chairman, Board of Directors  
Michael W. Carrier, Chairman, Operations Committee

## Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 1-800-498-6868 or [www.des.state.nh.us](http://www.des.state.nh.us) for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact the Division of Forests & Lands at (603) 271-2214, or online at [www.nhdf.org](http://www.nhdf.org).

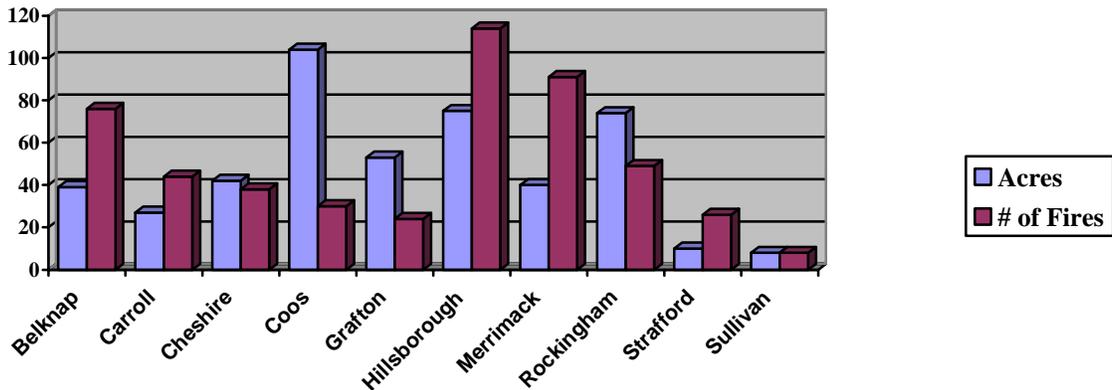
Fire activity was very high during the first several weeks of the 2006 fire season, with red-flag conditions issued by the National Weather Service and extreme fire danger in many sections of the state. The largest forest fire during this period occurred in late April and burned 98 acres. The extremely dry conditions in spring resulted in over twice the amount of acreage burned than in all of 2005. Our statewide system of fire lookout towers is credited with keeping most fires small and saving several structures this season due to their quick and accurate spotting capabilities. Fires in the wildland urban interface damaged 6 structures, a constant reminder that forest fires burn more than just trees. Homeowners should take measures to prevent a wildland fire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at [www.firewise.org](http://www.firewise.org). Please help Smokey Bear, your local fire department and the state's Forest Rangers by being fire wise and fire safe!

### 2006 FIRE STATISTICS

(All fires reported as of November 8, 2006)

(figures do not include fires on the White Mountain National Forest)

COUNTY STATISTICS		
County	Acres	# of Fires
Belknap	39	76
Carroll	27	44
Cheshire	42	38
Coos	104	30
Grafton	53	24
Hillsborough	75	114
Merrimack	40	91
Rockingham	74	49
Strafford	10	26
Sullivan	8	8



### CAUSES OF FIRES REPORTED

			<u>Total Fires</u>	<u>Total Acres</u>
Arson	15	<b>2006</b>	500	473
Campfire	24	<b>2005</b>	546	174
Children	13	<b>2004</b>	482	147
Smoking	50	<b>2003</b>	374	100
Debris	284			
Railroad	3			
Equipment	4			
Lightning	1			
Misc.*	106 (*Misc.: power lines, fireworks, electric fences, etc.)			

**ONLY YOU CAN PREVENT WILDLAND FIRE**

**ANNUAL REPORT – 2006**  
**PELHAM FORESTRY COMMITTEE**

In March 2006, the town voted to designate Little Island Pond Conservation Area, Gumpus Pond Conservation Area, Frederic Cutter Merriam Conservation Area, Costa Family Conservation Area and Calitri Family Conservation Area as town forests.

Forest Management Plans have been prepared for Little Island Pond Conservation Area and Gumpus Pond Conservation Area. Updated forest management plans have been prepared for Muldoon Park and Pelham Veteran's Memorial Park.

The town of Pelham is a member of the New Hampshire Tree Farm System. As a member, forest management plans adhere to the principals of improved forest health, water protection, wildlife enhancement and encouragement of passive recreational activities.

In September, 2006, the Frederic Cutter Merriam Conservation Area was opened for public use for passive recreational activities.

Pelham Veterans Memorial Park has an infestation of the hemlock woolly adelgid, an exotic insect that has devastated large tracks of hemlock trees in 12 eastern states. The Forestry Committee is working with the New Hampshire Division of Forest and Lands, Forest Protection Bureau, to stem the spread of the insect by removing and destroying the infested trees in the Park in conjunction with implementation of the updated forest management plan.

Paul Gagnon  
Robert Lamoureux  
Gayle Plouffe  
Deborah Waters  
Michael Walker, Fire Chief



# TOWN OF PELHAM

6 Village Green  
Pelham, New Hampshire 03076-3723

## HEALTH OFFICER'S REPORT

### - 2006 ANNUAL REPORT -

The health officer and agent for the Pelham Board of Health performed sanitary inspections of public and private facilities, communicated directly with the State of New Hampshire Department of Health and Human Services, the Department of Environmental Services and acted as chair of the Board of Health when required.

Complaints were investigated relative to septic system failures, unsanitary site conditions, restaurant sanitary practices, and water quality issues.

Inspections for various licensing requirements for child daycare centers, schools and foster homes were conducted.

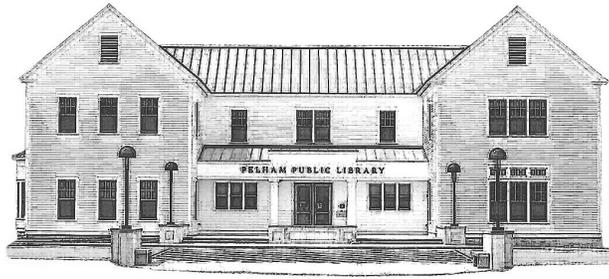
There was mounting concern regarding the mosquito-transmitted diseases, West Nile Virus and Eastern Equine Encephalitis (EEE). Pandemic preparation is now becoming of importance in the region. Local and regional plans are being implemented in the event that it becomes a reality. There are fact sheets available to the public through the New Hampshire Department of Health and Human Services or this office.

We will gladly answer questions from the public concerning the above or any other health related issues.

I personally would like to thank all of the administrative staff at the Town Offices for the assistance they provide us during the year.

Respectfully submitted,

Paul W. Zarnowski  
Deputy Health Officer-Health Agent



## PELHAM PUBLIC LIBRARY

### 2006 Annual Report

Completing our third full year in our new building, attendance and circulation continue to grow. The Library was open to the public 50 hours per week for 300 days in the year. Throughout the year, 34,821 children and adults entered the building – an average of 116 per day. We circulated a record 74,076 items – 4,152 more items than in 2005. Our Meeting Room was used by the Library and various community groups 162 times. (See charts at report end for full statistical and financial reports.)

### Staffing

Our patrons are served by four full-time staff members: Sue Hoadley, Library Director; Audrey LaRose, Assistant Director; Bette Kelley, Adult Services Librarian; and Jo-Ann Beauregard, Technical Services Coordinator; five part-time staff members: Debbie Laffond, Children's Librarian (September 5, 2006); Library Assistants Debbie Carnazzo, Marilyn Grenda, Cyndi Mercado-Bell and Cheryl Michaud; and six on-call Library Substitutes: Correne Chodakowski, Donna D'Arcangelo, Lori Edwards, Lucie Gratton, Katrina Phillips, and Jennifer Rafferty. Children's Librarian, Barbara Sobol resigned in July. Together, these fifteen people comprise 5.5 FTEs (Full Time Equivalents) staffing the library for 50 hours per week.



©Diane Chubb

Despite the failure of the Library's warrant article seeking funding for a benefits package to upgrade the Children's Librarian position to full time, we were able to increase staff coverage in the Children's Department from 38 hours per week to a full 50 hours by combining the 28-hour Children's Librarian position with the 12-hour Reference Librarian position. The lack of supervision in the department was resulting in unruly behavior and incidents of vandalism.

Although the Library chose not to submit a warrant article in 2007, we remain committed to providing comprehensive children's services and will pursue a full-time position with full benefits until successful. The ability to attract and retain competent, professional staff depends upon providing a strong benefits package and competitive wages. The addition of a benefit package for the Children's Librarian position would allow the Library to fulfill its mission of providing an adequate level of children's services to the citizens of Pelham.

### Collection Development

In 2006 the adult large print books, audiobooks and video collections were weeded. Juvenile fiction (A-K), was also weeded. That is, items in poor condition, with out-of-date information, or little or no circulation were withdrawn from the collection. At the same time, responding to patron demand, we continued to increase our holdings of large print books, audiobooks, videos, and adult non-fiction books.

Twenty-five years worth of Town Reports and the last run of the Stateline X-Press were bound for historic preservation.

## **Technology**

The Library's updated webpage [www.pelhamweb.com/library](http://www.pelhamweb.com/library) was launched in December. Featuring a link to the library catalog, patrons can search our 30,000-plus items, renew materials and place reserves from the comfort of home.



In 2006, the Library received four new computers through the Town Technology Plan. One staff computer and one adult public computer were replaced. One additional computer was added to the adult area for a total of five; one more computer was added to the Young Adult area for a total of four. Public computers now include five adult, four young adult and three children's.

All three barcode readers were replaced with models on stands for ease of use. We also received a color laserjet printer from the Town Technology Plan for staff use.



## **Gifts & Grants**

In May, the Library was awarded \$300 from the Kids, Books & the Arts grant program. The grants are sponsored by NH State Council on the Arts, NH State Library, the Byrne Foundation, CHILIS, and the Cogswell Benevolent Trust. This grant was used to defray the expense of one of the performers at the Summer Reading Program.

The Library also raised \$130 from the sale of Entertainment Books, \$330 from the sale of book tote bags, and \$804 from an ongoing book sale in the Library.



In June, the Pelham Gardeners' Group created a seating area in front of the building with benches and new shrubs and flowers. They continue to maintain the four large planter pots with greenery, decorating them with pine boughs, sprigs of berries, and silk poinsettias in the winter.

Of the 3,522 items added to the collection in 2006, 271 (7.6%) were donations. Other gifts include passes to the Museum of Science donated by the PTA, passes to the Canterbury Shaker Village, and ten gift subscriptions that supplement the Library's 65 magazine and 9 newspaper subscriptions.

## **Honors & Achievements**

We were the first library in the state to file our annual report with the New Hampshire State Library.

Our greatest achievement this year was automating the front doors of the building with funds from the ADA Trust Fund. Now the Library is completely accessible to all.

## **Programs & Activities**

Our weekly knitting workshop was so popular, it took on a life of its own. Over the year the members knitted and crocheted hats, mittens, and blankets for local homeless shelters. While the Library is no longer their official sponsor, we're proud to have given them their start.

In May, the Friends of the Library in Pelham (FLIP) began the long process of revitalization, re-writing their by-laws and articles of agreement, and filing with all



of the appropriate state and federal regulatory agencies – just in time to celebrate the 30<sup>th</sup> anniversary of the group's founding in October 1976! Kudos to President Debbie Kruzel, Vice-President Joy Flanders, Secretary Karen Hill, Membership Chair Carolyn Thompson, Treasurer Adel Cerri and MaryJo Palermo-Kirsch for all their hard work.

Food for Fines. In November, our patrons donated 68 bags of groceries and \$62 in cash to Pelham Food Pantry.

Summer Reading Program. The statewide Summer Reading Program is sponsored annually by CHILIS (Children's Librarians of New Hampshire), to encourage school-aged children to read for pleasure during summer vacation. This summer, 151 children registered for the reading club. We were also pleased to have another opportunity to partner with the Parks and Recreation Department's Summer Tot Program during the Summer Reading Program.



In March we said good-bye to Trustee Ann Fancher after seven years of service to the Library and welcomed new Trustee Francis Garboski, Jr.

Public libraries are the first link in the chain of investments necessary to build an educated workforce. Early literacy programming raises young children's levels of literacy and engagement in learning, contributing to school readiness and school success. Our public computers, Internet access and online resources mean libraries are often the first point of entry for new technology users. The availability of online business information is also beneficial to new entrepreneurs. Our public library resources and services are an immeasurable value to our individual, family and community economic vitality. Thank you for your support.

Respectfully submitted,

A handwritten signature in cursive script that reads "Sue A. Hoadley".

Sue A. Hoadley  
Library Director

### **Board of Library Trustees:**

Linda Kilbride, Chair  
Elizabeth Zemetres, Vice Chair  
Ellen Patchen, Treasurer  
Bonnie Barbaro, Secretary  
Francis Garboski, Jr.

## PELHAM PUBLIC LIBRARY STATISTICS

Measures of Service	2004	2005	2006	% Change
Hours of Service	50	50	50	0%
Staffing	4.9 FTE	5.3 FTE	5.5 FTE	+4%
Registered Patrons	5,384	5,868	6,314	+8%
Total Items in Collection	27,873	28,517	30,433	+7%
Items added	3,755	3,354	3,522	+5%
Items withdrawn	1,568	2,757	1,594	-42%
Attendance	27,783	33,697	34,821	+3%
Circulation	57,135	69,924	74,076	+6%
ILL Borrowed	238	195	179	-8%
ILL Loaned	378	477	583	+22%
Museum Passes Loaned	128	89	185	+108%
Adult Reference	1,032	4,173	5,211	+25%
Adult Computer Use	1,431	2,582	3,293	+27%
Adult Program Attend.	200	267	256	-4%
Child/YA Reference	n/a	885	1,717	+94%
Child/YA Computer Use	n/a	1,377	2,578	+87%
Child Program Attend.	2,972	2,214	1,812	-18%
YA Program Attend.	118	125	26	-80%
Meeting Room Use	98	202	162	-20%

Financial Report	Beginning Balance	Deposited	Spent	Ending Balance
<b>Municipal Account</b>				
Appropriation	225,223.00	0.00	225,021.49	201.51*
<b>Trustee Accounts</b>				
General Fund	11,250.31	1,768.59	27.25	12,991.65
Fines & Fees	9,290.16	6,540.15	1,558.76	14,271.55
Copier Fund	494.43	645.00	603.26	536.17
Law Gift	765.63	0.00	765.63	0.00
Dill Foundation	113.48	0.00	0.00	113.48
KBA Grant	0.00	300.00	350.00	-50.00
Gifts	10.00	112.00	62.00	60.00
Poetry Project	290.40	0.00	0.00	290.40
Entertainment Bks	110.00	530.00	400.00	240.00
Tote Bags	0.00	654.00	323.55	330.45
Bk Sale Child	0.00	330.00	115.00	215.00
Bk Sale Adult	0.00	474.00	0.00	474.00
Trust Fund Income	14,119.32	0.00	6,724.70	7,394.62
Closed CRF	414.49	0.00	0.00	414.49
ADA Trust Fund	0.00	7,940.72	7,940.72	0.00
<b>Subtotal</b>	<b>36,858.22</b>	<b>19,294.46</b>	<b>18,870.87</b>	<b>37,281.81</b>
<b>TOTAL</b>	<b>\$262,081.22</b>	<b>\$19,294.46</b>	<b>\$243,892.36</b>	<b>\$37,483.32</b>

\* Estimate. Final accounting of FY 2006 not available at press time.

**HIGHWAY DEPARTMENT  
– 2006 ANNUAL REPORT–**

To the Board of Selectmen and the Residents of the Town of Pelham, NH

The May flood caused a lot of road and bridge damage throughout the Town. Highway Department repaired the damage with their own equipment and labor which took six weeks to complete. The Castle Hill Bridge is still closed until money is available to replace it.

The Tallant Road Bridge was replaced with 80% State Money and 20% Town Funds. The new bridge has a twenty-four feet travel width and the alignment with Mammoth Road and Keys Hill Road will make the area much safer.

The following roads were crack-sealed, paved and the shoulders graded with loam or gravel:

Bowley Drive	Shelly Drive
Westfall Road North	Dick Tracy Drive
Westfall Road South	Industrial Drive
Greenmeadow Drive	Plower Road
Misty Lane	Burns Road (portion)
Hayden Road	Jerricho Road (portion)

Drainage was installed on the following roads:

- Birch Lane
- Spaulding Hill Road
- Harley Drive
- Benoit Drive
- Albert Street
- Clydesdale Avenue
- WestFall Road North
- Misty Lane
- Noela Avenue

General Maintenance of the Town Roads includes patching, sign replacements, crack-sealing, snow and ice removal, cleaning and repairing/replacing catch basins, tree removal and brush cutting.

The Highway Department plows and sand/salts 100.393 miles of Town roads, 6,386 miles of unaccepted new subdivision roads and 2 miles of private roads. The Highway Department also plows and sands/salts the driveways and parking lots at the three schools, the three Town parks and all the Town buildings, parking lots except the Fire Department. The Transfer Station Road, Gibson Cemetery Roads and the Fire Station lot are sanded when needed.

The State Department of Transportation maintains, salts, and plows the following roads in the Town of Pelham:

- Main Street
- Route 38
- Old Gage Hill Road North
- Windham Road
- Sherburne Road
- Mammoth Road

In closing, I would like to thank all the dedicated Highway Department employees for their hard work and long hours to keep Pelham roads safe for the traveling public.

Respectfully Submitted

Donald E. Foss, Sr.  
Highway Agent



## Annual Report of NRPC Activities for the Town of Pelham

### Transportation

NRPC as the designated Metropolitan Planning Organization (MPO) for the region is responsible for developing and maintaining the region's transportation planning program. This includes soliciting, prioritizing and making recommendations on regional and local transportation projects that are funded through Federal or State sources. NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (STIP), maintaining the regional traffic model, and performing required air quality analyses. In addition, NRPC MPO funds are used to provide municipal technical assistance on transportation issues.

- ❖ Town Center Intersections – NRPC continued to assist the Town with activities to improve the town center intersections. This year, NRPC staff worked with the Town to begin the process for implementing the improvements using earmarked funds. Staff from NRPC worked with town officials to secure state match for the project, ensuring that the project would be completed without a financial contribution from the Town. NRPC also was able to get the project designated as a pilot project for the N DOT Context Sensitive Solutions process. This designation will bring national experts to Pelham to help the community identify the best solution for the Town center issues and will result in a project development process will result in broad support for the final solution. NRPC staff has also helped the community and NH DOT plan the Context Sensitive Solutions process and conduct the first two meetings.
- ❖ Intersections Analysis – At Town request, NRPC conducted an intersection analysis of the intersections of Sherbourne Road and Mammoth Road (NH 128) and also NH 38 and Old Gage Hill Road North. For these projects, NRPC collected traffic count and turning movement count data for both intersections in the morning and afternoon peak hours and analyzed both intersections using Highway Performance Manual software. The analysis NRPC conducted showed that both intersections had very high levels of delay and both met signal warrants. NRPC prepared a report on the intersections analysis which was provided to the Town Highway Safety Committee as well as the NH DOT.
- ❖ Traffic Data Collection - Conducted 18 traffic counts in Pelham in the past year. These traffic counts are available for use by the Town and NRPC can conduct special counts upon request. This year NRPC also updated the NRPC website with a special interface to allow anyone to access any of the traffic counts NRPC has conducted by clicking on a map of count location in Pelham.
- ❖ I-93 CTAP Process – NRPC staff worked through FY06 with the Town Planning Director and representatives from throughout the I-93 area to develop plans for community technical assistance to be offered to the 26 communities that will be affected by growth from I-93. In the coming year, Pelham will receive assistance with a community planning assessment, updated GIS maps and aerial imagery, open space and conservation planning resources and economic development resources.
- ❖ Nashua-Boston Commuter Bus – NRPC worked with communities in the region, NH DOT and members of the legislature to secure state funding for a new commuter bus service between Nashua and Boston. This service will provide run between two stops in Nashua, and South Station and Logan Airport in Boston. There will be 9 round trips per day with cost being \$9.50 each way. Parking at the Nashua end will be free. The service will start by February 1, 2007 and will be operated by Concord Trailways.
- ❖ Lowell-Nashua Commuter Rail – During the course of FY06 NRPC and regional municipalities continued to push forward the Lowell-Nashua Commuter Rail project. During FY06 the focus of efforts was on working with the developer for the station site in Nashua to allow a station and commuter rail parking to be incorporated into the project. NRPC also made progress developing a working relationship with the Guilford Railroad and worked towards an operating agreement for the use of the railroad right-of-way.
- ❖ Pelham Road Inventory – During FY06, NRPC staff prepared the Pelham Road Inventory. This data set allows officials from the Town and NH DOT to have the most up to date information on Pelham's roads and will be used for planning road improvements in the community.
- ❖ Funding for Regional Transportation Safety Plan – NRPC secured funding during FY06 for the preparation of a Regional Transportation Safety Plan. This plan will identify traffic safety issues in



each of the communities and provide recommendations on actions that can improve the safety of the region's roads. Development of the plan will begin during FY07.

- ❖ Regional Traffic Model – NRPC continued to maintain and update the regional traffic model. This model is now sufficiently detailed that it can be used to analyze the traffic impacts of nearly any type of new development or change in the road network. This capability is available for Pelham use whenever there is interest, without cost, and has been used by several NRPC members this year as they have considered the impacts of new development.
- ❖ Long Range Transportation Plan – During FY06, NRPC completely updated the region's Long Range Transportation Plan, Transportation Improvement Program and Air Quality Conformity Analysis. These documents identify transportation priorities for the region and each of the municipalities and are required to receive funding for transportation improvement projects.
- ❖ Transportation Reauthorization and New Regulations – The new transportation reauthorization, SAFETEA-LU was adopted during FY06. In addition to new funding, the reauthorization required extensive changes in regional transportation planning practices. NRPC's transportation staff has taken a leading role in learning about the updated regulations, providing comments and incorporating the new regulations into the regional process. These activities will allow NRPC to continue to successfully advocate for the transportation needs of the region's communities.
- ❖ Regional Intelligent Transportation System Architecture – During FY06, NRPC adopted the Regional Intelligent Transportation System (ITS) Architecture. This plan identifies projects and sets standards for the application of information and telecommunication technology to the region's transportation system. These systems will improve traffic operations and safety. NRPC was the first MPO in the state to adopt its regional architecture.

## Land Use and Environmental Planning

- ❖ Pelham Parks and Recreation Master Plan – NRPC staff worked with the Town Parks and Recreation Director to prepare the Parks and Recreation Master Plan. This plan identifies the current conditions of each of the Town's parks, identifies the vision the community has for parks and recreation and provides a program for implementing needed improvements. As part of this process, NRPC facilitated the work of a citizen advisory committee and made presentations on the Parks and Recreation Master Plan to the Town Planning Board and Board of Selectmen.
- ❖ Pelham Capital Improvements Program – NRPC provided staff assistance to prepare the update of the Town Capital Improvements Program. NRPC staff facilitated the CIP workshop and prepared the updated draft document for Town consideration.
- ❖ Boulder Hills Subdivision Water Conservation Plan - Reviewed and commented on the Water Conservation Plan for the Boulder Hills subdivision in Pelham. NRPC staff coordinated with Town staff and staff from the NH Department of Environmental Services to review and comment upon the required water conservation plan.
- ❖ Innovative Land Use Planning Guidelines – NRPC worked with the other NH regional planning commissions and NH DES to develop the Innovative Land Use Planning Guidelines. This document will provide background research and model ordinances for the application of innovative land use techniques in New Hampshire communities.
- ❖ Planner Roundtable – NRPC conducted four Planner Roundtable lunches. At these events, planners from each of the communities came together to receive training on local planning issues of concern and to discuss each municipalities approach to common planning and zoning issues.
- ❖ Brownfields – NRPC continued its regional Brownfield assessment process. This process is identifying brownfields throughout the region that qualify for federal and state funding programs. NRPC staff worked with local officials to identify qualifying brownfields in each of the member communities. Staff then directed NRPC's consultant in preparing Phase I and Phase II brownfields assessments for each of the sites. NRPC staff also worked with Town staff members and affected property owners to provide education on the Brownfield process and on potential funding sources for cleanup activities.



- ❖ Regional Stormwater Coalition – The Regional Stormwater Coalition is an initiative by NRPC to bring together communities required to meet NPDES Phase II stormwater mandates to share information and resources. The Regional Stormwater Coalition continued to meet during the year and focused on developing educational resources for use by member communities.
- ❖ Planning Board Training – NRPC conducted four training workshops for Planning Board members during the course of FY06.
- ❖ Regional Resource Conservation Committee – During the year, NRPC conducted six meetings of the Regional Resource Conservation Committee. This group is organized and sponsored by NRPC to provide information and training as well as support for conservation committee members from all NRPC communities.
- ❖ Household Hazardous Waste Program – The Household Hazardous Waste (HHW) Program provides residents of the region with the opportunity to dispose of common household chemicals in an appropriate fashion so that pollution of the region's watersheds and groundwater can be avoided. An electronics recycler also participates in these events enabling attendees to dispose of high tech items such as old computers, phones, TV's and other appliances that include hazardous materials. Five HHW events were held this year that were attended by 106 Pelham households.
- ❖ Regional Build-out Impact Study – During FY06, NRPC completed the Regional Build-out Impact Study. This study identifies the potential build-out of the Town of Pelham under existing policies. NRPC staff met with planning board members to review and revise the analysis to fit Pelham's specific situation. The report also analyzes the impact of build-out on municipal systems such as roads, schools, solid waste, water, police and fire. The Regional Build-out Impact Study has been honored by the Northern New England Chapter of the American Planning Association as the Plan of the Year for 2006.

## **Geographic Information Systems (GIS)**

The GIS staff at NRPC continues to maintain a diverse collection of spatial databases including local roads, real property parcels, zoning, land use, and environmental conditions. This data is applied extensively to provide mapping and analysis for local and/or regional projects.

- ❖ Updated NRPC Standard Map Library for Pelham. These four standard maps show the Town's Roads and Town Facilities, Environmental and Conservation Areas, Existing Land Use and an Aerial Image of the Town. Two sets of these maps have been provided to the Town.
- ❖ Provided Town volunteers with all the existing GIS data on CD for use on Town projects. This data has been developed and maintained by NRPC and would have cost many thousands of dollars for the Town to develop on its own.
- ❖ Completed regular maintenance tasks and performed updates to the Pelham GIS data which is maintained by NRPC, including digitizing new roads, parcels, protected lands, zoning changes, trails, social service or child care providers, land use and other baseline data.
- ❖ Mapped and analyzed trends relative to real estate transactions for the year to maintain a tool for monitoring sales trends.
- ❖ Addressed numerous mapping requests from the Town officials and the public.
- ❖ Continued to update and expand the regional annotation layers for improved clarity, accuracy and detail in mapping tasks.

# Pelham Parks and Recreation

6 Village Green, Pelham, NH 03076

Phone: (603) 635-2721 Email: [Recreation@pelhamweb.com](mailto:Recreation@pelhamweb.com) Fax: (603) 508-3094

## Annual Town Report for 2006

To the Board of Selectmen and Residents of Pelham:

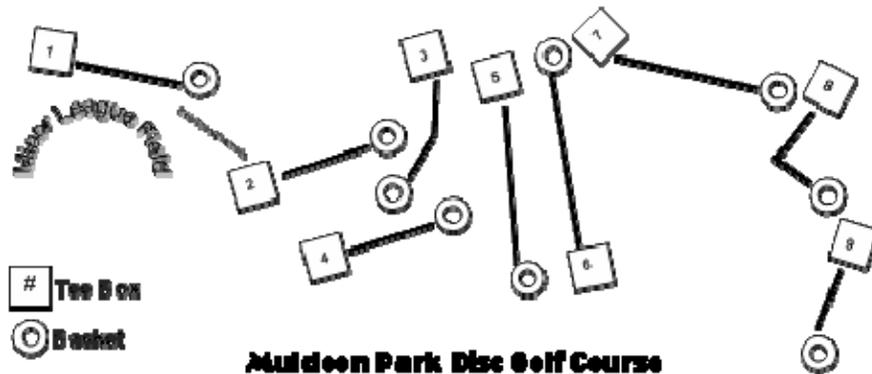
It is with great pride that we present to you the 2006 report for the Pelham Parks and Recreation Department.

It is truly amazing how far we have come as a community in three years. Three years ago Lyons Park did not exist, there was no skate/bike park, no disc golf course, few picnic tables, a community building that was not up to code at Raymond Park, hunting in all of our parks, no tot spring or fall soccer, no self-funded programs, no annual egg hunt, no ropes course, limited kayaks, no mountain bikes, few hiking trails, and much smaller program participation.



Picnic Tables built by Boy Scouts in Troop 610

Today, our participation levels are the envy of towns twice our size. This year, in addition to listing your Parks and Recreation Programs for 2006, we will also be listing participation numbers. In 2006, for the first year, all of the programs have been self-funded, thus lowering the tax burden on each and every resident. Thank you to everyone who supported this effort. By becoming self-funded all of the revenues created by the programs stay with the programs. This has allowed us to explore new activities for all residents that we were not able to pursue in previous years. Residents can expect to see programs new and old become better as we move into the future with this type of program funding.



**Muldoon Park Disc Golf Course**

**Course Rules**

1. No use of 1-tee or 2-tee or 3-tee or 4-tee.
2. No use of 5-tee or 6-tee or 7-tee or 8-tee.
3. Course is for use only on Wednesdays, Thursdays and Fridays.
4. The rest of the park is for general use.
5. Please clean up after you and yourself.
6. Please clean up after you and yourself.

**Hole Distances (in feet)**

1	210'	2	140'	3	100'
4	110'	5	170'	6	130'
7	200'	8	140'	9	100'

**This course was built with Hillsborough County Incentive Funds**

We have also had some exciting accomplishments this year. One of those accomplishments was the completion of the first 9 holes of our disc golf course. This is one of only four courses in New Hampshire and is now listed on the Professional Disc Golf Association website. Funding for this course was provided by a grant from the Hillsborough County Incentive Fund Grant. The first hole begins behind Minor League Field at Muldoon Park. Discs are available in our office and the course map can be found on our website, complete with distances. The remaining 9 holes are scheduled to be put in this spring with the assistance of a Hillsborough County Corrections work crew.

Bouncing back from the default budget, we have also begun doing repairs to our playground at Muldoon Park. New tire swings and new tot swings will be in place this upcoming spring. Shade trees will soon surround the playground. Users of the park will also see two new fields behind the playground this spring. The fields have been built largely with the volunteer assistance of Pelham Little League. The additional fields will help accommodate all of the growing youth sports programs in Pelham.

For 2007, we are looking at ways to make Muldoon Park safer and more accessible. We are asking everyone to please support the warrant article that will allow us to begin construction of a second egress from Muldoon Park. This will allow emergency vehicles to safely enter the park in case we ever need them for any of the many events happening at the park. It will also allow us to improve parking throughout the park. Please support this warrant article when you see it in March.



Raymond Park bridge repairs by Eagle Scout Andrew Carter, Troop 610

Raymond Park has received continued upgrades over the past year and more are planned. With the assistance of a State of New Hampshire Trails Grant, written by Pelham resident William T. Hayes, we have completed three Eagle Scout projects that have improved the vast trail system now in Raymond Park. Eagle Scout Alex Hunt of Troop 610 was able to cut a beautiful trail between Baldwin Hill Road and the gas line for his Eagle Scout project. Eagle Scout Andrew Carter of Troop 610 completed much needed repairs to a hiking bridge for his Eagle Scout project. Eagle Scout Warren Lafferty of Troop 25 completed a large trail head kiosk with a trail map for his Eagle Scout project so hikers can enjoy the park

In 2007, we are planning on building the first phase of our soccer field complex in Raymond Park. After years of review and revision, we now have plans to complete two full size soccer fields in 2007. Once open, this will allow the Parks and Recreation soccer program to move from the only soccer field we have at Muldoon Park to the new soccer fields at Raymond Park. To complete these fields we will be asking the residents to support a \$195,000 construction project, which will be partially funded by a \$46,500 Land and Wildlife Conservation Fund Grant. The \$148,500 will allow us to complete road improvements, manage erosion issues, create ample parking and build two fenced in level graded regulation size soccer fields. This project will also open up Raymond Park for all residents to use year-round by providing a much needed trail head parking area.



Trail Head kiosk by Eagle Scout Warren Lafferty, Troop 25



Lyons Park Pavilion Shelter built by volunteers Paul Fisher and Mike Laforge

The Dennis Lyons Memorial Park continues to be a well used park by many residents of all ages. This past year, the park was the home to the Little League Challenger Program conducted by Patti Parece and many Little League volunteers. It was home again to our popular Tot Soccer Program, the Pelham Police Relief Association Movie Night and our Summer Program's "Family Fun Day." Pelham also enjoyed the first year of the New Hampshire Flag Football League with over 100 boys and girls using Lyons Park for their games. With the assistance of funds from a Hillsborough County Incentive Fund Grant volunteers were able to build a pavilion by the skate/bike park. The pavilion will provide not only a much needed shade space but will also allow those using the park to get out of the rain should a storm move in quickly.

In 2007 we have some exciting additions planned for Lyons Park. With the help of grants and private donations we will be building a Tot Playground with elements designed specifically for children aged 2 to 6. We are hoping to install the playground with community assistance in late April or early May. We are also planning on installing lights and cameras on our popular skate/bike park. The lights and cameras will be installed in the spring with the assistance of grant funds. It is our hope that this will provide a new element of excitement at the park and allow us to keep the area safe and secure.



Summer fun on "Family Fun Day" in Lyons Park

In 2006, all of our programs continued to show high demand. We were also able to successfully add Men's Summer Soccer, Women's Softball and (with the help of Bert Cunningham at Family Martial Arts) Youth Introductory Karate. We're very excited about the future of our programs, especially Women's Softball. The need for this program was clearly demonstrated in the Parks and Recreation 2006 Master Plan, which can be viewed on our website. Using the Master Plan we have begun researching more adult programming, more winter activities, and creative ways to meet the growing needs of our residents while minimizing the tax impact. However, in order to keep up with our high demand and keep a small staff we have researched and put into our 2007 budget a computer program that will allow us to streamline tracking and paperwork. We're also planning on implementing a credit/debit card system. We hope all residents will support the general operating budget again this year so we can implement this system in 2007 and continue all of the necessary general maintenance at the parks.

We are very fortunate to have dedicated staff and volunteers for all of our programs. Our seasonal professional staff of Phyllis Morris, USTA (Tennis); Dave Parola (Youth Basketball); Denise Hegarty (Adults' Yoga); Cheryl McLean (After School Ski); Brian Duarte (Youth Soccer) and all of our Youth Summer Program counselors, as well as our supervisors, referees and scorekeepers have once again made our jobs enjoyable by providing professionalism to all of our participants. We hope that all of our volunteer staff, including Chris O'Connor (Men's Pick Up Basketball); Dottie Hill (Women's Volleyball); Peggy Sawicki (Hershey Track and Field); Julie Giniewicz (Parent/Tot Playgroup); Joe Puddister (Teen Basketball); Tim and Susan Monette (Tot Soccer) and each of our volunteer coaches, holiday callers and members of the Recreation Advisory Board know that we truly appreciate your valuable gift of time and energy to our programs. Without participants and volunteers, our programs would not exist. If you are not already volunteering, please consider doing so in 2007. A special thank you also to the Pelham CERT Team for providing our summer counselors with first aid and CPR training prior to camp and providing a first aid station at our "Family Fun Day."

It has been our pleasure to serve the residents again this year. We're really looking forward to adding more programs and improvements to our facilities in 2007. If you ever have any suggestions on new programs or how we can improve our existing programs please contact us, we would love to hear from you. Also, take some time to check out our website at [www.pelhamweb.com/recreation](http://www.pelhamweb.com/recreation), which is maintained by our talented volunteer webmaster Charlene Takesian. We are constantly adding new programs, parks and trails information as well as information on things to do in and around Pelham.



Tot Soccer players learning to kick

Your Parks and Recreation Programs for 2006

Youth Basketball—430 players  
Youth Introductory Karate—65 participants  
Adults' Yoga—42 participants  
Women's Volleyball—26 players  
Men's Pick-up Basketball—22 players  
Teen's Pick-up Basketball—20 players  
Disney on Ice Trip—45 participants  
Icenter February Vacation Trip—20 participants  
2<sup>nd</sup> Annual Egg Hunt on the Village Green—2,000 eggs  
Youth Indoor Soccer—220 players  
Elite UK Soccer—48 participants  
Youth, Teen and Adult Tennis—157 participants  
Youth and Adult Golf—47 participants  
Hershey Track and Field—25 participants  
British Soccer—110 participants  
Men's Softball—110 players  
Women's Softball—60 players  
Men's Summer Soccer—15 players  
Summer Playground Camp—320 participants  
Summer Field Trips  
Junior Leader—32 participants  
Summer Tot Camp—28 participants  
Parent/Tot Playgroup—48 families  
Summer Youth Swim Lessons—75 participants  
Spring and Fall Tot Soccer—203 players  
After School Ski Program—117 participants  
Youth Fall Soccer—443 players  
North Pole Calling—204 calls from Santa and Mrs. Claus

Respectfully Submitted,

Darren R. McCarthy, CPRP  
Parks and Recreation Director

Kathy Carr  
Office Manager

## PLANNING BOARD

### – 2006 ANNUAL REPORT –

For the first time in Pelham's history, and after overwhelming rejection three times previously, voters decided to elect their Planning Board on a developer's petition warrant article last year. This is a major change from past practice of allowing the Board of Selectmen to judiciously appoint members after a careful interview process. While some other area towns have elected Boards, the record in these towns clearly shows very few zoning amendments in support of community development goals once elected, as well as much higher legal fees spent in defense of poor decisions. This year, Laconia and Salem voters are looking to return to appointed Boards based on a pattern of developer favoritism and multiple lost lawsuits with up to 20% of the voters signing the petition to put it on the ballot including many members of the current elected Boards.

Under the petition article approved in Pelham last year, any position not filled by the election in March will be chosen by those who are elected thereby creating a closed group most likely missing the diversity of expertise the Board needs. Your current Planning Board is concerned about the expected increase in legal fees that may be expended with a less experienced Board. Voters lose when a popularity vote to get elected is pitted against an understanding of State Statutes, Supreme Court Rulings, Zoning Amendments, Site Development and Subdivision regulations, and being required to sit as a juror at a trial when reviewing and deliberating plans submitted. Many of us on the current Board are also concerned with the potential influence of money in the planning process and therefore are not seeking election. A town's Planning Board is a quasi-judicial Board by State Statute and must have the autonomy to act without undue influence similar to the way judges are appointed to the general court. Voters will be presented a petition warrant article this year to reconsider how the Board is established.

Since many full time members of the current Board have served for many years and will not be returning, it's important to recognize the many accomplishments that many on the current Board have worked hard to achieve over many years of service to the town.

The Town has one of the best aquifer conservation district ordinances protecting Pelham's drinking water sources from pollution.

- Adoption of Site Specific Soils mapping has allowed for safe development of expensive homes as well as provided for more open space and a varied neighborhood character.
- Adoption of new Senior Housing regulations along with planned amendments this year will allow for a more diverse town population and allow senior citizens to live in safer clustered and friendly communities as well as providing for denser development on larger parcels to protect the environment further and better meet State of NH smart growth initiatives. It also will have a long term benefit in reducing future school needs and associated property tax impacts.
- In cooperation with the Conservation Commission we have successfully designated almost all of Pelham's prime wetland areas. The largest remaining prime wetland area to be designated as such will be on this year's ballot for voter approval.
- The Board has adopted new driveway regulations which in conjunction with the new NFPA Fire codes provides for safer access to properties by emergency vehicles, residents and visitors.
- The CIP Committee, a subcommittee of the Planning Board, along with the Planning Board has adopted important impact fees which are currently being applied to the bond payments on the elementary school and are being used to fund necessary engineering plans for a new central fire station which will be before voters this March. Impact fees will also be used to pay for most of the construction costs of a new central fire station if voters approve the proposal on this year's ballot.
- Although many groups in town have tried and failed, the current Planning Board has negotiated a first right of refusal to purchase the 385 acre Girl Scout Camp Runnels should the Girl Scout Council decide to sell it or if any further development is proposed. This allows the voters the right to decide if they want to further reduce the available land for development and further reduce future school needs as well as the other pressures that come with growth. This parcel is one of

several which makes up almost 1000 acres of contiguous open space currently and represents the largest area of natural wildlife habitat in the community.

- We have worked with the Nashua Regional Planning Commission (NRPC) to identify Pelham's full build out analysis and the expected impacts to town services of the Route 93 widening project and in conjunction with our representation on the Community Technical Assistance Program (CTAP) are working to lessen the unfavorable impacts expected.
- With careful consideration for cleaning up the business district we have approved several local business uses and expansions representing clean development and new jobs to local citizens including Northeast Industries, Discount Madness, Mobil Gas, Yarde Metals, Chunky's, and others. Continual work on our sign ordinance has allowed for more professional signs like the one displayed at Acres Edge and Hillside Plaza.
- In cooperation with FEMA we have worked to better define current wetland and flood plains and will be asking voters to update our flood plain ordinance this March with required changes recommended by the Office of State Planning to allow the Town's residents to continue participation in FEMA's Flood insurance program. We also look to allow the Board of Selectmen to become agents to adopt changes quickly when FEMA acts to better serve the residents of Pelham.
- The Planning Board also adopted 50 year flood event drainage requirements instead of the surrounding areas standard of 25 year storm event drainage. Although resisted by developers, this adoption proved very successful during the spring floods of 2006.
- Development and continued maintenance of the Master Plan and Capital Improvement Plan that outlines the community development goals and important initiatives that are needed to maintain a viable community.
- Your current Board has spent many unseen volunteer hours in training and involvement with CTAP, NRPC, and New Hampshire Department of Transportation (NHDOT) in developing and planning long range problem resolutions to town and regional problems.

While the above accomplishments are not all inclusive, they clearly show the hard work of a dedicated Board in serving the community and in providing potential planning solutions to long range issues that will affect this community greatly in the future.

Your Board has several zoning amendments before the voters this year which we hope you will become familiar with and adopt as the Board continues to try to better protect the town and residents as growth occurs. These include updated adult and elderly housing zoning, sign ordinance changes, flood plain zoning changes as required to maintain flood insurance protection in town, and additional new lot size requirements.

The Rte 93 widening project and the Green Meadow Golf Course development in Hudson are such large developments that they have regional impacts beyond just the local impact within the communities they run through. These developments will both strain Pelham's road infrastructure and create substantial traffic issues over a large number of our carrier roads. Sherburne Road is just one of several roads that will be negatively affected and the Board will need your help in getting enough funds to apply for grant money to fix these roads as the State does not have any of these roads scheduled for improvement in the 10-year State DOT plan.

The Town also has a dedicated professional in Jeff Gowan, our Planning Director, who has brought a great deal of institutional knowledge and key administrative and planning skills to the Planning Office and to the Planning Board process. The town is also well served by the full time office staff who assist residents daily with their concerns and questions and part time inspectors that work for Jeff who work on code enforcement and provide the on hands expertise in making sure that development occurs according to the plans approved and signed by the Planning Board.

The Planning Board thanks the citizens of Pelham and the members of Planning Office for their support in allowing us to better perform our important duties.

Bill Scanzani- Chair  
Pelham Planning Board

## THE CAPITAL IMPROVEMENT PLAN COMMITTEE

### – 2006 ANNUAL REPORT –

The Capital Improvement Plan Committee is responsible to identify and schedule the capital improvement needs of the town and school district. As a subcommittee of the Planning Board, the creation of the CIP Plan requires that the Planning Board have a Master Plan which is continually updated as the community changes and grows. Both the Master Plan and CIP Plan are pre-requisites for the collection of impact fees in order to pay for some of the future capital needs that every growing community faces.

Over the last few years, the CIP plan has identified critical needs which have not been supported or funded by the Budget Committee or the voters. In the mean time these critical needs have gotten worse and have escalated in cost dramatically requiring a lot more money to complete these projects in the future. In a last ditch effort to create a Capital Improvement Plan that is at all fundable by the taxpayers, the CIP Committee requested to dramatically change the process this year in putting together this important town plan. With assistance from the Planning Board and Board of Selectmen, a subcommittee of individuals made up of two members each from the Capital Improvement Committee, the Board of Selectmen, the School Board, and the Budget Committee was put together to identify the most critical capital issues on both the town and school side and work towards funding those issues in this March's election.

The joint Committee worked over the summer and unanimously agreed that the most important items needing funding this year are as follows:

- 1) A central fire station on the town side
- 2) Land for a new school on the school side

The other two important items, identified and agreed to, were moving life safety vehicles into the operating budget as well as a large increase in the road reconstruction budget.

While the cost of projects continues to go up, Pelham voters will have to eventually fund the critical needs identified in the CIP Plan. While nobody likes a tax increase, it's in Pelham's best interest to fund these items as soon as they are identified so as to minimize their tax impacts. This year's CIP projects identified above should have broad based support by all local officials as each Board and Committee had input and ownership into the preparation and prioritization of the CIP Plan. Hopefully the voters will agree as well.

Bill Scanzani-Chair  
Capital Improvement Committee

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**CAPITAL IMPROVEMENTS PLAN**  
**2007 - 2013**

**Adopted by the Pelham Planning Board on 09/07/06**

**Prepared by the Pelham Capital Improvements Plan Committee:**

Bill Scanzani, Chairman  
Bob Haverty, Vice-Chairman  
Jean Guy Bergeron, Board of Selectmen Representative  
Doug Viger, Budget Committee Representative  
Bruce Couture, School Board Representative  
Steve Caruso, Member  
Doug Fyfe, Member  
Larry Hall, Member  
Andy Ducharme, Member  
Eleanor Burton, Member

**Pelham Planning Board**

Bill Scanzani, Chairman  
Peter McNamara, Vice Chairman  
Gael Ouellette, Secretary  
Tom Domenico, Selectmen's Representative  
Robin Bousa, Member  
Paddy Culbert, Member  
Kenneth Dunne, Member  
Ton Collins, Alternate  
Bob Yarmo, Alternate  
James McManus, Alternate  
Paul Dadak, Alternate  
Jeff Gowan, Planning Director

Charity Willis, Recording Secretary

With Assistance from:  **Nashua Regional Planning Commission**

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## PELHAM CAPITAL IMPROVEMENTS PLAN 2007-2013

### A. INTRODUCTION

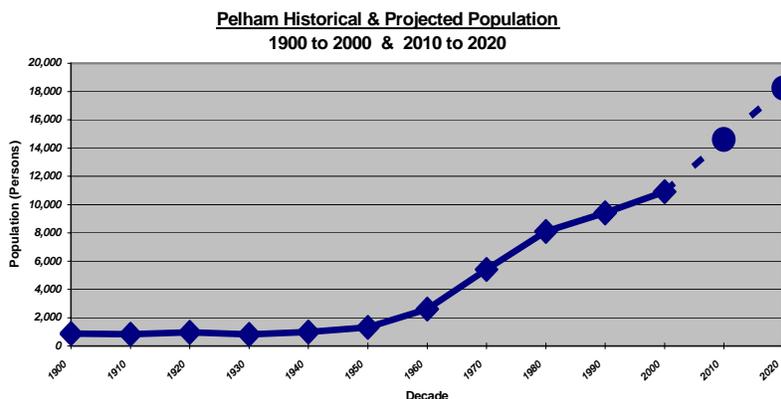
The preparation and adoption of a Capital Improvements Plan (CIP) is an important part of Pelham's planning process. A CIP aims to identify and resolve deficiencies in existing public facilities and to anticipate and meet future demand for capital facilities. A CIP is a multi-year schedule that programs a series of municipal projects and their associated costs. Over the seven-year period considered by the CIP, the plan shows how the Town should maintain, expand or renovate facilities and services as needed to meet the demands of existing and new residents and businesses.

A CIP is an advisory document that can serve a number of purposes, among them:

- To provide the Town of Pelham with a guide to be used by the Budget Committee, Board of Selectman, and School Board for their annual budgeting process (RSA 674:5-8);
- To provide a forward looking planning tool for the purpose of contributing to the creation of a stable real property tax rate;
- To aid the Town's elected officials, appointed committees, and department heads in the prioritization, coordination, and sequencing of various municipal and school improvements;
- To inform residents, business owners and developers of needed and planned improvements;
- To provide a necessary legal basis for the development and proper administration of the Town's impact fee system (RSA 674:21.V.(b)).

US Census figures show that Pelham's population experienced rapid growth between 1960 (pop. 2,605) and 1980 (pop. 8,090) and the most recent 2000 Census lists Pelham's population at 10,914. (Table 1, Figure 1). From 1980 to 2000, the rate of growth has abated slightly. The new 2005 NH Office of Energy and Planning (NHOEP) "Municipal Population Projections 2005 to 2025" forecasts similar growth rates to its previous 2003 projections. Current NHOEP projections show that Pelham continues to grow at a regular and consistent rate, from 12,860 in 2005 to 20,360 in 2025, at an average of 375 persons per year over the 20-year period. From 2000 to 2010, the change in population is estimated at 33.8%. No change in this trend is indicated, barring zoning changes. One exception is the proposed widening of Interstate 93 (I-93). According to the "I-93 Manchester to Salem Expert Panel Analysis," revised January 22, 2002 by Parsons Brinkerhoff Quade and Douglas, Inc., Pelham's median population estimate is 18,650, which is about 410 more than the 2005 NHOEP and 1,900 to 2,000 more than Pelham's Build-Out Analysis of 2004.

**Figure 1**



**Table 1: Pelham Population, 1900-2025**

Historical U.S. Census Population			NHOSP Proj		
Year	Population	% Change	Year	Population	% Change
1900	875	-	2005	12,860	17.8%
1910	826	-5.6%	2010	14,600	13.5%
1920	974	17.9%	2015	16,470	12.8%
1930	814	-16.4%	2020	18,240	10.7%
1940	979	20.3%	2025	20,360	11.6%
1950	1,317	34.5%			
1960	2,605	97.8%			
1970	5,408	107.6%			
1980	8,090	49.6%			
1990	9,408	16.3%			
2000	10,914	16.0%			

Sources: U.S. Census for 1900 to 2000.

New Hampshire Office of Energy and Planning (NHOEP) population projections January 2005.

A comparison of the Town's annual operating costs over the last ten years with capital outlay and debt suggests that while the overall budget of the Town has been increasing regularly, the municipal portion devoted to capital outlay and debt service has been somewhat irregular (Table 2). The Pelham School Districts routine capital expenditures had come to represent a smaller portion of the overall budget allocation, although the elementary school expenditure authorized in the year 2000 offset this trend somewhat, as seen in the increase from 2000 to 2001 school figures in the table below. It is a principal goal of the CIP to increase the predictability and regularity of the Town's budget for Capital improvement items by planning for routine and anticipated major purchases of durable capital equipment and determining appropriate methods for meeting the Town's capital facility needs. This schedule, if followed, will substantially reduce future tax increases if projects are funded when needed rather than long after they are overdue. Unfortunately, Pelham has often failed to follow its CIP schedule resulting in escalating costs for projects that would have been far less expensive to fund had they been completed as scheduled.

**Table 2: Municipal & School Capital Outlay And Debt Service, 1990-2004**

Year	Municipal Expenditures					School District Expenditures*					Total Expenditures				
	CAPITAL OUTLAY & DEBT (\$)	% CHANGE	OPERATING COSTS (\$)	% CHANGE	CAPITAL % OF TOTAL	CAPITAL OUTLAY & DEBT (\$)	% CHANGE	OPERATING COSTS (\$)	% CHANGE	CAPITAL % OF TOTAL	CAPITAL OUTLAY & DEBT (\$)	% CHANGE	OPERATING COSTS (\$)	% CHANGE	CAPITAL % OF TOTAL
1990	124,091	15.5%	2,871,669	2.5%	4.1%	151,243	-3.9%	7,384,674	9.1%	2.0%	275,334	4.0%	10,256,343	7.2%	2.6%
1991	86,189	-30.5%	2,739,636	-4.6%	3.1%	145,138	-4.0%	8,050,693	9.0%	1.8%	231,327	-16.0%	10,790,329	5.2%	2.1%
1992	55,744	-35.3%	3,414,790	24.6%	1.6%	139,033	-4.2%	7,611,446	-5.5%	1.8%	194,777	-15.8%	11,026,236	2.2%	1.7%
1993	232,858	317.7%	3,302,686	-3.3%	6.6%	127,928	-8.0%	8,461,182	11.2%	1.5%	360,786	85.2%	11,763,868	6.7%	3.0%
1994	1,063,849	356.9%	3,311,148	0.3%	24.3%	0	-100.0%	8,825,333	4.3%	0.0%	1,063,849	194.9%	12,136,481	3.2%	8.1%
1995	710,518	-33.2%	3,436,054	3.8%	17.1%	71,619	N/A.	9,217,060	4.4%	0.8%	782,137	-26.5%	12,653,114	4.3%	5.8%
1996	598,352	-15.8%	3,548,220	3.2%	14.4%	71,619	0.0%	9,768,371	6.0%	0.7%	669,971	-14.3%	13,316,591	5.2%	4.8%
1997	618,401	37.2%	3,224,184	-9.1%	16.1%	93,900	31.1%	10,002,740	7.6%	0.9%	712,301	6.3%	13,736,800	3.2%	4.9%
1998	506,149	-18.2%	3,416,705	6.0%	12.9%	81,021	-13.7%	9,964,651	-0.4%	0.8%	587,170	-17.6%	13,381,356	-2.6%	4.4%
1999	470,010	-7.1%	3,355,745	-1.8%	12.3%	61,048	-24.7%	11,986,818	19.3%	0.5%	531,058	-10.6%	15,342,563	14.7%	3.3%
2000	569,909	21.3%	3,719,699	10.8%	13.3%	79,894	30.9%	12,355,949	3.1%	0.6%	649,803	22.4%	16,075,648	4.8%	3.9%
2001**	519,149	-8.9%	4,050,482	8.9%	11.4%	394,335	393.6%	13,468,687	9.0%	2.8%	913,484	40.6%	17,519,169	9.0%	5.0%
2002	619,434	19.3%	4,772,009	17.8%	11.5%	1,610,919	308.5%	14,170,562	5.2%	10.2%	2,230,353	144.2%	19,562,005	11.7%	10.2%
2003	554,588	-10.5%	5,130,836	7.5%	9.8%	1,558,482	-3.3%	16,242,095	14.6%	8.8%	2,143,070	-3.9%	21,372,931	9.3%	9.1%
2004	590,469	6.5%	6,847,235	33.5%	8.6%	1,377,788	-11.6%	18,148,670	11.7%	7.6%	2,113,070	-1.2%	24,995,905	17.0%	8.5%

Sources: Town of Pelham, NH Annual Town Reports; Town and School Budget, (Actual Expenditures, Previous Year)

\*School district figures are for the school year (e.g. 2004 = 03/04).

\*\*Bond for New Elementary School accounts for large rise in School District Capital Outlay and Percentages from 2000 to 2001.

The Pelham Capital Improvements Plan Committee (the Committee) has prepared this report under the authority of the Planning Board and RSA 674:5-8 (Appendix A). It is the Committee's intention that this report reflects the capital needs of the Town of Pelham for the years 2007 to 2013 and offers critical guidance and practical recommendations to the Board of Selectmen, Budget Committee, School Board, Department Heads and residents of the Town as an integral part of the annual budgeting process.

Information was submitted to the Committee from all Town Departments, Boards and Committees, which helped form the basis of this document. Although this CIP spans a seven (7) year period, the CIP should be updated every year to reflect changing demands, new needs, and routine assessment of priorities and costs. This document contains those elements required by law to be included in a Capital Improvements Plan.

As indicated, the adoption of a CIP by the Planning Board is a statutory prerequisite to the application of impact fees. The adoption of an impact fee ordinance occurred in 1999, when in October of that year an impact fee schedule was approved to fund a portion of the cost to construct a new elementary school. In late 2005 the Pelham Planning Board rewrote the Impact Fee Ordinance in order to take advantage of the updates recently done by the Legislature regarding impact fees. The Voters adopted the town's new impact fee ordinance in March of 2006.

Impact fees, however, have significant limitations. They can only be used to offset the proportion of capital expenses attributed to new development. They may not be used to meet existing capital deficiencies. In addition, impact fees collected must be properly used within six years, or the Town must refund unused funds and accrued interest to the developer(s) who paid them. Despite these constraints, which are more clearly delineated in the statute in Appendix A, it has been a strong recommendation of the CIP Committee that the Town of Pelham use impact fees as a method to manage and reduce the future cost of capital improvements. Furthermore, many capital improvements recommended in this CIP are consistent with the long-term goals of the Pelham Master Plan as summarized in Appendix B.

After a detailed analysis of the Fire Department's needs for new facilities and the associated cost, the CIP Committee recommended and the Planning Board and Board of Selectman adopted a Fire department impact fee schedule in 2002. The CIP Committee has requested NRPC to update and the Planning Board to adopt an updated impact fee schedule for the fire department based on new information on the cost to build two (2) sub fire stations and a new central station as provided by the fire chief. The impact fees collected will aid in funding new facilities needed to accommodate growth and improve response times to outlying neighborhoods as the pressures of rapid growth continue in Pelham.

The CIP Committee has been hampered in its work on an impact fee for a new Pelham only High School due to the lack of a firm commitment and definitive plan submission with valid costs by the Pelham School Board. Since this is the largest single project scheduled in the CIP plan, the Pelham School Board's ultimate decision on exactly how they plan to solve their ever-increasing High School education needs is critical to establishing an accurate and definable impact fee schedule for adoption as soon as the properly researched information is provided by the Pelham School Board. The CIP Committee is committed to recommending a definitive impact fee for adoption as soon as the proper information is provided by the Pelham School Board. As stated above, the impact fee may only be assessed for capital expenses that are attributed to new development and cannot be used to resolve existing deficiencies clearly identified in the Team Design assessment of the current High School and by other professionals who have investigated the site.

The CIP Committee is also committed to establishing an impact fee or fees in lieu of for future Park and Recreational needs. The Parks and Recreation Director has completed a comprehensive seven (7) year plan to define the recreational needs of the Town in the years ahead. This year's Plan contains those recommendations.

**For the purposes of this document, a capital improvement is defined by its cost and its useful life. Items included have a cost of at least \$20,000 and generally have a useful life of at least three**

years. Eligible items include new buildings or additions, land purchases, some studies, substantial road improvements and purchases of major vehicles and equipment. The Board of Selectman and Budget Committee are working to allow replacement vehicle purchases in the operating budget in order to better focus on very critical building needs. If the better management of our vehicle fleet is adopted, the CIP Committee will consider revising the CIP plan in line with the better vehicle management system adopted. Operating expenditures for personnel and other general costs are not capital items and therefore are not included in this plan. Expenditures for maintenance or repair are generally not included unless the cost or scope of a project is substantial enough to increase the capacity of a facility, or an improvement is a major long-term repair that maintains the useful life a capital facility.

A brief description of each project prioritized by the CIP Committee and included in the 2007 to 2013 CIP schedule is provided below. This year, the CIP Committee met with the Planning Board and Board of Selectman in order to streamline the process as needed projects have not been funded in the past. The CIP Committee received support from both in order to update costs only this year and allow the Board of Selectmen to form a subcommittee consisting of members from the Board of Selectmen, the Budget Committee, the School Board, and the CIP Committee in order to identify the most critical needs and get support for those projects in 2007. This Plan reflects the three (3) most critical items which have been identified which are the high school land purchase, a central fire station and major road repairs. While this approach has been adopted in order to attempt to move the CIP process forward, the escalation in building costs will mean spending a lot more in future years on needed capital projects. Starting dates are not provided for deferred projects or those categorized as needing research. Typically deferred projects are not placed on the seven (7) year schedule because of the following:

- 1) There is insufficient information to determine the relative need for a capital improvement and additional research may be required before the Committee would consider allocating the project within the CIP schedule; or
- 2) Based on information available, the Committee has determined there is not a demonstrated need for a project in the next seven years.

In some cases, a municipal department head articulated a request for a project, but the project was beyond the seven-year scope of the CIP schedule. In these cases, the projects were included in the CIP but left un-programmed waiting for more info.

The CIP Plan, is required by state statute to identify the needs, costs, and scheduling of capital projects, in the most efficient way possible, for the stakeholders in Pelham's future - the taxpayers and citizens of the community. Pelham is faced with the need to address several important facilities improvements in the next few years. These include a new central fire station, land purchases for a new high school, a new high school, additions and/or renovations to the Memorial School and possibly the current High School for grades 7&8, and the Elementary School, a sub fire station, kindergarten and as senior center expansion all within the scope of this seven (7)-year Capital Improvement Plan. All of these items will require bond payments. Rapidly escalating construction costs, increases in bond interest rates, and exactly when voters decide to appropriate the funding for these projects will greatly affect the final costs. Accurately projecting the impacts of so many important and costly items makes the actual impact of these projects a "best guess" scenario until final voter approval is forthcoming. The CIP Committee has tried to estimate, as closely as possible, what these impacts will be if funded in the year scheduled. One thing is certain, the longer the Town waits to fund needed capital projects, the higher the cost will be for everyone. Based on the need to lock-in the cost of important projects, and reduce the substantial tax burden of continuing to delay important projects, the CIP Committee recommended funding all of the known Town projects last year with a long-term bond. The Board of Selectmen approved most of this funding but it did not receive the backing of the Budget Committee nor the voters in March. This approach, although defeated by the voters, would have reduced substantially the long-term tax burden of important projects. This year's CIP Plan reflects over a \$10 Million increase in the cost of the same projects known last year. With this increase and the lack of funding last year, the Pelham School District, in order to focus on very critical current and future space needs, will need to compete with the Town for

funds on projects that are clearly important from a community development standpoint potentially causing further delays in spending and large tax increases.

## **B. FINANCING METHODS**

In the project summaries below, there are a number of different local financing methods referenced. Four of these methods require appropriations; either as part of the Towns annual operating budget or as independent warrant articles at Town Meeting. The *1-Year Appropriation* is most common, and refers to those proposed projects that are to be funded by real property tax revenues within a single fiscal year. The *Capital Reserve* method requires appropriations over more than one year, with the actual project being accomplished only when the total appropriations meet the project cost. The *Lease/Purchase* method has been used by the fire and highway department for vehicle purchases. *Bonds* are generally limited to the most expensive capital projects, such as major renovations, additions, or new construction of buildings or infrastructure, and allow capital facilities requests to be met immediately while spreading out the cost over many years in the future. *Impact fees* are collected from new development to pay for new facility capacity and placed in a fund until either they are expended within six years as part of project financing or they are returned to the party from whom they were collected.

In addition, if there are instances where fiscal resources from outside the community have been committed to help finance a local capital project, the offsetting revenues are shown in association with the proposed capital project. Typical examples are grants, such as for new education buildings or State Transportation Improvement Plan (TIP) matches.

## **C. IDENTIFICATION OF DEPARTMENT CAPITAL REQUESTS**

The Pelham CIP Committee uses worksheet forms that are completed annually and submitted by department heads, committee chairs and residents, to identify and explain project requests. Forms are tailored by the CIP Committee and the Planning Department to prompt information that defines the relative need and urgency for projects and which enables long-term monitoring of the useful life and value to the community for these projects. The CIP worksheet includes a project description; the departmental priority if more than one project is submitted; the facility service area; the rationale for a project; a cost estimate; and potential sources of funding. The form is included in Appendix C. Following submission of written worksheets and supporting documentation for proposed capital projects, department heads or committee chairs are asked to come before the CIP Committee to answer questions and provide any additional information necessary to explain their capital requests and priority ranking. This "one-on-one" discussion provides an opportunity to explain how capital requests meet community development goals. It also provides department heads, committee chairs and the CIP Committee an opportunity to look at alternative approaches available to fund or meet capital needs that will maximize the value of the Town's expenditures for capital improvements while maintaining as level a tax rate as possible over the seven (7) year CIP period.

## D. PRIORITY SYSTEM

The Committee established a system to assess the relative priority of projects requested by the various departments, boards, and committees. Each project proposed is considered individually by the Committee and assessed a priority rank based on the descriptions below:

<b>"U"--Urgent</b>	Cannot be delayed. Needed for health or safety.
<b>"C"--Committed</b>	Part of an existing contractual agreement or otherwise legally required.
<b>"N" – Necessary</b>	Needed to maintain existing level and quality of community services.
<b>"D"--Desirable</b>	Needed to improve quality or level of services.
<b>"F"--Deferrable</b>	Can be placed on hold until after 7-year period, but supports community development goals.
<b>"R" – Research</b>	Pending results of ongoing research, planning, and coordination. The project may be important, but the CIP Committee lacks all the information to make a definitive decision.
<b>"I"--Inconsistent</b>	Conflicts with an alternative project/solution recommended by the CIP. The project is contrary to land use planning or established community development goals.

Table 3 contains the projects considered by the Committee in School and Town Department order in 2005 and has not been updated to reflect the updates of 2006. Please refer to Section E and the Spreadsheet in the back for updated ratings and current projected costs of projects. The information in Table 3 represents all requests for capital projects submitted by each municipal division to the CIP Committee in 2005. The 'CIP Committee Priority Recommendations' in the column to the far right describes the rank assigned by the CIP Committee at that time to each of these projects within the seven categories of relative project priority. Some of these priorities have changed and are reflected in the spreadsheet and section E.

**TABLE 3: SUMMARY OF PROJECTS REQUESTED 2005 Data**

ID	Department/Project	Cost Without Debt/Revenue	Starting Year	Financing Method Recommended	CIP Committee Priority Recommendations							
					U	C	N	D	F	R	I	
	<i>Starting Year and Priority Recommendations based on Dept. &amp; C.I.P. Committee Review Process</i>											
<b>I.</b>	<b>ADMIN./GEN. GOVERNMENT</b>											
A	Municipal Building & Library			Appropriation - Ballot		C						
B	• 20-Year Bond (Issued 2003)	\$3,080,980	2007-2013	App. F Bond Schedule		C						
C	• Town Emergency Reserve - 5/31/05	\$0	Existing	Capital Reserve Warrant		C						
D	Municipal Building Improvements	\$659880	2007								R	
<b>II.</b>	<b>POLICE DEPARTMENT</b>											
A	Cruiser Replacement (3)	\$89,000	2006	1-Year Appropriation	U							
B	Cruiser Replacement (2)	\$64,371	2007	1-Year Appropriation			N					
C	Cruiser Replacement (2)	\$65,980	2008	1-Year Appropriation			N					
D	Cruiser Replacement (3)	\$101,445	2009	1-Year Appropriation			N					
E	Cruiser Replacement (2)	\$69,321	2010	1-Year Appropriation			N					
F	Cruiser Replacement (2)	\$71,054	2011	1-Year Appropriation			N					
G	Cruiser Replacement (3)	\$109,245	2012	1-Year Appropriation			N					
H	Animal Control Vehicle	\$35,887	2009	1-Year Appropriation			N					
I	Mobile Communications Interface	\$30,000	2006	1-Year Appropriation				D				
	• Federal Grant	(\$30,000)	2006	Offsetting Grant								
<b>III.</b>	<b>FIRE DEPARTMENT</b>											
A	Ambulance Fund	\$70,000	2006	Annual Appropriation \$10,000 per year			N					
	User Fee Balance - 5/31/05	(\$80,000)	2006	Withdrawal (\$10,000 per year)								
B	First Fire Sub-station and Equipment	SEE BELOW	2006	Bond	U							
	• 5-Year Bond - 4.5% Interest	\$2,942,023										
	• Impact Fees - 5/31/05	(\$354,967)										
C	Central Station and Equipment	SEE BELOW	2009	Bond			N	D				
	• 10-Year Bond - 4.5% Interest	\$6,720,000										
	• Impact Fees -											
D	2007 Replacement Fire Truck	\$350,000	2007	5-Year Lease Purchase \$70,000 per Year		U						
E	Fire Hose Replacement	\$27,000	2006	1-Year Appropriation			N					
F	Ambulance Chassis	\$100,000	2010	1-Year Appropriation			N					
	• Ambulance Fund Withdrawal	(\$100,000)	2010	Withdrawal to Offset Appropriation								
G	Second Fire Sub-station	\$3,587,000	Unscheduled	Bond							R	
	• 5-Year Bond - 4.5% Interest											
	• Impact Fees -											
<b>IV.</b>	<b>HIGHWAY DEPARTMENT</b>											
A	Bridge Repair Capital Reserve	\$630,000	2006	Annual Appropriation \$90,000 per Year			N					
	• Capital Reserve Balance - 5/31/05	(\$96,700)										

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ID	Department/Project	Cost Without Debt/Revenue	Starting Year	Financing Method Recommended	CIP Committee Priority Recommendations							
					U	C	N	D	F	R	I	
	<i>Starting Year and Priority Recommendations based on Dept. &amp; C.I.P. Committee Review Process</i>											
B	1.5 Ton Dump Truck w/Plow	\$53,488	2006	1-Year Appropriation			N					
C	Castle Hill Road Bridge	\$609,000	2007	1-Year Appropriation	U							
	• State Bridge Aid - 80%	(\$487,200)		Offset Appropriation								
	• Pelham Capital Reserve - 10%	(\$60,600)		Withdrawal to Offset Appropriation								
	• Windham Capital Reserve - 10%	(\$60,600)		Withdrawal to Offset Appropriation								
D	90 HP Tractor w/ Boom-Mower	\$56,560	2008	1-Year Appropriation				D				
E	2006 Replacement Dump Truck w/Plow	\$110,000	2006	1-Year Appropriation			N					
F	Maintenance and Storage Garage	\$655,000	2006	1-Year Appropriation								
G	Willow Street Bridge	\$1,076,592	2008	1-Year Appropriation	U							
	• State Bridge Aid - 80%	(\$861,273)		Offset Appropriation								
	• Pelham Capital Reserve - 20%	(\$215,320)		Withdrawal to Offset Appropriation								
H	2006 Dump Truck w/Plow & Sander	\$120,000	2006	1-Year Appropriation			N					
I	1-Ton Pickup w/Plow	\$39,580	2008	1-Year Appropriation			N					
J	2010 Dump Truck w/Plow & Sander	\$145,860	2010	1-Year Appropriation			N					
K	4-WD Backhoe (Replaces 1997 Model)	\$96,490	2012	1-Year Appropriation			N					
L	2012 Dump Truck w/Plow & Sander	\$160,812	2012	1-Year Appropriation				D				
M	Hinds Lane Reconstruction	\$577,142	Unscheduled						F			
N	Bridge and Stone Culvert - Gumpus Hill Road	Unknown	Unscheduled								R	
O	Major Road Improvements Bond	Unknown	Unscheduled	Bond							R	
P	Road Improvement Capital Reserve	\$0	Unscheduled				N					
<b>V.</b>	<b>SOLID WASTE DISPOSAL</b>											
A	4-WD Truck w/Plow	\$33,450	2008	1-Year Appropriation			N					
<b>VI.</b>	<b>PARKS AND RECREATION</b>											
A	Recreation Center	\$4,000,000	Unscheduled	Bond							R	
B	Town Pool, Tennis Courts, Ice Skating Rink	\$1,350,000	Unscheduled	Bond							R	
C	Basketball Gym Facility	\$985,000	2008	1-Year Appropriation				D				
D	Building Replacement at PVMP	\$115,000	2007	1-Year Appropriation			N					
E	Playground at Lyon's Memorial Park	\$40,000	2007	1-Year Appropriation				D				
F	Village Green Gazebo	\$25,000	2007	1-Year Appropriation				D				
G	Multi Purpose Field at Raymond Park	\$100,000	2006	1-Year Appropriation			N					
	• Grant & Gas Pipeline Money	(\$100,000)		Offset Appropriation								
H	Parks & Recreation Capital Reserve	(\$25,000)		Offset Appropriation								
<b>VII.</b>	<b>LIBRARY</b>											
A	No CIP Needs At This Time											
<b>VIII.</b>	<b>TOWN CLERK/TAX COLLECTOR</b>											
A	No CIP Needs At This Time											
<b>IX.</b>	<b>CEMETERY</b>											
A	30' x 50' Garage	\$156,156	2007	1-Year Appropriation			N					
B	Purchase 10 Acres of Land	\$1,000,000	2008	2-Year - \$500,000/Yr.							R	
C	Cemetery Truck	\$68,940	2010	1-Year Appropriation			N					

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ID	Department/Project	Cost Without Debt/Revenue	Starting Year	Financing Method Recommended	CIP Committee Priority Recommendations								
					U	C	N	D	F	R	I		
	<i>Starting Year and Priority Recommendations based on Dept. &amp; C.I.P. Committee Review Process</i>												
<b>X.</b>	<b>SENIORS</b>												
A	Senior Citizen Bus	\$70,000	2006	1-Year Appropriation			N						
	• Bus Reserve - 5/31/05	(\$40,263)		Withdrawal to Offset Appropriation									
B	Senior's Center Renovation & Expansion Engineering Study	\$30,000	2006	1-Year Appropriation			N						
C	Senior's Center Renovation & Expansion	\$1,025,000	2008	Bond							R		
D	Senior Building Capital Reserve	\$0	Unscheduled				N						
<b>XI.</b>	<b>SCHOOLS</b>												
A	Technology Program	\$700,000	2006	Annual Appropriation \$100,000 per Year			N						
B	School Building Maintenance Capital Reserve - 5/31/05 - (\$340)	\$700,000	2006	Annual Appropriation \$100,000 per Year			N						
C	Building Capital reserve - 5/31/05	\$0	Unscheduled										
D	New Elementary School 10-Year Bond - Expires 2011	\$7,144,075	2006	Appendix E Bond Schedule		C							
	• State Building Aid - 30%	(\$1,863,000)	2006	\$310,500 per Year									
	• Impact Fees - 5/31/05	(\$1,103,810)	2006	\$119,973 per Year									
E	High School Land Purchase	SEE BELOW	2006	Bond			N						
	• 5-Year Bond - 5.0%	\$3,846,000											
	• State Building Aid - 30%	(\$1,050,000)		\$210,000 per Year									
F	Modular Classrooms for High School	\$200,000	Unscheduled									I	
G	Tractor w/Mower	\$38,000	2006	1-Year Appropriation			N						
H	Repave Memorial School Parking Lot	\$80,000	2006	1-Year Appropriation			N						
I	New Pelham High School	SEE BELOW	2006	Bond							R		
	• 20-Year Bond - 4.5%	\$60,049,050											
	• State Building Aid - 30%	(\$18,014,715)		\$900,735 per Year									
J	Addition/Renovation Study for Memorial School	\$100,000	2006	1-Year Appropriation			N						
K	Ventilation for Memorial School	\$40,000	Unscheduled	1-Year Appropriation Estimated \$40,000							R		
L	Kindergarten	SEE BELOW		Bond				D					
	• 10-Year Bond - 4.5%	\$3,638,415	2009										
	• State Building Aid - 75%	(\$1,885,800)		\$471,450 per Year									
M	Addition to Pelham Elementary School	\$100,000	2010	1-Year Appropriation							R		
N	Modular Rooms for Memorial School	\$100,000	Unscheduled									I	
O	Conversion of Middle School to Grades 5 & 6	Unknown	Unscheduled								R		
P	Conversion of High School to Grades 7 & 8	Unknown	Unscheduled								R		

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## E. LISTING AND DISCUSSION OF PROJECTS BY RECOMMENDED PRIORITY

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**"U"--Urgent: Cannot be delayed. Needed for health or safety.**

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II.A. **Cruiser Replacement - 2007.** Replacement of two police cruisers per year has been recommended by the Police Chief and supported by the CIP and Budget Committee. Three cruisers are proposed for replacement in 2007 since voters did not approve the CIP request in 2005 or 2006. In subsequent years, replacement of two (2) or three (3) high mileage cruisers is based on the rationale that replacements will provide enhanced safety of officers and the public, improve service, and reduce high operating costs associated with the older high mileage vehicles. The Chief has maintained a detailed and active inventory and maintenance schedule for cruisers for several years and had reduced the maintenance costs for cruiser upkeep considerably with this schedule. Failure to fund the two (2) vehicle replacement schedule in 2005 decimated this long-term plan and will result in higher operating costs in the future. The Police Chief anticipates it will be 7 to 10 years before the department can get back to the lower maintenance figures.

III.B. **1st Sub Fire Station and Equipment - 2009.** The CIP Committee ranks this proposal as "Urgent. The first sub-fire substation is considered "Urgent," while the second sub-fire station is rated "Needs Research." The Fire Chief has been working with other area fire departments to provide line box coverage for first and most critical response times. Pelham, along with other area fire departments, will respond to all calls within or immediately outside their Town borders. Whichever department arrives first will start providing the necessary emergency service. In addition, this new first-call response method, in conjunction with the existing and additional planned sub-fire stations in other towns, will allow the Town of Pelham more flexibility in the location of a second sub-fire station and the new Central Fire station. This flexibility does not change or eliminate the immediate need for the first substation in the Spring Street area in order to work towards the goal of meeting the 4-minute response time standard of the NFPA (National Fire Protection Agency). It is important to be able to respond more quickly to this under-served region in the Easterly part of Pelham. There is an existing life safety issue with response times well over 4 minutes. While considered an urgent project, staffing for the sub station needs to be addressed prior to building.

The CIP Committee has watched the costs of fire station construction increase dramatically in the last few years and has recommended funding to build and finance the new Central Station along with a Sub Fire Station. Since originally proposed in 1995, the costs of these important projects have increased substantially with the increase in the last year being dramatic. The current impact fee schedule does not adequately reflect the full and updated costs to build these stations and the CIP Committee will present to the Planning Board a new schedule for all new subdivision plans beginning with those submitted in the fall of 2006. There is almost one half (1/2) a Million dollars in the Impact fee account to start the process of planning stations.

The recent discussions to improve traffic flow and install either traffic lights or a roundabout and interest in a Town Center green space have created competing interests for land, including the current fire station location.

**"U"--Urgent: Cannot be delayed. Needed for health or safety.**

- III. D. **Fire Truck - 2007.** The Fire Department needs replacement of a 1985 Ford 1,500-gallon per minute (1,500-gpm) mid-ship pump truck. Normally these trucks are rated as necessary to replace on a rotating basis when operational and still in service with a replacement vehicle to be received prior to retiring the old truck. This truck is over 20 years old and is currently out of service. Recent inspection of the truck has found it to be unsafe to operate and this pump truck represents 1/3 of the minimum apparatus that is critical to fighting fires and needs to be replaced. The cost is expected to be distributed over a five (5) year lease/purchase.
- III. H. **Radio Infrastructure Improvements-2007.** On a recent fire call, the fire department radio systems did not work. Luckily no one was hurt. Investigation by the fire department found that one of the fire department repeaters located on private property was not maintained properly nor did it have the proper grounding and power backup. This warrant article is to fix this critical life safety issue and allow for communications to work properly.
- IV. C. **Castle Hill Road Bridge - 2006.** This is a wooden deck bridge currently on the NHDOT Municipal Bridge "Red List." Rehabilitation of this structure is urgently needed. Rehabilitating this bridge would have allowed this route to serve as an alternate detour during the rehabilitation of the Tallant Road Bridge. Windham has showed a willingness to share in the cost of rehabilitating this bridge and currently has in escrow both Pelham's and Windham's share to fix the bridge. Since this bridge was destroyed in the spring floods of 2006, rehabilitation could be funded through a combination of anticipated state aid, FEMA grants, and money from the Windham Capital Reserve Fund if the Pelham Board of Selectman can negotiate with Windham on the repairs needed. The 20 percent match or roughly \$121,800 is required to receive State bridge aid, which would be applied for in conjunction with the next 10-Year State Transportation Improvement Plan (TIP), completed in 2004 and scheduled for update in 2007. Funding must be approved before a bridge may be scheduled with NHDOT. The CIP committee had originally scheduled the Castle Hill Bridge replacement for FY 2003, but the CIP Committee moved this project into 2004 before the replacement of the Tallant Road Bridge for safety and access reasons during the reconstruction of the Tallant Road Bridge. The Budget Committee did not agree with the Board of Selectman and did not sanction the funding necessary to fix this bridge, nor did the voters approve it in 2005. It would have been more prudent to act on the Castle Hill Bridge prior to the Tallant Road Bridge. The bridge is now permanently closed waiting for a solution.
- IV. G. **Willow Street Bridge - 2008.** This bridge replacement is scheduled for 2008. This bridge is too narrow for today's standards. It is to be funded through combination of anticipated state aid and a Bridge Repair Capital Reserve. Funding must be approved before a bridge may be scheduled with NHDOT.
- XI. R. **Bleacher Replacement Pelham High School -2007.** The Bleachers at Pelham High School are unsafe and parts to fix them are no longer available. The Bleachers must be replaced in order to prevent injury to spectators.

**"C"--Committed      Part of an existing contractual agreement or otherwise legally required.**

- I. A.      **Municipal Building/ Police, Fire and Library - Appropriation by Ballot.** Voters approved the conversion of the Ernest G. Sherburne School into a combined municipal facility in 2003. Town Offices and Police Headquarters are located at the former Ernest G. Sherburne School. The new Library, built on the Mills property, is overlooking a new three (3) acre Town Green.
  
- I. B.      **Bond Bank Note (Private) - 2003.** Voters approved a 20 year bond for conversion of the Ernest G. Sherburne School into a combined municipal facility in 2003. A new library was built on the Mills property. The town opted for a private institution for favorable rates. (Please see the "Pelham Municipal Facilities 20-Year Bond Schedule in Appendix F")
  
- I. C.      **Town Buildings Emergency Repair Capital Reserve.** The voters approved starting this Capital Reserve Account in 2004 in order to fund necessary repairs to all of the town buildings. This fund will be used to stabilize the tax rate when funding future repairs and additions to Town facilities.
  
- XI. D.    **New Elementary School (10-year bond) -** In 2000, the community approved \$10,373,000 in bond principal to enable elementary school construction. Based on current finance and revenue assumptions this project is committed through 2011. (Please see the "Pelham School District 10-Year Bond Schedule - New Elementary School" located in Appendix E)

**"N"--Necessary: Needed to maintain basic level and quality of community services.**

- I .E. **Sherburne Hall Safety Code Improvements-2007.** The Sherburne Hall is used by the Board of Selectman and Town Boards as a televised meeting room. The Hall has several safety deficiencies and the Board of Selectmen limit use of this hall to municipal purposes only and closes the hall for municipal purposes when it is deemed unsafe usually during the hot summer months. Safety improvements including updated HVAC are considered Necessary in order to provide year round use by municipal government. Other uses of the hall also will not be permitted until the safety improvements are made. The Sherburne Hall Committee has raised private funds to remodel the hall including the lighting and stage area which is not part of these safety improvements.
- II. B. - G. **Cruiser Replacement - 2007-2013.** The Police Chief has recommended the replacement of 2 to 3 cruisers, alternating annually, in order to maintain the safety of officers and the public improve service and reduce the high operating costs associated with older high mileage vehicles. This means that every year at least two existing police cruisers will be replaced with new vehicles.
- II. H. **Animal Control Vehicle - 2010.** - The Police Department purchase of this vehicle will replace the existing Animal Control pick-up truck and provide the continued ability to pick up and transport animals. The current ACO vehicle is expected to last through 2009 at which time a replacement pick-up truck will be needed.
- II. I. **Special Services Vehicle-2007.** The spring rain storms and flooding of 2006 caused the Pelham Police Force to rethink the type of vehicle needed as their 3<sup>rd</sup> front line vehicle. The low wheel base of the current police cars and the amount of emergency calls during this event caused instances of cars out of service for wet engines. The police force has requested a 4 wheel drive vehicle in order to prevent some of the problems from re-occurring in the event we have other storm related emergencies in order to provide proper coverage.
- III. A. **Ambulance Fund - 2007.** The continuation of the ambulance capital-reserve account for ongoing funding of ambulance upgrades and enhancements, and new purchases is recommended by the CIP Committee in order to stabilize spending for this item and eliminate taxpayer costs for these vehicles. The Ambulance Fund is funded by user fees. The fund should also be used for additional equipment needed in the new central fire station or the new sub fire station in the future.
- III. C. **Central Fire Station and Equipment- 2007.** The CIP Committee understands that the current station is too small to serve our growing Town adequately. The Committee rates this project as both "Necessary and Desirable" as several deficiencies in the existing station cannot be rectified on the existing site. It is also desirable to relocate the station in order to have enough land to build a station large enough to garage all of the existing equipment and to provide for the future needs of a growing town. The Fire Station subcommittee and Board of Selectman CIP subcommittees have finished their work and a recommendation is expected to be forwarded to the Board of Selectmen in the fall of 2006 for inclusion on the 2007 ballot.

**"N"--Necessary: Needed to maintain basic level and quality of community services.**

- III.E. **Fire Hose Replacement-2007.** The fire department seeks to replace some older 4" hose with newer 5" hose in order to take advantage of the upgraded pumping capacity of the newer pump trucks.
- III. F. **Ambulance Chassis - 2010.** The Fire department anticipates that it will need to replace another ambulance chassis around 2010. The funds for this chassis would come from the Ambulance Fund that is funded by user fees.
- IV. A. **Bridge Repair Capital Reserve - 2007.** The CIP Committee endorsed the establishment of a bridge repair capital-reserve account. Beginning in 2002, annual funding of the account at the proposed \$75,000 or more per year is necessary to fund the repair of three bridges on the state bridge repair list that are in critical need of repair or replacement, and to stabilize the tax rate. The Town's matching funds must be available prior to the NHDOT scheduling the project. With the State's financial woes, the CIP believes raising our 20% in order to commit the State to their 80% before these funds are either reduced or eliminated is a priority. The \$75,000 was not appropriated in 2005, so this year the CIP Committee recommends raising the amount to \$90,000 in order to keep the Willow Street bridge replacement on schedule.
- V. B. **Skid Steer-2008.** The Transfer station anticipates that they will need to replace the existing Skid Steer in 2008.

**"N"--Necessary: Needed to maintain basic level and quality of community services.**

- IV. F. **Dump Truck/Plow/Sander-2007.** This new 36,000 GVW truck is proposed for 2007 through a lease-purchase over a four-year period and would eliminate two hired trucks for plowing and sanding in the winter months and one larger truck for construction work in the summer months. The lack of availability of reliable contract plows necessitates the need for Town owned equipment. This will enhance the level of service provided to the town.
- IV. G. **1-Ton Pickup Truck with Plow - 2008.** Request to replace a 1997 1-ton diesel pickup with an 8-foot plow and over 155,279 miles with a new truck and plow. This will reduce long term operating costs.
- IV. H. **Dump Truck/Plow/Sander- 2010.** This is a scheduled replacement of a 1991 vehicle currently being used to plow roads. This vehicle will need replacing in 2010 and the stainless steel sander off the 1991 truck will be transferred to the new truck.
- IV.I. **4- WD Backhoe-2010.** This will replace a 1997 model that will have excessive hours on it by the scheduled replacement date.
- IV.N. **Road Improvement Capital Reserve-2006.** The CIP Committee recommends a road improvement capital-reserve account in order to place money from new developments for necessary new road improvement projects to update roads and intersections that will be necessary as the Town grows and the current road system handles more traffic. NRPC is updating road impacts in the new full build out analysis being completed.
- V.A. **New 4x4 with Plow-2009.** This is a planned replacement vehicle for the transfer station's 1988 vehicle used to plow the transfer station and move equipment and other items around the yard. While the CIP Committee does not question the need to maintain the transfer station and provide transportation, it feels that the Board of Selectman should look at a complete vehicle management program. There may be an existing Town owned vehicle that can do this work or a newer used vehicle may meet this need instead of purchasing a new piece of equipment at this time.

**"N"--Necessary:      Needed to maintain basic level and quality of community services.**

- VI. E.      **Multi purpose field at Raymond Park-2007.** With the projected population growth, additional playing fields are needed. Clearing and construction of two fields was to be funded with monies received from Tenneco Gas Company along with a LWCF Grant, per negotiation with the Board of Selectman. The new multipurpose fields at Raymond Park would provide much-needed fields, relieve some parking demands on the Muldoon parking lot, and go a long way in meeting current and future needs. The CIP Committee recommends funding this project this year with grant money. Recent problems at Raymond Park are being resolved. The discovery of a tire dump may not hinder the short-term goal of fields, encroachment by the abutting junk yard has been resolved, and the second egress issue onto Mammoth Rd may not be an important issue. The wetland violations and DES issues are being resolved. While the need for ball fields has not diminished, the CIP Committee agrees that better planning will save money over the long term.
- VI. H.      **Parks and Recreation Capital Reserve Account-2007.** The Town will need significant improvements for current programs as well as for future growth. The CIP Committee believes that creating and funding this capital reserve fund will allow for the proper funding of needed improvements. This Capital reserve will also be needed in order to hold future impact fees for some of the Parks and Recreation improvements.
- VI. H      **Two Little League Fields-2007.** With the large increase in children playing little league two new fields are necessary. These fields are proposed to be funded from private sources and donations from those who will build the fields.
- IX. A.      **30' x 50' Garage - 2007.** The Cemetery Trustees have requested funds for the construction of a 30' x 50' Butler Building metal garage to allow for the consolidation and storage of equipment in one location and provide a bathroom, meeting room and small office for staff. Currently, equipment is divided between 3 small garages in 3 different locations. The cost includes the septic system and well. The Cemetery department needs to replace the garage storage lost because of planned demolition of an old garage on the Mills property.
- IX. C.      **Cemetery Truck - 2010.** The Cemetery department anticipates that the existing 1996 Cemetery truck will need replacement in 2010.

**"N"--Necessary:      Needed to maintain basic level and quality of community services.**

- X. B.      **Senior Center Expansion/Renovation Engineering Study - 2007.** The Senior Center is in need of more space. Based on the age of the existing facility and the expertise necessary to upgrade and expand the use on the existing 4-acre site, engineering studies are needed. The sooner the Town knows what can and cannot be done with the existing facility the better able we will be to plan and budget for the needed space.
- X. D.      **Senior Building Capital Reserve Fund-2007.** With the enactment of 55 and older housing zoning in 2005, the demand for senior programs and space for those programs will grow. The opportunity exists to build up some needed capital reserve funds for future building needs through the development of 55 and older housing. The CIP recommends that a building capital reserve be started in order to collect funds for this purpose.
- XI. A.      **Technology Program - 2007.** The School Board revised the District's technology plan in 2003. This plan is used to outline the need for purchasing computers and audiovisual accessories and the sequencing of upgrades and purchases. The Technology Plan is the overall technology plan for the school district. Pelham began implementation of the plan in 2001 in order to maintain and improve the technology available to Pelham students and faculty and in order to meet the requirements of the No Child Left Behind Act of Congress. A cost/benefit study is warranted in determining if it is better to lease computers vs. direct purchase.
- XI. B.      **School Building Maintenance Capital Reserve - 2007.** The reserve fund is used to complete necessary school repairs, and to stabilize the tax rate. This capital reserve was established in the year 1999 at the recommendation of the CIP committee. Instead of having to appropriate funds all at once for a repair, the cost is spread out over time, which stabilizes the tax rate. It also can cushion the impact of from unexpected repair expenses. Currently the fund has been depleted to pay for previously approved items. The CIP recommends that the school district continue to request \$100,000 annually for this fund although voters rejected this spending last year.
- XI.C.      **School District Building Capital Reserve Fund-2007.** The School District has an existing building capital-reserve fund that was used when the elementary school was built. Based on the need for new and future expansion of facilities, the CIP Committee recommends that this fund be maintained for the purpose of collecting and dispensing funds as projects progress.
- XI. E.      **High School Land Purchase - 2007** The CIP Committee rates this request as "Necessary" for the Pelham School District to have monies available to purchase land for a new Pelham High School and to be able to act quickly if this becomes a reality. For this reason, the Committee recommends spreading the cost of this land purchase over a 5-year period to stabilize the tax rate.

**"N"--Necessary:            Needed to maintain basic level and quality of community services.**

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- XI. H.        **Repave Memorial Parking Lot - 2007.** The School Board requests funds for the repair and repaving of portions of the school parking lot and driveway. Cracks and gaps in the walkways and parking lot require repair. Catch basins and drainage basins need improvement due to damage and wear. Putting these repairs off any longer will significantly increase the cost to correct the problems. The CIP has requested that some of the overhead utilities be relocated underground when this project is done for safety reasons.

**"D"--Desirable:                      Needed to improve quality or level of services.**

- I. D.        **Municipal Building Improvements-2007.** The Board of Selectmen have identified valid uses for the extra 6 classrooms at the Municipal center including expansion of the Parks & Recreation office, consolidation of the Cable Department into the Municipal Center Complex from the Annex Building, as well as extra storage and meeting space. This project would have long term savings for taxpayers and help streamline government operations.
- II. I.        **Mobile Communications Interface - 2007.** In order to increase the efficiency of police officers in the field and provide additional communications capability, the Police Department is proposing the addition of a new Mobile Communications System in police vehicles. Grant monies covering 100% of the cost are available for this project. The town of Pelham is scheduled for this grant in 2006 and has been authorized for five (5) police vehicles. One of the stipulations of the grant is that no Mobile Communication Interface can be placed in a police cruiser more than 1 year old. Since the police department did not get funding for any cruisers in 2005, the only vehicles eligible for this grant would be the three (3) police cruisers requested in 2006, assuming they are funded. Failure to fund "Urgent" police cruisers in 2005 not only will result in higher fleet maintenance costs, but a loss of over \$20,000 in grant money for police vehicle improvements.
- IV. D.        **90 Horsepower Tractor with Rotary Boom Mower - 2008.** The Highway Department requests the purchase of a mower for approximately 200 miles of roadside (two lanes per road segment). It currently costs \$5,000 annually for contract mowing services. The purchase of a tractor with a useful life of 20 years may be less expensive than procuring this service in the future. Enhanced service may include increased mowing frequency and other trail and roadside maintenance.
- IV. F.        **Maintenance and Storage Garage - 2007.** The Highway department, as well as the Fire and Police departments, has expressed a need for a maintenance facility. The Highway department has the greatest need. A proposed 80' x 120' building with six double bay garages with a lift and wash bay for trucks and equipment is proposed. While there is currently marginal vehicle storage, the CIP committee ranks this project as "Desirable" due to changing circumstances that need further assessment to provide the best value and use of the facility. Due to continued requests for this project and its priority ranking by several department heads, the CIP Committee has recommended the following action. Because the anticipated savings potential of this project is real but unsubstantiated, the CIP Committee has requested that the Town Administrator and Board of Selectman initiate a more in-depth cost/benefit analysis of this project, detailing potential savings. Three departments, highway, police and fire have expressed interest in utilizing this proposed facility. A lack of proper inside storage that will help extend the useful life of highway equipment already in the town's possession ranks this project as "Desirable." With more detail of cost savings, this project could receive a "Necessary" ranking. The highway department has approximately \$700,000 worth of equipment currently that needs inside storage with proposed additional equipment expenditure of \$230,000 more next year.

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**"D"--Desirable:                    Needed to improve quality or level of services.**

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- IV. L.        **Dump Truck/Plow/Sander - 2012.** This new 36,000 GVW truck is proposed for 2012 through lease-purchase over a three-year period. This would eliminate one hired truck for plowing sanding and construction work. The lack of availability of reliable contract plows necessitates the need for Town owned equipment. This will enhance the level of service provided to the town.
- VI. B.        **Basketball/Gym Facility Veteran Park 2007.** The Parks and Recreation department requests a new Gym and Basketball facility at Veteran's Memorial Park to replace the old lodge building and provide a safe environment not only for the summer program which must currently be cancelled in inclement weather but also to provide recreational activities in the winter months.
- VI. C.        **Tot Playground at Lyon's Memorial Park 2007.** There is no playground at any of the parks for 2-5 year olds. This playground would serve that underserved segment of the town's population.
- VI. D.        **Village Green Gazebo 2007.** There is a desire to put a Gazebo on the Village Green for the summer concert series and other uses.
- VI. C.        **Basketball Gym Facility PVMP-2006.** The CIP Committee believes that this project should be coordinated with the replacement building at PVMP.
- VI. E        **Playground at Lyons Memorial Park-2007.** The addition of a new playground in the center of town would replace the one that was at the Sherburne School when converted to a municipal building and supports long-term community development goals.
- VI. F.        **Village Green Band Stand-2007.** Although "Desirable" all or a portion of this projects funding may best be raised through private donations.
- XI. L.        **Kindergarten - 2009.** Half-day kindergarten was rejected by the voters in 2003 when 75% matching building funds were available from the State. Currently there are special matching funds available from the State for one more year. Additionally, there are no additional funding appropriations expected from the State. The State Board of Education has developed new education standards. Inclusion of kindergarten as necessary in order to provide for an adequate education was not passed by the State Board of Education. The building costs would be subject to the same 30% Building aid as other school projects if the School Board does not take advantage of the bill passed this year.

**"F"--Deferrable: Can be placed on hold until after 7-year period, but supports community development goals.**

- IV. K. **Hinds Lane Reconstruction - unscheduled.** The Highway Department requests funds for the reconstruction and paving of Hinds Lane, which is 4,200 feet by 18 feet. This unpaved road requires upgrading to alleviate substandard conditions. There is a considerable amount of developable land at the end of Hinds Lane and the CIP committee ranked this project as 'Deferrable' because the road upgrade may be funded by developers who desire to access land on Hinds Lane for new developments. In addition, the Conservation Commission has purchased over 100 acres abutting Hinds Lane and Gumpus Pond further reducing the need of the Town to pave this road anytime soon. Many abutters to Hinds Lane also would prefer that it stay a dirt road as long as it is properly maintained which costs the highway department about \$5000 annually.
- XI. Q. Research Pelham SAU site.- The School District anticipates that they may need to research a site for a future Pelham only SAU building.

**"R"--Research: Pending results of ongoing research, planning, and coordination.**

- III. G. **2nd Sub-Fire Station - unscheduled.** Recent emergency response planning being done by the Pelham Fire department in conjunction with other area fire departments will aid Pelham in the flexibility and location of Pelham's second Sub Fire station. While not necessary today, this is still a very desirable project in order to provide proper first-response time to Pelham neighborhoods. Additional single-family home development in the Sherburne Road area will probably result in an upgrade to this project priority in the future.
- IV. N. **Bridge and Stone Culvert Replacement Gumpus Hill Rd.** Although the cost of this project is being researched and is unknown at this time, the road agent has indicated that this project will need scheduling sometime within the scope of this CIP plan.
- IV. M. **Major Road Maintenance Improvement Bond.** The Board of Selectman anticipates that a bond item will be necessary next year in order to reconstruct and repave several miles of existing Pelham roads in order to maintain the Pelham road infrastructure of 105 miles of road properly. The Highway Grant money is insufficient to continue to maintain Pelham roads in an acceptable condition. Since the cost of this project is still being determined, this project is rated as needing more Research.
- VI. A. **Town Pool, tennis courts and ice skating rink.** The Parks and Recreation Director has proposed a new community recreation center. The Master plan identifies this as a need. The recreation department master plan identifies the need. The Envision Pelham community-planning workshop recommended that a new recreation facility be built. The site may include an indoor or outdoor pool, skating rink and additional tennis courts. This proposal has many positive features, but needs research. The existing High School site may provide a viable location should a new Pelham High School be approved. An indoor pool may be feasible within the existing structure. An engineering review of the site for this purpose would be necessary should the school district maintain a 3- school model.
- VI. G. **Parks and Recreation maintenance vehicle.** The highway department uses the current truck as a plow from November to March. The car once used for Parks and Recreation is now used for code enforcement.
- VI. I. **Dog Park.** A dog park would help the Parks and Rec Department get the dogs off of the current sports fields.

**"R"--Research: Pending results of ongoing research, planning, and coordination.**

- IX. B. **Purchase 10 Acres of Land – 2008-2009.** The Cemetery is requesting the purchase of 10 acres of land to meet future needs for burial of residents as required by state statute. There are six cemeteries currently with 100-200 plots sold per year. Further research for a site or available Town owned land is required; however, land prices are rising annually. The purchase is proposed to be divided between the years 2008 and 2009.
- X. B. **Senior Center Expansion/Renovation - 2008.** The Senior Center Dining area is too small for the current number of seniors that use it on a weekly basis. Other areas of the senior center also could use more space. With a growing senior population, renovation and expansion of the senior center on the existing 4-acre site is desirable subject to the proper engineering studies of the old facility.
- XI. G. **Tractor/Mower - 2008.** The School Board requests the purchase of two easy turn lawn tractors. Due to the increase in parking and grass area at the new school, there are 11 acres of lawn and walkways creating a need for additional mowing and snow removal capability. The overuse of the existing tractor is causing excessive wear and tear on this vehicle and the time to mow fields would be reduced substantially with this purchase. This needs further research in light of the SAU hiring a maintenance company to maintain the current school grounds.
- XI. I. **New Pelham High School.** The Pelham voters rejected a Co-operative High School with Windham in 2004. The CIP realizes that this is an important project, but still lacks all of the information and direction from the Pelham School Board to properly rate this item. The School Board has submitted a CIP worksheet that indicates a new high school will be needed by 2008. This means approval of a bond item in 2008 if a new school is to be ready for the 2010 school year. As the CIP Committee has noted, a continued delay on a project of this magnitude results in tremendous increases in future costs for this item and has serious negative tax impacts for all taxpayers. **The "Needs more Research" rating of this item by the CIP does not in any way negate the importance of this project to the voters of Pelham but instead reflects the lack of necessary, and required, information for scheduling this major project in the CIP plan. The Pelham School Board and SAU have been gathering and compiling information for over 2 years now and the CIP Committee will consider updating the priority ranking of this project when more information is available to determine if this is a viable plan.**
- XI. K. **Ventilation Study at Memorial School – un-scheduled.** The School Board has requested funds to study improved ventilation within the school. Several rooms need additional air exchange to improve circulation. Based on the need for a complete engineering review of Memorial School and the fact that ventilation needs would be studied as part of any broad based engineering study for planned additions, the CIP Committee rates this study as "Needing More Research" but it may become "Inconsistent" with alternative ideas now being considered by the School Board .
- XI. L. **Kindergarten-2009.** The School District has provided a placeholder for this but has not provided the CIP with any definitive information on a plan to provide it.
- XI. M. **Addition to Pelham Elementary School-unscheduled.** The Pelham School District anticipates the need for possible future additions at Pelham Elementary School after 2010. A Master Plan for the School District is being developed and there are several

ideas that require further research to determine if this addition will still be necessary at that time.

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**"R"--Research: Pending results of ongoing research, planning, and coordination.**

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- XI.O. **Conversion of Memorial School to Grades 5 and 6.** The Pelham School District plans to research the cost and feasibility regarding a potential conversion of the Memorial School from Grades 5, 6, 7, and 8 to a school for just grades 5 and 6. Since there are no specific details for this yet and because this idea is contingent upon solving the high school space issue, this project is rated as "Needing More Research."
- XI.P. **Conversion of Existing High School to Grades 7 and 8.** The Pelham School District plans to research the cost and feasibility regarding a potential future conversion of the existing Pelham High School from grades 9, 10, 11, and 12, to Junior High School with grades 7 and 8. Since there are no specific details for this yet and because this idea is contingent upon solving the current high school space problem in a new location, this project is rated as "Needing More Research."

**"I"--Inconsistent: Conflicts with an alternative project/solution scheduled by the CIP.  
Contrary to land use planning or community development goals.**

- XI. F. **Modular Classrooms for Pelham High School-2006.** The school district requires additional space at Pelham High School this year. The CIP Committee sees modular classrooms as "Inconsistent" with good long term planning. Since proper permanent needs represent significant costs to Pelham voters. The CIP Committee does not support the extra tax burden of temporary solutions in addition to these substantial permanent costs. However, since long term solutions have not been funded, it may become "Necessary" to provide temporary solutions at additional cost to taxpayers.
- XI. N. **Modular Classrooms Memorial School - 2006.** The school district anticipates that additional space will be needed at Memorial School sometime next year. The CIP Committee sees modular classrooms as "Inconsistent" with good long term planning. Since proper permanent needs represent significant costs to Pelham voters. The CIP Committee does not support the extra tax burden of temporary solutions in addition to these substantial permanent costs.

## F. SCHEDULE OF CAPITAL IMPROVEMENT PROJECTS AND SCHEDULE OF NON-PROPERTY TAX REVENUES

Table 4 shows the net assessed value of real property in Pelham over the last 14 years. The projected assessed valuation in the CIP schedule is based on the average annual growth rate of the net taxable valuation of the Town, excluding the large increase in 1997 due to the revaluation. Between 1990 and 1996, the average annual growth rate was 2.1%. Between 1997 and 2004, the average annual growth rate was 4.7% percent. For reference, between 1990 and 2004, the average annual growth rate was 7.3% percent; however, this includes the large annual change of 71.9% caused by the property revaluation in the 1996-97 calendar year. **The most representative average during the current valuation is 2.7% annual growth in the local assessment. This value was used in the Projected Assessed Valuation row in the Schedule of Capital Improvement Projects, 2006-2012 Annual Costs and Revenues, found in Appendix D.**

**Table 4: Net Taxable Value, 1990-2004**

Year	Net Taxable Value	Change
1990	\$256,148,295	-
1991	\$262,553,885	2.5%
1992	\$265,502,888	1.1%
1993	\$273,729,995	3.1%
1994	\$278,706,341	1.8%
1995	\$283,494,782	1.7%
1996	\$289,772,131	2.2%
1997	\$497,981,665	71.9%*
1998	\$511,943,800	2.8%
1999	\$536,672,781	4.8%
2000	\$556,385,375	3.7%
2001	\$582,757,575	4.7%
2002	\$615,435,649	5.6%
2003	\$648,586,025	5.4%
2004	\$686,624,316	5.9%
2005	\$705,787,039	2.8%
	Average Annual Change, 1990-1996	2.1%
	Average Annual Change, 1997-2004	4.7%
	Average Annual Change, 1990-2004	7.3%*

Source: Town Annual Reports (Report of the Pelham Assessor)

\*The large increase in net taxable value was due to a town-wide reassessment between 1996 and 1997. The jump in 1997 was excluded in calculations of the average annual tax rate increase for the Avg. Annual Change periods (1990-1996) and (1997-2004).

See Appendix D, Schedule of CIP Projects, 2006-2012, Annual Cost and Revenues. The schedule in Appendix D displays the seven (7)-year CIP schedule developed by the Committee. It includes (a) project name and sources of revenue; (b) the priority rank of the project; (c) annual expenditures and revenues; (d) a seven(7)-year expenditures total; (e) a seven (7)-year revenues total; (f) the total cost of the project (including interest, where applicable); (g) outstanding revenues; (h) net balance to be paid by the Town beyond the seven (7)-year period; and (i) unprogrammed projects that fall within the seven (7) year timeframe. The bottom of the table shows the total capital expenditures, the projected assessed valuation, and the annual tax rate impact of those projects programmed in any given year.

## G. CONCLUSIONS

The Program of Capital Expenditures herein provides a guide for budgeting and development of Pelham public facilities. The Planning Board will review and update the CIP each year prior to budget deliberations. The CIP may be modified each year based on changes in needs and priorities. As noted above, certain projects were proposed that the CIP Committee determined contained inadequate information to make a recommendation. These projects will be reconsidered, when submitted with sufficient backup, during future CIP revisions.

The CIP Committee firmly believes that impact fees should be used as a funding mechanism to partially fund future capital needs. Impact fees cannot be used to cover the cost of operation, maintenance and repairs, or facility replacements that do not increase the capacity or level of service.

In the year 2000, the CIP Committee unanimously endorsed and the Board of Selectmen adopted an impact fee schedule for development of a new elementary school. The CIP Committee also endorsed the enactment of an impact fee in 2002 for new facilities for the Fire Department. In March 2002, the Fire Department Impact Fee was enacted. It is anticipated that continued growth of the Town's population and buildings will bring about the need for a new central fire station and one or more sub-stations in order to provide adequate service and response time in the future. The Impact fees will be used to fund the portion of the facility costs attributed to new development.

A more formal and detailed Parks and Recreation 7-year plan has been developed and adopted as recommended by both the Pelham Planning Board and CIP Committee in order to properly study, analyze and develop a new impact fee schedule to meet these capital needs. The Town of Pelham is currently seeking outside consulting help in putting together a sustainable and long term CIP program for multiple projects. Continued delays in developing this plan has increased the capital costs and reduced the opportunity to adopt and collect significant impact fees for needed projects. The CIP Committee considers impact fees crucial to funding much needed Parks and Recreation capital improvements especially with so many other important projects requiring taxpayer funds.

The CIP Committee is striving to improve the effectiveness of the capital facilities programming process In order to have a greater impact on the current year's budget cycle. The CIP Committee has initiated the CIP planning process earlier in the year so the information is available prior to individual Town departments preparing preliminary budgets for submission to the Town.

The CIP Committee seeks to accurately evaluate the fiscal impacts of projects, and return on investment of public funds in capital facilities replacement and development. The CIP Committee has requested information regarding the value, condition and worth of the Town's assets, as required by the Government Accounting Standards Board, "GASB Statement 34." One piece of information the Committee seeks to understand is how a project's funding is proposed and whether specific funding sources have been identified. This data is presented in the Cost Estimate section of the Project Worksheet. The Impacts on Operating & Maintenance section of the Project Worksheet is also important in assessing the cost/benefit of one solution versus another to meet a departments needs.

There also may be merit in attempting to track the performance of investments in facilities renovation or upgrades and also monitoring and forecasting when future replacements or upgrades may be necessary. One recent external development that could affect the municipality is the Government Accounting Standards Board (GASB) adoption of Statement 34 protocols for reporting infrastructure assets. The program's objective is to promote consistent evaluations of municipal financial conditions by providing more detailed and relevant information on the characteristics and conditions of capital equipment. The CIP planning process may provide a forum for encouraging the development of capital asset inventories, accounting for the value of these assets and tracking the useful life and depreciation of municipal equipment and infrastructure. The CIP recommends that all Town and School assets be

tracked for life expectancy so that future capital needs may be better anticipated and planned. Updated information regarding the age of existing Town road surfaces will help with that planning in the highway department. Future meetings with the Board of Selectman and School Board regarding better long term planning will result in tax savings.

## H. RECOMMENDATIONS

Following is an excerpt of the presentation of the 2006-2012 Capital Improvement Plan to the Pelham Planning Board on August 1, 2005.

This evening, the CIP Committee would again like to thank the Pelham Planning Board for giving us an opportunity to present the 2006-2012 Capital Improvement Plan to you as well as our invited guests, the Pelham Board of Selectman, Pelham School Board, and Pelham Budget Committee and other interested parties including the citizens and taxpayers of Pelham.

This CIP report is presented to you under authority and purpose of RSA 674:5 and 674:6. Per RSA 674:8, we also hereby submit our recommendations to the Pelham Budget Committee for consideration as part of next year's annual budget.

This year's CIP Plan is hereby submitted to you as compiled by the CIP Committee after careful deliberations and with assistance from the Nashua Regional Planning Commission.

- 1) The CIP is an advisory document that serves a number of purposes:
  - a) It provides the Town of Pelham with a guide to be used by the Budget Committee, Board of Selectman and School Board for their annual budgeting process pursuant to RSA 674 par 5-8.
  - b) Provides a forward-looking planning tool for contributing to the creation of a stable real property tax rate.
  - c) To aid the Towns elected officials, appointed committees, and department heads in the prioritization, coordination, and sequencing of various municipal and school improvements.
  - d) To inform residents, potential residents, business owners, potential business owners and developers of needed and planned improvements. And
  - e) To provide a necessary legal basis for the development and proper administration of the Town's impact fee system pursuant to RSA 674:21 section Vb.

One of the main goals of the Capital Improvement Plan is to try to even out the tax impacts of capital improvement projects needed to maintain the town's infrastructure and services. Additionally the CIP aims to protect Pelham taxpayers from large swings in their tax rate, by properly planning for, scheduling, and setting aside of public funds for projects that are needed and desired both for the town and school districts. The CIP fails in this goal when projects are not placed on the ballot when scheduled or placed on the ballot without Budget Committee recommendation and ultimately voter approval. The CIP Committee cannot overemphasize to everyone that the cost of not scheduling needed capital improvements when first identified is going to cause large increases in the town's tax rate due to the substantial increased cost of these projects in subsequent years.

This year's CIP process was unusually challenging because the cost of not funding the scheduled projects last year has dramatically altered our long term tax rate impacts for the many critical needs identified in this year's CIP that need to be met. The rate of just over 100 new homes per year has been stable in the past along with historically very low interest rates has allowed the Town and the Pelham School District to fund needed projects with only a slight impact in the town's tax rate. Going

forward, we are already seeing the costs to build needed projects rising substantially as predicted in last year's CIP plan. Construction costs and interest rates are increasing and the town's growth in new construction has slowed. While there will be an anticipated increase in taxable property this year due to an unusual number of new property additions and the required re-valuation of town properties scheduled next year, these factors will not offset the anticipated cost increases in new projects causing the tax rate to rise in order to fund them. Funding these projects sooner rather than later will minimize this increase. In the long term, taxpayers will not only see better services, but lower tax bills as these bonds are paid off.

The Board of Selectman and School Board have several financing options available to them in order to fund capital improvements. Four methods require appropriations; either as part of the Town's annual operating budget or as independent warrant articles at Town meeting. Without explaining each in detail, they are listed in this report.

**The one-year Appropriation** is most common, and refers to those projects with proposed funding from real property tax revenues within a single fiscal year. The CIP committee recommends this approach for irregular Capital needs that do not exceed \$100,000.

**The Capital Reserve method** requires appropriations over more than one year, with the actual project being accomplished only when the total appropriations meet the project cost. The CIP committee recommends this approach for expenditures over \$100,000 and less than \$1,000,000 and for projects or Capital Assets having a known fixed life such as vehicle replacement, building maintenance and road repair. In conjunction with the Capital reserve method of financing, there may be State or Federal monies available to pay for portions of the project, which require the Town to raise their percentage of matching funds prior to receiving these Federal or State dollars. An example is State bridge aid where the town needs to raise their 20% matching share prior to applying for the State 80% share. Identification of these needs early is critical to starting a Capital Reserve in time to fund projects when needed.

**The Lease/ Purchase method** has been used in the past for the purchase of Fire trucks and Highway department vehicles. Although this is a valid financing method, the CIP would like to recommend that we get away from this method of payment and stop paying high interest lease payments and start funding vehicle replacement through Capital reserves where the Town pays itself the interest on Capital balances rather than a financing company for the purchase of needed vehicles. The CIP committee feels this would be a substantial tax savings for Pelham residents based on the number of current vehicles and equipment owned by the town along with additional vehicles that will be needed in the future. The annual interest earned or saved on a properly funded vehicle replacement Capital reserve would pay for the cost of certain vehicle replacement when needed.

**The Bond or Bank Note method** of payment is recommended for Capital Expenditure needs of \$1,000,000 or more. Typically the most expensive projects such as renovations, additions, or new construction of buildings or infrastructure that allow for capital facilities requests to be met immediately while spreading out the cost over several years in the future. We highly recommend this method of payment on all Capital projects scheduled in the CIP costing over \$1,000,000 and obviously based on our review of historical spending patterns in the town, the year we propose it to you.

Impact fees are also a viable financing method for some portion of future capital improvement needs as long as they are placed in a fund until they are either expended within 6 years as part of a project financing or returned to the party from which they were collected. The town has adopted an impact fee ordinance and the CIP Committee has proposed and the Board of Selectman have adopted one for the new elementary school as well as one for a new Central fire station and 2 sub fire stations and required equipment.

The CIP is anticipating the completion this fall of the Parks and Recreation department multi-year comprehensive plan as previously requested by the Pelham Planning Board and CIP Committee.

Once complete, this comprehensive plan will allow us to put together an impact fee for adoption by the Planning Board and Board of Selectman. The CIP Committee recognizes that Impact Fees are an extremely important funding source for the new projects necessary to provide services for the expected growth in new residents has forecast by NRPC. Commitment to these projects must be made by the Board of Selectman, the School Board, and especially the Budget Committee in order to enact a reasonable impact fee.

Other financing methods available to us for funding projects include gifts, grants and matching funds from any source. All of these can be used to offset the cost of Capital Improvement projects. The CIP recommends that all Department Heads, the School Board and the Board of Selectman research and use these methods whenever available in order to lessen the burden on taxpayers as much as possible even though they will play a less important role in the overall funding of needed projects.

### **The CIP Priority Ranking System**

The Committee established a system to assess the relative priority of projects requested by the various departments, boards, and committees. Each project proposed is individually considered by the Committee and assessed a priority rank based on very specific criteria as described below:

<b>"U"-- Urgent</b>	Cannot be delayed. Needed for health or safety.
<b>"C" -- Committed</b>	Part of an existing contractual agreement or otherwise legally required.
<b>"N" -- Necessary</b>	Needed to maintain basic level and quality of community services.
<b>"D"-- Desirable</b>	Needed to improve quality or level of services.
<b>"F" -- Deferrable</b>	Can be placed on hold until after 7-year period, but supports community development goals.
<b>"R"-- Research</b>	Pending results of ongoing research, planning, and coordination. The project may be important, but the CIP Committee lacks all of the information to make a definitive decision.
<b>"I" -- Inconsistent</b>	Conflicts with an alternative project/solution recommended by the CIP. The project is contrary to land use planning or established community development goals.

Table 3 contains the projects considered by the Committee. The information in Table 3 represents all requests for capital projects submitted by each municipal department to the CIP Committee. The 'CIP Committee's Priority Recommendations' in the far right column describe the ranking assigned by the CIP Committee to each of these projects within the seven categories of relative project priority.

We are now ready to get into the most important part of the CIP report and will review projects that the CIP Committee scheduled for this year and our reasons for doing so. We will cover these in priority rank sequence.

### **Recommendations for the Board of Selectman**

- 1) The CIP has recommended that the Board of Selectman look at every existing building and capital asset within those buildings that is over \$20,000 in cost and have a useful life of at least 3 years. Next, estimate the age, condition, and remaining life of those assets. This includes not only equipment, but also the age of roofs, flooring etc. It is our understanding that the Town should have been in compliance with GASB (Government Accounting Standards Board) statement 34 protocols by year-end 2003, but has not yet completed necessary requirements. This information would aid the CIP and Budget Committee in determining the maximum value of a

needed town wide Capital reserves to maintain buildings properly and at the same time stabilize the tax rate.

- 2) The CIP recommends that the Board of Selectman and Budget Committee work out an acceptable balance and proper use for the new "Town Buildings Emergency Repair Capital Reserve" fund.
- 3) Existing road conditions in Pelham are starting to deteriorate and the road agents reconstruction and repaving schedule is not adequate to maintain the existing infrastructure. The CIP committee is still concerned that many roads built over the last 20 years need substantial repair in the years ahead including the road surface, catch basins and drainage pipes. Roads have a known useable life span. No provision has been made in the town's budget for this expected need, which we expect to be substantial in the years ahead especially if we keep having winters like the last two. As recommended last year we would like to see a study of these needs and a recommended funding method as soon as possible.
- 4) The CIP Committee is recommending several Capital Reserve accounts on the town side this year. These reserve accounts are necessary and serve two useful purposes. One set of reserve accounts are operating reserve accounts allowing services to continue whenever a default budget is approved by allowing funding for programs which are revenue producing to have a mechanism to accept the funds to offset the expense. We recommend operating reserves for the Parks and Recreation Department for self-funded recreational programs as well as operational reserves for the police and fire departments in order to fund details and special assignment work, which the town is reimbursed for, resulting in a profit. The other set of reserve accounts is for Building Capital Reserve Accounts in which funds can be deposited for needed projects. As part of the normal part of the process of development, some funds will become available for funding needed capital projects. We are recommending Building Capital Reserve funds for future senior needs, Parks and Recreation, and future highway Road projects for which the town already has exactions collected.
- 5) Several capital projects in this year's CIP have real but unknown long term operating cost savings. We recommend additional studies for these projects to understand the long-term operating cost savings better. These projects include the reduction in repair costs for proper police cruiser replacement, the highway maintenance and storage garage, and the municipal building renovation and department consolidation project.
- 6) The Board of Selectman has been sent several requests for worksheets for Capital projects that they plan to bring forth so that the CIP plan can completely represent the town's needs. These requests have not been submitted. The CIP plan is only as good the data submitted in projecting tax impacts and planned projects. This CIP plan is missing several important project costs that are known, and needed within the 7 years (2006 to 2012) that this CIP plan covers.
- 7) The CIP Committee is recommending a long-term bond to fund known town CIP projects this year with the Goal of locking in the cost of these projects, stopping the escalation in long-term costs and stabilizing the tax rate for necessary projects for taxpayers. The cost of these recommended projects for inclusion in this bond is increasing at a rate well over 5% per year or well over \$1 Million annually. Funding these long-term projects now will save substantial tax dollars. It also will eliminate the need for the Town to compete for necessary capital funds with the school district for the scope of this CIP plan.

#### **Recommendations for the Pelham School Board.**

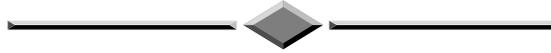
- 1) The CIP recommends that a complete list of current assets worth over \$20,000, having a useful life of 3 years or more and owned by the school district needs to be done and distributed to the CIP. This has been requested for the last 3 years and has not been received to date.
- 2) The age of these assets needs to be determined so that a remaining useful life can be determined so that the school district can determine a more proper figure for funding of a Maintenance Capital Reserve. We feel the current funding amount is too low to meet existing needs and will cause unnecessary swings in the tax rate.
- 3) Without accomplishing #1 and #2 above, The CIP feels that needed repair projects are not getting submitted to the CIP Committee in a timely fashion for inclusion in our current year's project list. Having this information would allow us to better project and budget for them without negatively affecting the Pelham tax rate.
- 4) We recommend that the Pelham School Board continue to fund the School Building Maintenance Capital reserve fund at \$100,000 annually. An appropriate amount, recommended fund balance and appropriate use for this emergency fund should be determined in consultation with the Budget Committee.
- 5) Based on the estimated full build-out of the Town projected in the Pelham Master Plan 2002, and most recently by the Nashua Regional Planning Commission in June of 2005, we would also recommend that all future school building plans take into consideration a 20-year need and full town build-out.
- 6) The CIP plan lacks the necessary costs and supporting documentation for critical school building projects that will be necessary within the timeframe of this CIP. While a master plan for the school district is being developed, the studies on the cost and types of additions and renovations being considered by the school district for the High School, Memorial School and Elementary School need to be completed sooner than later. Too many of these critical projects have no cost data associated with them and are unscheduled in the CIP plan. Since School Building projects are very expensive by their nature, failure to properly estimate the capital costs of various school space needs projects and schedule these projects in a timely fashion is costing taxpayers \$millions of additional dollars and causing the CIP plan to be incomplete. In assessing project impacts, the ongoing operational costs of projects also has to be considered. The CIP Committee requires this information in order to schedule projects properly with the ranking they require.

### **Recommendations for the Pelham Budget Committee**

- 1) The CIP Committee recognizes that both the Budget Committee and CIP are advisory in nature. While the Budget Committee tries to minimize the tax impact of all budget items, the CIP only concentrates on capital expenditures. While we understand this difference, Capital projects delayed because of concerns for operating budgets only increases the costs of these postponed projects in the long the run. We urge the Budget Committee to take a long-range view on the long-term impacts of not supporting and recommending Capital projects. Concentration on less significant short-term impacts is causing the long-term tax impacts to escalate substantially.
- 2) Based on the expected increases in the cost of construction and financing going forward, the Budget Committee is urged to recommend passage of the CIP's recommendations and strive to maintain more stable operating budgets.
- 3) This past year's vote proved the CIP correct in that certain critical items, such as cruiser replacements be taken off the ballot as part of the town warrant articles and placed within the operating budget. This would make for a better managed town ballot as well as ensure that these

items become part of the town's default budget. Since the voters did not fund the proposed operating budget or the warrant article for cruisers this past year, the long-term maintenance savings for managing the fleet vehicles has been lost and several new vehicles over the next several years will be necessary. Requests for additional emergency equipment should be placed on the ballot one time before becoming part of the default budget. The CIP Committee recommends that the Budget Committee revisit its own internal by-laws to accomplish this.

- 4) The CIP Committee has recommended as "Necessary" several operating Capital Reserve accounts to take advantage of self-funding programs and in and out expenditures for which there are offsetting revenue. We also are recommending the establishment of three (3) Building Capital Reserve accounts as "Necessary" in order to take advantage of expected monies as part of the process of development to fund necessary future building projects.



**APPENDIX A**

**2005**

**N.H. REVISED STATUTES ANNOTATED**

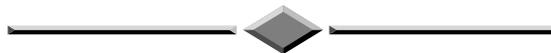
**Chapters 674: 5-8**

**Capital Improvements Program**

**And**

**Chapter 674: 21**

**Innovative Land Use Controls**



## TITLE LXIV PLANNING AND ZONING

### CHAPTER 674 LOCAL LAND USE PLANNING AND REGULATORY POWERS

#### Capital Improvements Program

##### Section 674:5

**674:5 Authorization.** - In a municipality where the planning board has adopted a master plan, the local legislative body may authorize the planning board to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least 6 years. As an alternative, the legislative body may authorize the governing body of a municipality to appoint a capital improvement program committee, which shall include at least one member of the planning board and may include but not be limited to other members of the planning board, the budget committee, or the town or city governing body, to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least years. The capital improvements program may encompass major projects being currently undertaken or future projects to be undertaken with federal, state, county and other public funds. The sole purpose and effect of the capital improvements program shall be to aid the mayor or selectmen and the budget committee in their consideration of the annual budget.

**Source.** 1983, 447:1, eff. Jan. 1, 1984. 2002, 90:1, eff. July 2, 2002.

## TITLE LXIV PLANNING AND ZONING

### CHAPTER 674 LOCAL LAND USE PLANNING AND REGULATORY POWERS

#### Capital Improvements Program

##### Section 674:6

**674:6 Purpose and Description.** - The capital improvements program shall classify projects according to the urgency and need for realization and shall recommend a time sequence for their implementation. The program may also contain the estimated cost of each project and indicate probable operating and maintenance costs and probable revenues, if any, as well as existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. The program shall be based on information submitted by the departments and agencies of the municipality and shall take into account public facility needs indicated by the prospective development shown in the master plan of the municipality or as permitted by other municipal land use controls.

**Source.** 1983, 447:1, eff. Jan. 1, 1984.

## TITLE LXIV PLANNING AND ZONING

### CHAPTER 674 LOCAL LAND USE PLANNING AND REGULATORY POWERS

#### Capital Improvements Program

##### Section 674:7

###### **674:7 Preparation. -**

I. In preparing the capital improvements program, the planning board or the capital improvement program committee shall confer, in a manner deemed appropriate by the board or the committee, with the mayor or the board of selectmen, or the chief fiscal officer, the budget committee, other municipal officials and agencies, the school board or boards, and shall review the recommendations of the master plan in relation to the proposed capital improvements program.

II. Whenever the planning board or the capital improvement program committee is authorized and directed to prepare a capital improvements program, every municipal department, authority or agency, and every affected school district board, department or agency, shall, upon request of the planning board or the capital improvement program committee, transmit to the board or committee a statement of all capital projects it proposes to undertake during the term of the program. The planning board or the capital improvement program committee shall study each proposed capital project, and shall advise and make recommendations to the department, authority, agency, or school district board, department or agency, concerning the relation of its project to the capital improvements program being prepared.

**Source.** 1983, 447:1. 1995, 43:1, eff. July 2, 1995. 2002, 90:2, eff. July 2, 2002.

## TITLE LXIV PLANNING AND ZONING

### CHAPTER 674 LOCAL LAND USE PLANNING AND REGULATORY POWERS

#### Capital Improvements Program

##### Section 674:8

**674:8 Consideration by Mayor and Budget Committee. -** Whenever the planning board or the capital improvement program committee has prepared a capital improvements program under RSA 674:7, it shall submit its recommendations for the current year to the mayor or selectmen and the budget committee, if one exists, for consideration as part of the annual budget.

**Source.** 1983, 447:1, eff. Jan. 1, 1984. 2002, 90:3, eff. July 2, 2002.

## TITLE LXIV PLANNING AND ZONING

### CHAPTER 674 LOCAL LAND USE PLANNING AND REGULATORY POWERS

#### Zoning

##### Section 674:21

###### **674:21 Innovative Land Use Controls. -**

I. Innovative land use controls may include, but are not limited to:

- (a) Timing incentives.
- (b) Phased development.
- (c) Intensity and use incentive.
- (d) Transfer of density and development rights.
- (e) Planned unit development.
- (f) Cluster development.
- (g) Impact zoning.
- (h) Performance standards.
- (i) Flexible and discretionary zoning.
- (j) Environmental characteristics zoning.
- (k) Inclusionary zoning.
- (l) Accessory dwelling unit standards.
- (m) Impact fees.
- (n) Village plan alternative subdivision.

II. An innovative land use control adopted under RSA 674:16 may be required when supported by the master plan and shall contain within it the standards which shall guide the person or board which administers the ordinance. An innovative land use control ordinance may provide for administration, including the granting of conditional or special use permits, by the planning board, board of selectmen, zoning board of adjustment, or such other person or board as the ordinance may designate. If the administration of the innovative provisions of the ordinance is not vested in the planning board, any proposal submitted under this section shall be reviewed by the planning board prior to final consideration by the administrator. In such a case, the planning board shall set forth its comments on the proposal in writing and the administrator shall, to the extent that the planning board's comments are not directly incorporated into its decision, set forth its findings and decisions on the planning board's comments.

III. Innovative land use controls must be adopted in accordance with RSA 675:1, II.

IV. As used in this section:

(a) "Inclusionary zoning" means land use control regulations which provide a voluntary incentive or benefit to a property owner in order to induce the property owner to produce housing units which are affordable to persons or families of low and moderate income. Inclusionary zoning includes, but is not limited to, density bonuses, growth control exemptions, and a streamlined application process.

(b) "Accessory dwelling unit" means a second dwelling unit, attached or detached, which is permitted by a land use control regulation to be located on the same lot, plat, site, or other division of land as the permitted principal dwelling unit.

V. As used in this section "impact fee" means a fee or assessment imposed upon development, including subdivision, building construction or other land use change, in order to help meet the needs occasioned by that development for the construction or improvement of capital facilities owned or operated by the municipality, including and limited to water treatment and distribution facilities; wastewater treatment and disposal facilities; sanitary sewers; storm water, drainage and flood control facilities; public road systems and rights-of-way; municipal office facilities; public school facilities; the municipality's proportional share of capital facilities of a cooperative or regional school district of which the municipality is a member; public safety facilities; solid waste collection, transfer, recycling,

processing and disposal facilities; public library facilities; and public recreational facilities not including public open space. No later than July 1, 1993, all impact fee ordinances shall be subject to the following:

(a) The amount of any such fee shall be a proportional share of municipal capital improvement costs which is reasonably related to the capital needs created by the development, and to the benefits accruing to the development from the capital improvements financed by the fee. Upgrading of existing facilities and infrastructures, the need for which is not created by new development, shall not be paid for by impact fees.

(b) In order for a municipality to adopt an impact fee ordinance, it must have enacted a capital improvements program pursuant to RSA 674:5-7.

(c) Any impact fee shall be accounted for separately, shall be segregated from the municipality's general fund, may be spent upon order of the municipal governing body, shall be exempt from all provisions of RSA 32 relative to limitation and expenditure of town moneys, and shall be used solely for the capital improvements for which it was collected, or to recoup the cost of capital improvements made in anticipation of the needs which the fee was collected to meet.

[Paragraph V(d) effective until June 1, 2005; see also paragraph V(d) set out below.]

(d) All impact fees imposed pursuant to this section shall be assessed prior to, or as a condition for, the issuance of a building permit or other appropriate permission to proceed with development. In the interim between assessment and collection, municipalities may require developers to post bonds, issue letters of credit, accept liens, or otherwise provide suitable measures of security so as to guarantee future payment of assessed impact fees. Impact fees shall normally be collected as a condition for the issuance of a certificate of occupancy. The above notwithstanding, in projects where off-site improvements are to be constructed simultaneously with a project's development, and where a municipality has appropriated the necessary funds to cover such portions of the work for which it will be responsible, that municipality may advance the time of collection of the impact fee to the issuance of a building permit. Nothing in this subparagraph shall prevent the municipality and the assessed party from establishing an alternate, mutually acceptable schedule of payment.

[Paragraph V(d) effective June 1, 2005; see also paragraph V(d) set out above.]

(d) All impact fees imposed pursuant to this section shall be assessed at the time of planning board approval of a subdivision plat or site plan. When no planning board approval is required, or has been made prior to the adoption or amendment of the impact fee ordinance, impact fees shall be assessed prior to, or as a condition for, the issuance of a building permit or other appropriate permission to proceed with development. Impact fees shall be intended to reflect the effect of development upon municipal facilities at the time of the issuance of the building permit. Impact fees shall be collected at the time a certificate of occupancy is issued. If no certificate of occupancy is required, impact fees shall be collected when the development is ready for its intended use. Nothing in this subparagraph shall prevent the municipality and the assessed party from establishing an alternate, mutually acceptable schedule of payment of impact fees in effect at the time of subdivision plat or site plan approval by the planning board. If an alternate schedule of payment is established, municipalities may require developers to post bonds, issue letters of credit, accept liens, or otherwise provide suitable measures of security so as to guarantee future payment of the assessed impact fees.

(e) The ordinance shall establish reasonable times after which any portion of an impact fee which has not become encumbered or otherwise legally bound to be spent for the purpose for which it was collected shall be refunded, with any accrued interest. Whenever the calculation of an impact fee has been predicated upon some portion of capital improvement costs being borne by the municipality, a refund shall be made upon the failure of the legislative body to appropriate the municipality's share of the capital improvement costs within a reasonable time. The maximum time which shall be considered reasonable hereunder shall be 6 years.

(f) Unless otherwise specified in the ordinance, any decision under an impact fee ordinance may be appealed in the same manner provided by statute for appeals from the officer or board making that decision, as set forth in RSA 676:5, RSA 677:2-14, or RSA 677:15, respectively.

(g) The ordinance may also provide for a waiver process, including the criteria for the granting of such a waiver.

(h) The adoption of a growth management limitation or moratorium by a municipality shall not affect any development with respect to which an impact fee has been paid or assessed as part of the approval for that development.

(i) Neither the adoption of an impact fee ordinance, nor the failure to adopt such an ordinance, shall be deemed to affect existing authority of a planning board over subdivision or site plan review, except to the extent expressly stated in such an ordinance.

(j) The failure to adopt an impact fee ordinance shall not preclude a municipality from requiring developers to pay an exaction for the cost of off-site improvement needs determined by the planning board to be necessary for the occupancy of any portion of a development. For the purposes of this subparagraph, "off-site improvements" means those improvements that are necessitated by a development but which are located outside the boundaries of the property that is subject to a subdivision plat or site plan approval by the planning board. Such off-site improvements shall be limited to any necessary highway, drainage, and sewer and water upgrades pertinent to that development. The amount of any such exaction shall be a proportional share of municipal improvement costs not previously assessed against other developments, which is necessitated by the development, and which is reasonably related to the benefits accruing to the development from the improvements financed by the exaction. As an alternative to paying an exaction, the developer may elect to construct the necessary improvements, subject to bonding and timing conditions as may be reasonably required by the planning board. Any exaction imposed pursuant to this section shall be assessed at the time of planning board approval of the development necessitating an off-site improvement. Whenever the calculation of an exaction for an off-site improvement has been predicated upon some portion of the cost of that improvement being borne by the municipality, a refund of any collected exaction shall be made to the payor or payor's successor in interest upon the failure of the local legislative body to appropriate the municipality's share of that cost within 6 years from the date of collection. For the purposes of this subparagraph, failure of local legislative body to appropriate such funding or to construct any necessary off-site improvement shall not operate to prohibit an otherwise approved development.

VI. (a) In this section, "village plan alternative" means an optional land use control and subdivision regulation to provide a means of promoting a more efficient and cost effective method of land development. The village plan alternative's purpose is to encourage the preservation of open space wherever possible. The village plan alternative subdivision is meant to encourage beneficial consolidation of land development to permit the efficient layout of less costly to maintain roads, utilities, and other public and private infrastructures; to improve the ability of political subdivisions to provide more rapid and efficient delivery of public safety and school transportation services as community growth occurs; and finally, to provide owners of private property with a method for realizing the inherent development value of their real property in a manner conducive to the creation of substantial benefit to the environment and to the political subdivision's property tax base.

(b) An owner of record wishing to utilize the village plan alternative in the subdivision and development of a parcel of land, by locating the entire density permitted by the existing land use regulations of the political subdivision within which the property is located, on 20 percent or less of the entire parcel available for development, shall provide to the political subdivision within which the property is located, as a condition of approval, a recorded easement reserving the remaining land area of the entire, original lot, solely for agriculture, forestry, and conservation, or for public recreation. The recorded easement shall limit any new construction on the remainder lot to structures associated with farming operations, forest management operations, and conservation uses. Public recreational uses shall be subject to the written approval of those abutters whose property lies within the village plan alternative subdivision portion of the project at the time when such a public use is proposed.

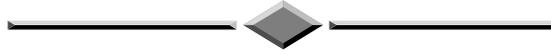
(c) The village plan alternative shall permit the developer or owner to have an expedited subdivision application and approval process wherever land use and subdivision regulations may apply. The submission and approval procedure for a village plan alternative subdivision shall be the same as that for a conventional subdivision. Existing zoning and subdivision regulations relating to emergency access, fire prevention, and public health and safety concerns including any setback requirement for wells, septic systems, or wetland requirement imposed by the department of environmental services shall apply to the

developed portion of a village plan alternative subdivision, but lot size regulations and dimensional requirements having to do with frontage and setbacks measured from all new property lot lines, and lot size regulations, as well as density regulations, shall not apply. The total density of development within a village plan alternate subdivision shall not exceed the total potential development density permitted a conventional subdivision of the entire original lot unless provisions contained within the political subdivision's land use regulations provide a basis for increasing the permitted density of development within a village plan alternative subdivision. In no case shall a political subdivision impose lesser density requirements upon a village plan alternative subdivision than the density requirements imposed on a conventional subdivision.

(d) Within a village plan alternative subdivision, the exterior wall construction of buildings shall meet or exceed the requirements for fire-rated construction described by the fire prevention and building codes being enforced by the state of New Hampshire at the date and time the property owner of record files a formal application for subdivision approval with the political subdivision having jurisdiction of the project. Exterior walls and openings of new buildings shall also conform to fire protective provisions of all other building codes in force in the political subdivision. Wherever building code or fire prevention code requirements for exterior wall construction appear to be in conflict, the more stringent building or fire prevention code requirements shall apply.

(e) If the total area of a proposed village plan alternative subdivision including all roadways and improvements does not exceed 20 percent of the total land area of the undeveloped lot, and if the proposed subdivision incorporates the total sum of all proposed development as permitted by local regulation on the undeveloped lot, all existing and future dimensional requirements imposed by local regulation, including lot size, shall not apply to the development.

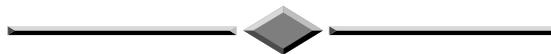
**Source.** 1983, 447:1. 1988, 149:1, 2. 1991, 283:1, 2. 1992, 42:1. 1994, 278:1, eff. Aug. 5, 1994. 2002, 236:1, 2, eff. July 16, 2002. 2004, 71:1, 2, eff. July 6, 2004. 2004, 199:2, eff. June 1, 2005; 199:3, eff. June 7, 2004.



## **APPENDIX B**

### **SUMMARY OF RECOMMENDATIONS**

#### **2002 Pelham Master Plan**



## MASTER PLAN - SUMMARY OF RECOMMENDATIONS

### A. POPULATION AND HOUSING

- Conduct a Town buildout analysis using parcel-based Geographic Information System (GIS) technology. The buildout analysis can provide a more accurate estimate of the amount of developable land remaining in the Town. The results of the buildout analysis can be used to predict the level of public services required when the Town is fully developed.
- Using the results of the buildout analysis and the Natural Resources Inventory, conduct a study of the potential need for public water and/or sewer in certain sections of the Town.
- Develop regulatory measures that will facilitate the provision of affordable housing, such as: 1) review and consider revising the Housing for Older Persons Ordinance to further encourage the provision of such housing; 2) review and consider revising the requirements for Accessory Dwelling Units to allow for one-bedroom market rate rental housing; and 3) review and consider revising the zoning ordinance to further encourage the provision of mixed residential/commercial units in the Business Districts.

### B. NATURAL RESOURCES

#### 1. Topography

- Consider an amendment to the Zoning Ordinance, subdivision and site plan regulations to adopt a Slope Conservation Overlay District to protect the most severe slopes in Town from unsuitable development. Development of land with slopes greater than fifteen percent should be approached with extreme caution, giving consideration to the problems presented by these slopes. Active use or development of slopes greater than twenty-five percent should be avoided. As these areas are best suited for open space, reserving them for that purpose will minimize the potential for erosion and allow for maximum absorption of surface water run-off thus protecting down-slope residents.

#### 2. Soils

- The Planning Board should continue to consider soil potentials and limitations when reviewing the intensity of development.
- The Town's agricultural lands are recognized as an important and endangered resource with few State or local incentives for keeping viable agricultural lands in production. To protect this valuable resource, the Town should take steps to protect active and idle agricultural lands from development for other uses and create incentives which encourage agricultural lands to be kept in, or returned to, productive farm use. The Trust for New Hampshire Lands Program or the Land and Community Heritage Investment Program may assist the Town in this endeavor.
- New development should be focused in large areas with slopes of less than fifteen percent, giving consideration to the other factors which affect the development suitability of these areas.
- Site Specific Soil Mapping Standards and enforcement actions should continue to be required in the subdivision regulations as a means of verifying actual site conditions, to determine the extent to which development is feasible and to ensure that approved development is constructed according to the approved site and subdivision plans. The non-residential site plan regulations should be reviewed and revised as necessary to require the use of SSSMS.

### 3. Water Resources

- Land adjacent to surface water resources is restricted from development or strictly monitored in its active use. As these areas are a vital interface between surface and groundwater supplies, they are best suited for open space and have the potential for forming the basis of an open space system serving all developable areas of the community.
- Enforce the Shoreland Protection Act around all great ponds.
- Consideration is given to the protection of surface water and groundwater supplies within the Town's boundaries as they are the life-blood of the community. Groundwater supplies exist which are capable of supporting higher intensities of development. However, these must be protected from contamination in the absence of a municipal waste treatment system.
- Protect existing wetlands and surface waters by amending the Wetlands Ordinance to increase the 50' buffer from the edge of the wetland or surface water. This buffer will protect the natural habitat surrounding wetlands and surface waters that is crucial to the proper functioning of these water resources.
- Continue to implement the Floodplain Overlay Zoning District to reduce losses due to flooding.
- Water supply wells located on till deposits are shallow in depth and very susceptible to land use related contamination (septic systems, fuel storage, fertilizers, road salt, etc.). The Town should consider increasing the setback of future land-uses to these water supply wells.
- Take advantage of the University of New Hampshire's Community Environmental Outreach Program (CEOP)<sup>1</sup> and Natural Resources Senior Projects to continue prime wetland evaluations and designations.
- It is recommended that development of wetland areas continue to be restricted in the future through the Town's Wetland Conservation ordinance. This, combined with active enforcement of State regulations governing the location of septic system and along with the possibility of the Town adopting greater setback distances than the State's minimum, will ensure that these areas may continue to perform the natural functions for which they are best suited.
- Improve the licensing checklist to include the review of the National Pollution Discharge Elimination System permit, especially the facility's Stormwater Pollution Prevention Plan.
- Enforce licensing requirements of all junkyard facilities.
- Prepare a stormwater management plan that addresses the 6 minimum controls outlined under the EPA's Phase II Stormwater Regulations.
- Pursue further protection measures through the Department of Environmental Services.

### 4. Forests and Wildlife

- Utilize the Forestland Evaluation and Site Assessment (FLESA)<sup>2</sup> for future forest planning and components of the program on all Town owned lands.
- Maintain 50 foot undisturbed, shady buffer around vernal pools and 100 foot buffer on property lines abutting forests and all surface waters.
- Consider legal easements on all Town Forests to preserve the land for recreation and permanent protection.

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<sup>1</sup> <http://ceinfo.unh.edu/Water/Documents/WRcomcon.htm>

<sup>2</sup> North Country and Southern New Hampshire Resource Conservation and Development Area Councils, *Planning for the Future of Local Forests*, 2001.

- Inventory all existing trails using Geographic Positioning System (GPS) and create a trail system map signage for all Town forests.
- Initiate a long-term insect monitoring plan for Hemlock Woolly Adelgid, weevils, and others.
- Take advantage of the University of New Hampshire's Community Environmental Outreach Program (CEOP) and Natural Resources Senior Projects for a plant biodiversity survey. These are inexpensive programs and the range of possible projects is limited only by the needs of the community and the availability of students to match those needs.

## 5. Conservation

- Pursue the fee purchase, purchase of development rights or other conservation measures to protect the remaining open space properties. Legal easements should be placed on all conservation properties.
- Allocate 100% of the Land Use Change tax to the Conservation Fund to help contribute towards increasing the number of protected open space parcels and provide matching funds for potential funding sources.
- Farm protection should be pursued for existing or undeveloped lands with Prime or State designated soils.
- Establish a Capital Reserve Fund to raise funds for land protection.
- The Conservation Commission and interested citizens should consider participating in the "Keeping Track" Program. This program uses animal tracks to identify habitats and feeding grounds in a systematic manner for a variety of animals. The information gained can be the start of an inventory and a monitoring system of prime habitats for future conservation.
- Take advantage of the University of New Hampshire's Community Environmental Outreach Program (CEOP) and Natural Resources Senior Projects. These are inexpensive programs and the range of possible projects is limited only by the needs of the community and the availability of students to match those needs.
- The Pelham Fish and Game land, the golf course, Camp Runnels and the watershed of the pond, the Little Island Pond Prime Wetland and the surrounding uplands along with the Peabody Town Forest and the surrounding lands with powerline easements should be recognized as a greenway corridor and expanded so that movement of wildlife can continue to the Dracut line.

## C. TRANSPORTATION

- The Town should conduct a townwide traffic study immediately to look at future transportation and traffic issues in the community in detail. Specific recommendations should be developed that could be implemented over the course of time to address the anticipated conditions. The Town should then budget for these improvements in its Capital Improvement Program and undertake a systematic transportation system improvement program
- The Town should develop a town-wide hiking and walking trail system utilizing Class VI roads and Town Center sidewalks.
- New roads in the Town should be local roads in function and classification, limited to providing access to adjacent parcels in subdivisions.
- The Town should employ access management techniques for the purpose of preserving roadway capacity and ensuring safe movement for vehicles entering and exiting curb cuts and side roads. Access management techniques that should be pursued include

implementing minimum driveway separation distances based on roadway speed and entering into a Memorandum of Understanding with the NH DOT.

- The Town should re-assess existing site plan, subdivision and zoning requirements based on recommendations included in NRPC, Non-Residential Development Community Character Guidelines and Compatibility Guidelines for the Town of Pelham. Any revisions based on these site design guidelines could also enhance the access management goals.
- The Town should update its Road Surface Management System study as soon as possible and every five years hence in order to plan for future road maintenance and reduce the future cost of extensive repairs to deteriorated roadways.
- The Town should utilize traffic calming measures and roundabouts where appropriate based on traffic flow and right of way constraints to channelize and control traffic through neighborhoods and the Town Center.
- The Town should request that the NH DOT consider design options for the NH38/Old Gage Hill Road N. intersection in order to ensure traffic safety. In addition, the Town should monitor the accident rate at the recently redesigned NH128/Keyes Hill Road/Tallant Road intersection to ensure that improvements are successful in reducing accidents.
- The Town should conduct a Buildout Analysis by TAZ using the NRPC's parcel-based Geographic Information System technology.
- The Town should participate in the Greater Derry Greater Salem Regional Transit Council (GDGSRTC) in order to increase public transportation options those who cannot afford it or are unable to meet their own transportation needs due to physical disability or infirmity.
- The Planning Board should maintain close contact with the State of NH to ensure ample opportunity for public and Town input regarding any planned changes to state roads within Pelham or feeding traffic into Town.

## **D. COMMUNITY FACILITIES**

### **1. Town Hall**

- Construct and maintain the new Town Hall facility as approved by voters in 2002 and expand into the shell space as needed to serve population growth through the planning period.

### **2. Library**

- Construct and maintain the new library as approved by voters in 2002.
- Reserve land adjacent to the new library for possible future expansion.
- Retain and continue to utilize the former historic library building for public use in keeping with deed restrictions on the property.

### **3. Police Department**

- Construct and maintain the new police facility as approved by voters in 2002 and expand into the shell space as needed to serve population growth.

### **4. Fire Department**

- Continue planning for new sub-station(s) and an expansion or replacement of the existing fire station in order to limit response times and provide adequate space for additional fire fighters.

- Continue to use impact fees as a source of revenue for new Fire Department facilities.

## **5. Parks and Recreation**

- Perform an in-depth facility study of recreation needs to serve the existing and projected population.
- Complete and implement a Parks and Recreation Department Long Range Plan.
- Continue planning for the design and construction of new recreation facilities based on the results of the study.
- Consider using impact fees as a source of revenue for new recreation facilities.

## **6. Solid Waste**

- Continue to encourage the use of recycling as a method of limiting the cost of transfer station facilities.

## **7. Highway Department**

- Continue planning for the design and construction of a new highway department garage.
- Consider a new location for Highway Department offices.

## **8. Schools**

- Conduct a study of the potential to provide public kindergarten.
- Continue to plan for, design and construct additional middle and high school facilities based on NH Department of Education standards to meet the needs of the current and projected enrollment.
- Implement recommendations of the high school systems study.

## **9. Water Supply**

- Consider updating and/or expanding existing water studies to determine whether groundwater supplies remain of a quality and quantity suitable for a public water source.
- Consider conducting a survey of underground storage tanks with capacities below 1,100 gallons.

## **10. Sewer**

- Consider further study of municipal sewer system if demand is generated.

## **11. Cultural/Recreation Center**

- Conduct a study of the feasibility of developing a community cultural/recreation center.
- A volunteer non-profit organization, perhaps a Pelham Arts Council, could be established to foster the arts as a vital component of Pelham's community fabric. This council could also provide guidance in the design and management of a future cultural/recreation center to ensure adequate facilities for arts programs in addition to sports and entertainment facilities

## 12. Re-Use of Old Buildings

- Conduct a study to determine the most appropriate re-use of the former library, Town Hall and Town Hall annex buildings.

## 13. Historic Resources

- Conduct a comprehensive townwide historic resources survey using a Geographic Information System. Information should be updated periodically to indicate changes to buildings, including remodeling, fire, demolition or changes to surroundings.
- The Town should continue to encourage the protection, enhancement and rehabilitation of significant architectural and historic resources such as the Town Hall, Library, Butler Monument, Town Common and cemeteries. Any building changes, site improvement or other alteration (especially to town owned buildings) should respect the historical qualities of the structure.
- The Town should consider the establishment of a heritage commission to encourage the protection and appropriate use of Pelham's cultural and esthetics as well as historic resources. Attention in particular, should be focused on Town Center.
- Historical interest and pride should be promoted in a variety of ways including:
  - photographs and exhibits in public places;
  - markers and dates at historic structures;
  - brochures describing local history;
  - tours of historic structures and sites;
  - local history courses in the school curriculum;
  - oral history projects; and
  - support of the Pelham Historical Society.
- Copies of literature from the State Historic Preservation Office regarding appropriate rehabilitation techniques should be placed on file in the Town Hall and made available by the Historical Society to encourage the sensitive rehabilitation/renovation of older homes and buildings.
- Encourage National and State Register listing for eligible local structures, including appropriate private residences and the former Library building.
- Continue to locate, identify, catalogue, preserve and protect Town records, documents, manuscripts and artifacts and provide a suitable and safe repository for them. Early handwritten records should be reproduced (transcribed or microfilmed but not photocopied) and copies kept in more than one location. Make collected historical information (in a protected environment) accessible to Town residents and future generations.
- Encourage the use of innovative land use controls including cluster development and partial development to conserve open space and minimize the visual impact of new development on significant historic areas, open space and scenic views.
- Consider the creation of a local Historic District for the Town Center.
- Strengthen incentives for historic preservation in the zoning ordinance and site plan and subdivision regulations, including the adoption of an "open space development" ordinance.
- Consider the adoption of a Scenic Road ordinance, per RSA 231:157, in order to help preserve the scenic and historic qualities of Pelham's rural roads.
- Investigate protection measures for Pelham's Class VI roads, which were often the location of historic development, and which today can serve as recreational trails for Pelham's citizens. The stone walls, cellar holes, and large trees that are often located along these Class VI road should be safeguarded from destruction or removal.

- Consider the acquisition of available, significant property for conservation and preservation purposes in limited but critical cases.
- Promote the donation of easements by historic property owners to a designated authority such as the conservation commission, or established land trust such as the Society for the Protection of New Hampshire Forests.
- Encourage archaeological investigation/ documentation in Pelham including historic and prehistoric sites and cemeteries.
- Promote the work of the Town cemetery trustees and the preservation and protection of the Town's historic graveyards and private burying grounds including retention of the natural vegetation, preservation of the dry laid stonewalls and retention of the small stones used as footstones and children's headstones.
- Promote the collection, preservation and protection of oral histories and early photographs and encourage the continued recording of townspeople and structures for permanent reference.

## **E. FUTURE LAND USE**

### **1. Natural Resource Protection**

- Actively pursue the permanent protection those land areas in Pelham that exhibit two or more of the following resources: steep slopes, large forest blocks, surface water resources, ground water resources, soils with high limitations for septic systems and/or agricultural

### **2. Town Center**

- Continue to permit institutional uses in the Residential Zoning District to allow for mixed uses while protecting residential amenities.
- Continue to locate additional community facilities in the town center, when appropriate.
- Protect historically significant buildings within the town center through sensitive redevelopment.
- Pursue a double-lane roundabout or other traffic control measure for the NH 111A/Nashua Road/Old Bridge Street intersection to reduce traffic delay and improve traffic, pedestrian and bicycle safety.

### **3. Residential Development**

- Consider amending the Residential District of the Zoning Ordinance to allow for lower densities in areas of undeveloped land with significant natural resources while increasing the density in areas with fewer development constraints.
- Consider committing to and implementing a system of transfer of development rights.

### **4. Commercial Development**

- Update to the 1991 Route 38 Corridor Study to include access management techniques and best practices in vehicle, bicycle and pedestrian circulation, urban design and stormwater management.

- Further implement the Compatibility Guidelines for the Town of Pelham 3 and apply the guidelines to all new commercial development and redevelopment.
- Consider amending the sign ordinance to improve the aesthetics of commercial development. Consider a requirement that signs must be compatible with architectural treatments and prohibit the use of moving, flashing or electronic changing signs.
- Consider amending the Zoning Ordinance to allow for shared parking and shared access where appropriate.

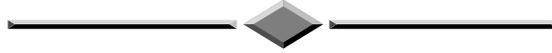
## 5. Industrial Development

- Continue to implement the provisions of the Industrial Zoning Districts.

#255-9 - Excerpt from 2002 Pelham Master Plan

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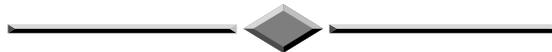
<sup>3</sup> NRPC, *Compatibility Guidelines for the Town of Pelham, NH*, June 15, 1999.



## APPENDIX C

### PELHAM CIP PROGRAM

Capital Project Worksheet and Submission Form



Town of Pelham  
 Capital Improvements Plan  
 2006-2012  
 Appendix C

TOWN OF PELHAM CAPITAL IMPROVEMENT PLAN PROJECT WORKSHEET

Priority ranking \_\_\_\_\_ Year First Scheduled \_\_\_\_\_ Year needed \_\_\_\_\_

Department \_\_\_\_\_ Department Priority \_\_\_\_ of \_\_\_\_ projects Date of this submission \_\_\_\_\_

<b>Type of Project:</b> (check one)	<b>Primary purpose of project is to:</b> Replace or repair existing facilities or equipment Improve quality of existing facilities or equipment Expand capacity of existing service level/facility Provide new facility or service capability
--	---

<b>Service Area of Project Impact:</b> (check one)	Region _____ Municipality _____ School District _____ _____ District _____	Business District _____ Neighborhood _____ Street _____ Other Area _____
---	---	---

**Project Description:**

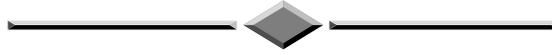
**Project Rationale:**

- Removes imminent threat to public health or safety
- Alleviates substandard conditions or deficiencies
- Responds to federal or State requirement for implementation
- Improves the quality of existing services
- Provides added capacity to serve growth
- Reduces long-term operating costs
- Provides an incentive to economic development
- Eligible for matching funds available until \_\_\_\_\_

**Narrative Justification:**  
 (Attach all backup material if possible)

<b>Cost Estimate:</b>	<b>Capital Costs</b>	<b>Impact on Operating &amp; Maintenance</b>
	(Itemize as Necessary)	
	Dollar Amount (in current \$)	<b>Costs or Personnel Needs</b>
	\$ _____ Planning/feasibility analysis	Increases personnel requirements
	_____ Architecture & engineering fees	Increases O & M costs
	_____ Real Estate acquisition	Reduces personnel requirements
	_____ Site preparation	Reduces O & M costs
	_____ Construction	
	_____ Furnishings & equipment	<b>Dollar Cost of Impacts if known:</b>
	_____ Vehicles and capital equipment	(+) \$ _____ annually
		(-) \$ _____ annually
	\$ _____ Total project cost	Estimated useful life is ____ years

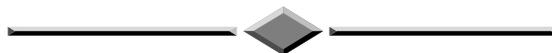
<b>Sources of Funding:</b>	<b>Form Prepared by:</b>
Grant from: _____ \$ _____ show type	_____
Loan from: _____ \$ _____ show type	_____
Donation/bequest/private _____	(Signature)
User charge or fee _____	_____
Capital reserve withdrawal _____	(Title)
Impact fee account _____	_____
Warrant article _____	_____
Current revenue _____	_____
General obligation bond _____	(Department/Agency)
Revenue bond _____	_____
Special assessment _____	(Date prepared)
_____	
_____	
<b>Total Project Cost</b> \$ _____	



## APPENDIX D

### PELHAM CIP PROGRAM

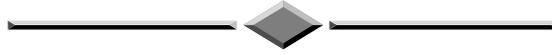
#### **Schedule of CIP Projects, 2006-2012, Annual Costs and Revenues**





AUGUST 1, 2006 - APPENDIX D - SCHEDULE OF CAPITAL IMPROVEMENT PROJECTS: ANNUAL COSTS AND REVENUES (Page 2 of 3)														
PROJECT COSTS: in bold face type	REVENUES: (in parentheses)	2007	2008	2009	2010	2011	2012	2013	7-Year Total Costs	7-Year Total Revenues	Total Project Cost	Outstanding Revenues	Balance To Be Paid By Town Beyond Year 7	Unpro-grammed Projects
PROJECT OR EQUIPMENT	EXISTING CAPITAL RESERVE	PRIORITY RANK	BY DEPT. OR SERVICE AREA	BY DEPT. OR SERVICE AREA										
PROJECT OR EQUIPMENT	EXISTING CAPITAL RESERVE	PRIORITY RANK	BY DEPT. OR SERVICE AREA	BY DEPT. OR SERVICE AREA										
<b>V. SOLID WASTE DISPOSAL</b>														
A. New 4x4 w/ plow		N		\$33,450					\$33,450		\$33,450		\$0	
B. Skid Steer		N		\$35,000					\$35,000		\$35,000		\$0	
<b>VI. PARKS AND RECREATION</b>														
A. Town pool, tennis courts, ice skating rink		R							\$0		\$1,450,000		\$1,450,000	
B. Basketball Gym Facility		D		\$1,690,000					\$1,690,000		\$1,690,000		\$0	\$1,450,000
C. Tot Playground at Lyon's Memorial Park		D		\$30,000					\$30,000		\$30,000		\$0	
D. Hillibro County Grant				(\$15,000)						(\$15,000)				
E. Private Donations				(\$7,500)						(\$7,500)				
F. Prisoner work				\$25,000					\$25,000		\$25,000		\$0	
G. Village Green Gazebos		N		\$193,000					\$193,000		\$193,000		\$0	
H. Multi purpose fields at Raymond Park		N												
I. LWCF Grant				(\$46,500)						(\$46,500)				
J. Private Funds Tennessee Gas				(\$146,500)						(\$146,500)				
K. Parks & Recreation Capital Reserve		N		\$25,000					\$25,000		\$25,000		\$0	
L. Parks & Rec Maintenance truck		R		\$30,000					\$30,000		\$30,000		\$0	
M. Two Little League Fields, Muldoon Park		R		\$70,000					\$70,000		\$70,000		\$0	
N. Private Funds		R		(\$70,000)						(\$70,000)				
<b>VII. LIBRARY</b>														
A. No CIP needs at this time									\$0		\$0		\$0	
<b>VIII. TOWN CLERK/TAX COLLECTOR</b>														
A. No CIP needs at this time									\$0		\$0		\$0	
<b>IX. CEMETERY</b>														
A. 30' X 50' Garage		N		\$168,648					\$168,648		\$168,648		\$0	
B. Purchase 10 Acres of Land		R		\$550,000					\$550,000		\$550,000		\$0	
C. Cemetery Truck		N		\$68,940					\$68,940		\$68,940		\$0	
<b>X. SENIORS</b>														
A. Senior Center (ren/exp Engineering Study)		N		\$30,000					\$30,000		\$30,000		\$0	
B. Senior Center Expansion/Renovations		R		\$1,025,000					\$1,025,000		\$1,025,000		\$0	
C. Senior Building Capital Reserve		N												
<b>TOTAL MUNICIPAL CAPITAL EXPENDITURES (Amount to be raised through property taxes)</b>														
TOTAL, Municipal			\$5,113,568	\$2,220,144	\$1,738,835	\$1,709,693	\$1,446,615	\$1,709,616	\$18,859,974	(\$2,614,993)	\$34,178,613	(\$225,000)	\$13,869,815	\$5,637,000
<b>XI. SCHOOL CAPITAL EXPENDITURES</b>														
A. Technology Program		N		\$183,300	\$183,300	\$183,300	\$183,300	\$183,300	\$1,283,100		\$1,283,100		\$0	
B. School Bldg Maint Cap Reserve 05/31/05		N	\$340	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000		\$700,000		\$0	
C. Building Capital Reserve 05/31/05		N	\$0	\$68,940	\$68,940	\$68,940	\$68,940	\$68,940	\$68,940		\$68,940		\$0	
D. New Elem School (10-yr bond) expires 2011		C		\$1,267,775	\$1,216,025	\$1,164,275	\$1,112,525	\$1,058,825	\$5,819,425		\$1,285,391		\$0	
E. State Building Aid @30%				(\$310,500)	(\$310,500)	(\$310,500)	(\$310,500)	(\$310,500)		(\$1,552,500)		(\$2,484,000)		
F. Impact Fees balance 06/30/05				(\$119,973)	(\$119,973)	(\$119,973)	(\$119,973)	(\$119,973)		(\$599,865)		(\$959,784)		
G. High School land purchase 5.7% note @ 5.0%		N	\$1,103,810	\$805,000	\$770,000	\$735,000	\$700,000	\$665,000	\$4,025,000		\$4,025,000		\$0	
H. State Building Aid @30%				(\$210,000)	(\$210,000)	(\$210,000)	(\$210,000)	(\$210,000)		(\$1,050,000)				
I. Modular classrooms for High School		IN		\$40,000					\$40,000		\$40,000		\$200,000	\$200,000
J. Tractor/mower		R		\$88,000					\$88,000		\$88,000		\$0	\$40,000
K. Repave Memorial Parking lot		N		\$16,875,000					\$16,875,000		\$16,875,000		\$51,750,000	\$51,750,000
L. New Pelham High School		R		\$4,387,500	\$4,387,500	\$4,387,500	\$4,387,500	\$4,387,500	\$16,548,750		\$16,548,750		\$51,750,000	\$51,750,000
M. State Building Aid @30%				\$0	\$0	\$0	\$0	\$0		(\$3,750,000)		(\$11,250,000)		
N. Impact Fees balance 06/30/05				\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0	\$0
O. Verrill Memorial School		R		\$40,000					\$40,000		\$40,000		\$40,000	\$40,000
P. Kindergarten		R		\$40,000					\$40,000		\$40,000		\$40,000	\$40,000
Q. 10-year Bond 4.5%				\$441,592	\$441,592	\$441,592	\$441,592	\$441,592	\$2,137,241		\$2,137,241		\$1,501,174	\$1,501,174
R. State Building Aid 30%				(\$84,290)	(\$84,290)	(\$84,290)	(\$84,290)	(\$84,290)		(\$471,450)		(\$471,450)		
S. Addition to Pelham Elementary School		R		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$100,000		\$100,000	\$100,000
T. Modulars for Memorial School		I		\$0	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0
U. Conversion of Middle School to grades 5 & 6		R		\$0	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0
V. Conversion of High School to grades 7 & 8		R		\$0	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0
W. Research Pelham SAU site		F		\$0	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0
X. Research Pelham SAU site		F		\$0	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0
Y. Bleacher replacement Pelham High		U		\$94,500					\$94,500		\$94,500		\$100,000	\$100,000
<b>TOTAL SCHOOL CAPITAL EXPENDITURES (Amount to be raised through property taxes)</b>														
TOTAL, School			\$1,873,602	\$2,863,852	\$5,610,154	\$5,294,810	\$4,014,815	\$3,888,171	\$31,067,766	(\$7,423,815)	\$92,124,906	(\$15,165,234)	\$53,591,174	\$340,000
<b>TOTAL CAPITAL EXPENDITURES (Amount to be raised through property taxes)</b>														
TOTAL, Municipal + School			\$6,987,170	\$6,087,342	\$7,348,989	\$7,004,403	\$5,461,430	\$5,597,787	\$49,927,740	(\$10,038,808)	\$126,303,519	(\$15,390,234.0)	\$67,460,989	\$5,977,000
<b>PROJECTED ASSESSED VALUATION</b>														
October 2005 (Projected 2.7% annual growth)			\$705,707,039	\$724,843,289	\$744,414,058	\$764,513,237	\$785,155,095	\$806,354,282	\$828,125,848					
MARKS IMPACT OF CAPITAL PROJECTS														
(Total Capital Expenditures/Assessed Valuation) x \$.000			\$9.90	\$8.40	\$10.67	\$9.61	\$6.77	\$6.92	\$6.75					
These figures do not represent the actual increase in the combined tax rate.														
PRIORITY RANK KEY: U-Urgent C-Committed N-Necessary D-Deferable F-Financial R-Research I-Inconsistent														

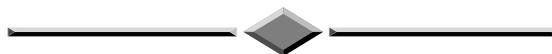




## APPENDIX E

### PELHAM CIP PROGRAM

#### **Pelham School District 10 Year Bond Schedule New Elementary School**



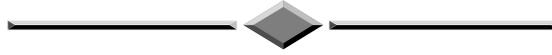
## Pelham School District

### 10 Year Bond Schedule

**Bond: \$10,373,000.**

**Interest rate: 5.0%**

YEAR	PRINCIPAL	BOND AMT. REMAINING	INTEREST	TOTAL COST	STATE AID 30%	IMPACT FEES	DISTRICT COST
2000-01			\$322,716	\$322,716	\$312,000	\$119,973	\$322,716
2001-02	\$1,040,000	\$10,373,000	\$492,650	\$1,532,650	\$312,000	\$119,973	\$1,100,677
2002-03	\$1,040,000	\$9,333,000	\$440,650	\$1,480,650	\$312,000	\$119,973	\$1,048,667
2003-04	\$1,040,000	\$8,293,000	\$388,650	\$1,428,650	\$312,000	\$119,973	\$996,677
2004-05	\$1,040,000	\$7,253,000	\$336,650	\$1,376,650	\$312,000	\$119,973	\$944,677
2005-06	\$1,040,000	\$6,213,000	\$284,650	\$1,324,650	\$310,500	\$119,973	\$892,677
2006-07	\$1,035,000	\$5,173,000	\$232,775	\$1,267,775	\$310,500	\$119,973	\$837,302
2007-08	\$1,035,000	\$4,138,000	\$181,025	\$1,216,025	\$310,500	\$119,973	\$785,552
2008-09	\$1,035,000	\$3,103,000	\$129,275	\$1,164,275	\$310,500	\$119,973	\$733,802
2009-10	\$1,035,000	\$2,068,000	\$77,525	\$1,112,525	\$310,500	\$119,973	\$682,052
2010-11	\$1,033,000	\$1,033,000	\$25,825	\$1,058,825	\$309,900	\$119,973	\$628,952
<b>TOTALS</b>	<b>\$10,373,000</b>	<b>\$0</b>	<b>\$2,912,391</b>	<b>\$13,285,391</b>	<b>\$3,111,900</b>	<b>\$1,079,757</b>	<b>\$8,344,809</b>



## APPENDIX F

### PELHAM CIP PROGRAM

#### **Pelham Municipal Facilities 20 Year Bond Schedule**



## Pelham Municipal Facilities

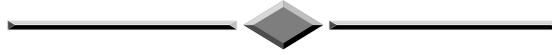
### 20 Year Bond Schedule

**Bond: \$5,597,383.**

**Interest rate: 3.15 to 5.00 (Adjustable Rate)**

YEAR	PRINCIPAL	BOND AMT. REMAINING	INTEREST	TOTAL COST	STATE AID	IMPACT FEES	DISTRICT COST
2003-04*	277,383	5,597,383	212,161	489,544	N/A	N/A	N/A
2004-05	280,000	5,320,020	203,840	483,840	N/A	N/A	N/A
2005-06	280,000	5,040,020	195,440	475,440	N/A	N/A	N/A
2006-07	280,000	4,760,020	187,040	467,040	N/A	N/A	N/A
2007-08	280,000	4,480,020	178,640	458,640	N/A	N/A	N/A
2008-09	280,000	4,200,020	170,240	450,240	N/A	N/A	N/A
2009-10	280,000	3,920,020	161,140	441,140	N/A	N/A	N/A
2010-11	280,000	3,640,020	151,340	431,340	N/A	N/A	N/A
2011-12	280,000	3,360,020	141,540	421,540	N/A	N/A	N/A
2012-13	280,000	3,080,020	131,040	411,040	N/A	N/A	N/A
2013-14	280,000	2,800,020	120,540	400,540	N/A	N/A	N/A
2014-15	280,000	2,520,020	109,340	389,340	N/A	N/A	N/A
2015-16	280,000	2,240,020	98,140	378,140	N/A	N/A	N/A
2014-15	280,000	1,960,020	86,940	366,940	N/A	N/A	N/A
2016-17	280,000	1,680,020	75,460	355,460	N/A	N/A	N/A
2017-18	280,000	1,400,020	63,560	343,560	N/A	N/A	N/A
2018-19	280,000	1,120,020	51,520	331,520	N/A	N/A	N/A
2019-20	280,000	840,020	39,200	319,200	N/A	N/A	N/A
2020-21	280,000	560,020	26,600	306,600	N/A	N/A	N/A
2021-22	280,000	280,020	13,300	293,300	N/A	N/A	N/A
<b>TOTALS</b>	<b>5,597,383</b>	<b>0</b>	<b>2,417,021</b>	<b>8,014,414</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>

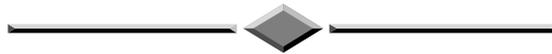
\* - 2003 is scheduled the beginning year of the Municipal Bond payments. Table 3, I, B, Pg. 6



## **APPENDIX G**

### **PELHAM CIP PROGRAM**

**Proposed Combination Capital Projects 20 year Bond Schedule**



## Pelham Combined Capital Projects

### 20 Year Bond Schedule

**Bond: \$20,200,000.**

**Interest rate: 4.25% (Avg. Annual Payment = \$1,519,440.66)**

MUNICIPAL YEAR	BOND BEGINNING BALANCE	BOND ENDING BALANCE	ANNUAL PAYMENT	ANNUAL INTEREST	ANNUAL PRINCIPAL	IMPACT FEE** CONTRIBUTION	TOWN VALUATION*	TAX IMPACT Per \$1,000 Assessed Valuation	TAX YEAR
01-Jul-06	\$20,200,000	\$20,200,000	\$429,250	\$429,250	\$0.00	\$181,800	\$705,787,039	\$0.35	2006
01-Jan-07	\$20,200,000	\$19,190,000	\$1,868,500	\$858,500	\$1,010,000	\$181,800	\$724,843,289	\$2.33	2007
01-Jan-08	\$19,190,000	\$18,180,000	\$1,782,650	\$772,650	\$1,010,000	\$181,800	\$744,414,058	\$2.27	2008
01-Jan-09	\$18,180,000	\$17,170,000	\$1,739,725	\$729,725	\$1,010,000	\$181,800	\$764,513,237	\$2.21	2009
01-Jan-10	\$17,170,000	\$16,160,000	\$1,696,800	\$686,800	\$1,010,000	\$181,800	\$785,155,095	\$2.15	2010
01-Jan-11	\$16,160,000	\$15,150,000	\$1,653,875	\$643,875	\$1,010,000	\$181,800	\$806,354,282	\$2.09	2011
01-Jan-12	\$15,150,000	\$14,140,000	\$1,610,950	\$600,950	\$1,010,000	\$181,800	\$828,125,848	\$2.04	2012
01-Jan-13	\$14,140,000	\$13,130,000	\$1,568,025	\$558,025	\$1,010,000	\$181,800	\$850,485,246	\$1.98	2013
01-Jan-14	\$13,130,000	\$12,120,000	\$1,525,100	\$515,100	\$1,010,000	\$181,800	\$873,448,348	\$1.93	2014
01-Jan-15	\$12,120,000	\$11,110,000	\$1,482,175	\$472,175	\$1,010,000	\$181,800	\$897,031,453	\$1.88	2015
01-Jan-16	\$11,110,000	\$10,100,000	\$1,439,250	\$429,250	\$1,010,000	\$181,800	\$921,251,302	\$1.83	2016
01-Jan-17	\$10,100,000	\$9,090,000	\$1,396,325	\$386,325	\$1,010,000	\$181,800	\$946,125,087	\$1.78	2017
01-Jan-18	\$9,090,000	\$8,080,000	\$1,353,400	\$343,400	\$1,010,000	\$181,800	\$971,670,465	\$1.74	2018
01-Jan-19	\$8,080,000	\$7,070,000	\$1,310,475	\$300,475	\$1,010,000	\$181,800	\$997,905,567	\$1.69	2019
01-Jan-20	\$7,070,000	\$6,060,000	\$1,267,550	\$257,550	\$1,010,000	\$181,800	\$1,024,849,018	\$1.65	2020
01-Jan-21	\$6,060,000	\$5,050,000	\$1,224,625	\$214,625	\$1,010,000	\$181,800	\$1,052,519,941	\$1.60	2021
01-Jan-22	\$5,050,000	\$4,040,000	\$1,181,700	\$171,700	\$1,010,000	\$181,800	\$1,080,937,979	\$1.56	2022
01-Jan-23	\$4,040,000	\$3,030,000	\$1,138,775	\$128,775	\$1,010,000	\$181,800	\$1,110,123,305	\$1.52	2023
01-Jan-24	\$3,030,000	\$2,020,000	\$1,095,850	\$85,850	\$1,010,000	\$181,800	\$1,140,096,634	\$1.48	2024
01-Jan-25	\$2,020,000	\$1,010,000	\$1,052,925	\$42,925	\$1,010,000	\$181,800	\$1,170,879,243	\$1.44	2025
01-Jan-26	\$1,010,000	\$0	\$1,052,925	\$0	\$1,010,000	\$181,800	\$1,202,492,983	\$1.40	2026
			<b>\$15,357,050</b>	<b>\$5,794,875</b>	<b>\$20,200,000</b>	<b>\$3,817,800</b>			

\* The Town valuation for July 01, 2006 is the figure used by the NH Department of Revenue for the tax year 2004, which is the last valuation available.

\*\* - Impact Fees amounts are estimated from the Fire Station Impact Fee and are not guaranteed. Other capital projects qualify for impact fees if developed and adopted by voters.

The projected Town property valuation is based on a compounded growth rate of 2.7%. This is a very conservative rate consistent with long time historical data, but far less than recent valuation increases.

The actual tax impact of this bond is anticipated to be significantly less once the Town-wide revaluation is completed and the 2005 tax rate is set.

The projected cost of this all-inclusive bond does not take into account any of the projected annual tax savings from reductions in current operating costs.

The CIP Committee estimates the projects covered by this bond will cost an additional 5% per year, or over \$1,000,000 per year each year that funding is delayed.

Projects included in this bond are: Central Fire Station & equipment (\$6,720,000); 1 Sub-fire Station & equipment (\$2,677,000); Highway Department maintenance/storage garage (\$655,000); Senior Center addition & renovations (\$1,500,000); Sherburne Hall improvements to meet Code (\$300,000); Municipal Center renovation of final 6 rooms for meeting space and Cable Department (\$150,000); Cemetery storage garage (\$156,156); Parks & recreation building (\$1,100,000); Road safety and drainage improvements to existing roads (\$7,000,000);

## Planning Department

### – 2006 Annual Report –

It is my pleasure to report on the accomplishments the Planning Department has achieved during 2006. A significant number of applications were processed and heard by the Planning Board, Zoning Board and Conservation Commission during the past year requiring significant administrative support from the Department's talented and energetic staff, Jennifer Hovey and Sandra Kinsley. Additionally, Jenn and Sandy have fully implemented the MuniSmart permitting module resulting in a streamlined internal permitting process. We also moved all of our planning and zoning files to the ground floor within a single filing system and we relocated our copiers, printers and a computer to the counter area to maximize efficiencies and provide a more responsive customer service experience.

In addition to making system and organizational improvements, we have made an important personnel addition. With the support of the Board of Selectmen and Town Administrator, and after a careful interview process, I hired Thomas Wakefield as the Town's new Code Compliance Official. Tom was selected for this position due to his decades of code enforcement experience and was welcomed to our staff in late May in a part-time, (three days per week) capacity. Tom has worked through the backlog of enforcement cases and is taking a proactive approach to code enforcement by providing detailed documentation of field observations, consistent written correspondence with violators and by working to resolve code compliance issues, focusing primarily on illegal signs, apartments, auto sales and WCD violations. It is important to note that it is the goal of our code compliance efforts to identify violations and work with property owners to help them achieve compliance with our regulations. I am pleased to report that many Pelham residents have complimented the Department on our code compliance successes thus far, but it is also important to recognize that code enforcement is by nature an ongoing process.

Our reliable team of inspectors, Roland Soucy, Tim Zelonis, Walter Kosik, and Paul Zarnowski, have continued their timely building, electrical, plumbing, and septic system inspections, all of which help to ensure the health and safety of Pelham residents. Additionally, I thank Roland Soucy and John Hodge who provided Code Compliance assistance until we were able to hire our part-time staffer who is dedicated to that specific task.

I am particularly excited by several planning projects underway in Pelham and within the region. The Context Sensitive Solutions (CSS) project sponsored by the NHDOT is designed to encourage Pelham residents to play an active role in resolving the traffic issues within Pelham Center. I am delighted by the response of residents so far. There will be several opportunities for public participation during 2007 – keep your eye out for CSS meeting notices. Another regional DOT project is the Community Technical Assistance Program (CTAP) which is intended to help Pelham and the other 25 corridor communities to deal with impacts associated with the widening of Interstate 93. I also plan to work with Pelham's land use boards and subcommittees to craft new zoning for the voting public to consider in 2008 to provide for more thoughtful development that better protects our open space and environmental resources.

Finally, I would like to comment on the impending Planning Board election. I have concerns about moving to an elected Planning Board because elected officials often have constituents who may seek special consideration for their past campaign support. I'm told by several of my counterparts in Towns with elected Planning Boards that this is often obvious. Any land use board decisions should be based solely upon the merits of the individual proposal, carefully analyzed for compliance with our regulations and NH law independent of any predisposition for or against the project. As long as successful Planning Board candidates come to the table with open minds and approach their decisions with objectivity, Pelham will be well served. I look forward to working with all our Boards and with Pelham's citizens as we plan together for our Town's future.

Respectfully submitted,

Jeff Gowan  
Planning Director

## **BUILDING DEPARTMENT**

### **OFFICE HOURS:**

**Monday through Friday 8:00 A.M. – 4:00 P.M.**

All work performed in the Town of Pelham must meet the current versions of the ICC International Building Code, National Electrical Code and International Plumbing Code. All inspections are arranged through the Planning Office staff.

### **Planning Office Staff**

Jeff Gowan, *Planning Director*

Jennifer Hovey, *Planning Assistant*

Sandra Kinsley, *Code Administrative Assistant*

### **Inspectors**

Roland J. Soucy, *Building Inspector*

Timothy Zelonis, *Electrical Inspector*

Walter Kosik, *Plumbing Inspector*

### **Health Agent**

Paul Zarnowski

### **Zoning Administrator**

Jeff Gowan, *Planning Director*

### **Zoning Code Compliance Official**

Roland J. Soucy, (January - May 2006)

Thomas Wakefield, (June - December 2006)

BUILDING DEPARTMENT  
ANNUAL REPORT  
2006

**STATISTICS OF 2006 BUILDING PERMITS**

Commercial	0
Single Family Dwellings	33
Duplex	4
Elderly Housing Units	0
Accessory Dwelling Units	2
Additions	28
Garages	26
Sheds/Barns	47
Decks/Porches	33
Septic Repairs	32
Signs	17
Pools	44
Wells	31
Foundation Only	32
Vendors	0
Certificates of Occupancy (Commercial)	12
Miscellaneous; includes alterations, permit renewals, chimneys fireplaces, razing of buildings and demolitions	97
<b>Total Building Permits Issued</b>	<b>438</b>
<b>Total Electrical Permits Issued</b>	<b>262</b>
<b>Total Plumbing Permits Issued</b>	<b>195</b>
Building Permit Fees Collected	\$40,686.00
Fines Collected	\$487.00
Electrical Permit Fees Collected	\$13,425.00
Plumbing/Propane Fees Collected	\$7,250.00
Reinspection Fees Collected	\$1,850.00
Certificate of Occupancy Fees Collected	\$1,230.00
Impact Fee's Collected	\$146,402.00
<b>Total Revenues Collected</b>	<b>\$211,330.00</b>



# PELHAM POLICE DEPARTMENT

14 VILLAGES GREEN  
PELHAM, NEW HAMPSHIRE 03076  
Telephone (603) 635-2411 Fax (603) 635-6959

**Chief of Police**  
EVAN E. J. HAGLUND

To The Honorable Board of Selectmen and the Citizens of Pelham:

It is with great pride that I present to you the year 2006 report of the Pelham Police Department.

One of the department goals for 2006 was to reduce the motor vehicle accidents that had reached an all time high of 308 in 2005. Through the restoration of the Traffic Enforcement Officer Position and the targeting of areas by our patrol units such as intersections and heavily traveled residential interconnecting roads we were able to reduce the number of accidents from last year by 16% to 261. We will continue to prioritize this enforcement especially as our Town grows and the commuting traffic increases daily.

In a related effort to provide a more effective response to accidents especially ones that block major commuting roads our department purchased an Emergency Response Trailer outfitted with traffic notification and directional signs. The funds used to purchase the trailer and equipment came from criminal asset forfeiture funds and was completed at no cost to the taxpayer.



The Special Operations trailer will allow our officers to set up a larger more informative perimeter directing commuters to alternate routes for their travel.

It will also be used for emergencies and special event planning such as Town celebrations, 4<sup>th</sup> of July and Old Home Day.

During the past year we have seen an increase in motor vehicle thefts and vandalism that have occurred during the Midnight to 8 am shift. Even though we were successful in solving many of these crimes the calls for service and seriousness of the calls are requiring more officer response reducing our patrol ability.

At the upcoming March election we have submitted a warrant article supported by the Board of Selectmen and the Budget Committee for an additional patrol officer to be assigned to the midnight to eight am shift. This additional patrol officer would provide for increased patrol coverage, improved officer safety, as well as reduce the need for additional officers being called in during emergency

We respect the concerns of the taxpayers and feel that the best course of action would be toward a gradual increase in staffing spread out over the next few years.

We ask that you support the warrant article providing for an additional police officer.

In July, our department, working in conjunction with the Hillsborough County Attorney and Sheriff's office established and participated in a joint task force involving police departments from southern Hillsborough County targeting internet predators that prey on our children over the internet. The task force was instrumental in arresting 13 individuals who believed they were talking to underage girls trying to entice them for sex. In reality they were talking to undercover police officers. We continue to send a message to these predators, by our diligent efforts, to stay out of our county.

Over the past year our department has participated in programs funded through New Hampshire Highway Safety Agency grants allowing increased patrols for seat belt enforcement, speed patrols, OHRV enforcement and DWI checkpoints. These patrols have been very successful and our department has been asked to participate this year as well.

We have made considerable progress on completing "Project 54" on five of our cruisers. "Project 54" <http://www.project54.unh.edu/> was a grant that provided \$55,000 to equip up to five police cruisers with emergency equipment, laptop computers, data, emergency lighting and voice recognition software. The "Project 54" program is designed to provide a safer operational environment through voice recognition and technology in order to reduce officer involved accidents while responding to emergency calls or vehicle pursuits. It allows the officer operating the vehicle to use voice recognition to activate emergency lights, check data bases or switch radio frequencies without taking their eyes off of the roadway. It also has the ability to utilize GPS locators. This function will allow the officer in a cruiser to locate a residence based on the enhanced 911 coordinates should there be any difficulty in locating a residence in an emergency. The project should be completed this spring.

In December, Sergeant Michael Ogiba retired after serving the community for 24 years. Sergeant Ogiba was well respected by all and we are fortunate to have him remain as a part time officer where his skills can still be utilized. We wish him the very best for his future.

After a twenty-nine year career in New Hampshire Law Enforcement, twenty- eight in Pelham and the last seven years as your Chief of Police, I am announcing my intention to retire this coming May.

This was not an easy decision, but I feel it's in the best interest of my family.

It has been an honor not only serving as a police officer for so many years but also having the ability to serve as Chief of Police.

We have accomplished many things and I will be leaving the department on solid footing. Our department is more professional, dedicated and committed to the community it serves.

We operate from a new facility and use technology and equipment that allow us to be more efficient while providing safety to the officers and citizens we protect.

We have established strong partnerships with our school administrators, students, and parents.

We are recognized as a pro-active police department who continually addresses issues facing the community, while working to achieve solutions that benefit all.

We have been leaders in protecting our community from drugs and in protecting our children from the predators they face on the Internet.

We watch out for our seniors and help guide the future for our young.

We have been responsive to the need of the taxpayers and have continually presented well-documented responsible budgets and through efficient operations, we have been able to return budgetary surpluses each year to the taxpayers.

The successes we've had, doesn't only fall on my shoulders, for none of this could have been possible had it not been for the professional, dedicated and caring members of the Pelham Police Department, members who work so hard serving you, the citizens.

They are amongst the best Law Enforcement has to offer and every citizen should be very proud of the employees they have that put their lives on the line every day in order to protect and serve you.

I want to thank the Board of Selectmen, for not only having the faith in appointing me seven years ago, but allowing me the freedom to lead this fine department the way I chose.

I've enjoyed my interaction with all of the Town's boards from Planning, Highway Safety to CIP but none more enjoyable than my interaction with the members of the Budget Committee.

To Mr. Gaydos our Town Administrator, my thanks to you, for your trust and understanding while we carried out our duties.

To my fellow department heads and Town employees thank you for your confidence and support. You are the backbone of this Town.

Over the next few months, I will begin to turn over my responsibilities to my second in command, Captain Joseph Roark. Captain Roark has been my second in command for the last five years. He is committed to continue moving our department forward while always addressing the needs of the community first. I have the utmost faith in Captain Roark and in his ability to lead the Pelham Police Department well into the future.

In closing, I wish to thank the Board of Selectmen for their support to our department over the past year and to the citizens of Pelham, we thank you for your continued support for it allows us to carry on.

Respectfully Submitted,

Evan E.J. Haglund  
Chief of Police

**2006 Members of the Pelham Police Department**

**Chief of Police**

Evan E.J. Haglund

**Captain**

Joseph A. Roark

**Sergeants**

Michael A. Ogiba, D.Gary Fisher (Prosecutor)  
Michael J. Pickles, Thomas J. O'Donnell (Detective), Brian C. McCarthy

**Master Patrolmen**

Dennis J. Mannion, Glen E. Chase, Eugene H. Stahl III( K-9 Officer)  
Anne T. Perriello (School Resource Officer/Detective)

**Patrolmen**

James J. Johnson, Jon M. Gosselin, Matthew P. Keenlside,  
Therese A. Ferrante, Michael H. Marshall, Myia M. Yates,  
Ryan M. Sambataro, Dale S. Robeck

**Special Police Officers**

Timothy L. Kelleher, Kenneth H. Owen  
Timothy D. Vincent

**Animal Control Officer**

Timothy D. Vincent

**Communication Dispatchers**

Debra C. Desmarais, Ryan C. Boda, Adrienne G. Davenport  
Kimberly J. MacKenzie, Allison D. Downing, Jonathan M. Goldman,  
Derek A. Gioia

**School Crossing Guards**

Joan B. Davis, Paul L. Soule, Robert F. White

**Administration**

Laurette E. Guay Office Manager, Brenda M. Rizzo Records Coordinator

**Chaplain**

Fr. Robert Guillemette

# Pelham Police Department Statistics

<b>CATEGORY</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>
<b>M/V ACCIDENTS:</b>	261	308	270	298
<b>ARRESTS:</b>	787	591	642	587
<b>DOMESTICS:</b>	112	103	108	182
<b>HARASSMENT:</b>	50	82	92	64
<b>THREATENING:</b>	35	44	81	63
<b>BURGLARY:</b>	36	36	42	58
<b>ASSAULTS:</b>	89	67	78	93
<b>JUVENILE INCIDENTS:</b>	56	88	140	120
<b>SCHOOL INCIDENTS:</b>				
High School	259	223	209	239
Memorial School	183	249	223	189
Elementary School	43	62	58	43
<b>THEFTS:</b>	113	178	156	135
<b>VANDALISM:</b>	238	182	225	213
<b>AUTO THEFT:</b>	40	15	21	20
<b>ARSON:</b>	3	8	5	0
<b>SEX OFFENSES:</b>	20	17	12	5
<b>DRUG OFFENSES:</b>	227	232	197	121
<b>WEAPON OFFENSES:</b>	6	6	9	8
<b>D.W.I.</b>	87	115	145	146
<b>M/V SUMMONS:</b>	706	700	1142	692
<b>M/V WARNINGS:</b>	3875	4109	5087	2982
<b>FRAUD:</b>	41	30	36	36
<b>PARKING TICKETS:</b>	15	4	32	122
<b>ANIMAL CALLS</b>	918	1064	999	982
<b>TOTAL CALLS RESPONDED TO BY OFFICERS:</b>				
	21068	19816	18151	25,908
<b>MISCELLANEOUS GENERAL CALLS :Telephone &amp; Directions</b>				
	2821	*	9589	10,346
<b>TOTAL CALLS HANDLED BY POLICE DEPARTMENT:</b>				
	23889	*	27740	36,254

\* Incomplete due to change in date collection



## PELHAM SENIOR CENTER

*Eight Nashua Road  
Pelham, NH 03076*

*Tel: 603-635-3800  
Fax: 603-635-6971*

### PELHAM SENIOR CITIZENS – 2006 ANNUAL REPORT

Two thousand, six has been a very busy year for the Senior Center. We have been actively pursuing plans for a renovation and expansion of our building. We began by having the land surveyed and a site plan prepared. We have also had a structural study completed on our current building. A conceptual plan for a stand alone addition has been designed and is up for review. A warrant article will be put before the voters in March for a Capitol Reserve Fund to put money aside for expansion purposes. With a membership of almost seven hundred we are desperately in need of more space!

Sadly, we lost 18 members in the year 2006. We donated money in their names to the Pelham Firefighters' Medical Emergency Fund.

Our new bus is due to be delivered in February and we are anxiously awaiting its arrival. We will have the capacity for 20 passengers. The bus will also be equipped with a lift and two wheelchair spaces.

The lunch program operates four days a week, Tuesday through Friday, and serves people sixty or older a hot home-cooked meal. Transportation to and from the lunch program is available.

Last March we received a wellness grant from the Department of Health and Human Services which we used to run a program called "Healthy Eating for Seniors". This year we plan to run phase two of that program entitled "Healthy Weight Loss for Seniors". This will be subsidized with additional grant money.

We continue to loan out wheelchairs, walkers, canes, commodes, shower chairs and various medical supplies to anyone who can use them. These items are free of charge and we are happy to provide this service.

A Servicelink Representative is at the Senior Center every other Friday and will be happy to answer questions regarding a myriad of problems. It is best to call and make an appointment.

Our travel program is very popular with the seniors. We offer trips at a reasonable price, fully escorted with planned activities and some free time included. It's great for people who don't want to travel alone.

Membership to the Senior Center can be obtained by those people who are 55 years or older and are Pelham residents. Members receive a monthly newsletter and many other benefits.

We always welcome visitors and are happy to show people around. Our door is always open and the coffeepot is always on.

Respectfully submitted,

*Susanne Hovling*  
Susanne Hovling  
Director, Senior Center

**TRANSFER STATION**  
**– 2006 ANNUAL REPORT–**

To the Residents of Pelham:

2006 brought a few changes in the way we handle some of the items dropped here at the Transfer Station.

State Law changed the way monitors and TV's are handled. We have a container for those items and other electronics you wish to recycle.

We also put in a container for hard cover books, CD's, VHS tapes and old style LP records. All of these items will be recycled by the company that takes them.

I wish to thank those of you that take the time to recycle. It does help to keep costs down and recyclables are a source of revenue for the town.

I also want to thank the Transfer Station employees for their hard work in keeping your facility the clean and safe place it is.

Respectfully Submitted,

Bruce Mason, Superintendent

## **SHERBURNE HALL COMMITTEE**

### **- 2006 ANNUAL REPORT -**

The Sherburne Hall Committee would like to thank the Board of Selectmen and the Budget Committee for their support of a warrant article this year to appropriate the funds to bring the Hall up to code and to install air conditioning and effective heating. This problem has dogged the Hall and significantly reduced the Hall's usefulness as a government meeting space. It has completely eliminated the use of the Hall for all other purposes for the past few years.

Although the Hall's primary use will continue as government meeting space, bringing the Hall to current code will allow the committee to make recommendations to the Board of Selectmen for some uses now prohibited. These certainly include public performances of all sorts, including theater, choral groups, and the like. There are and will continue to be ways for these uses to coexist with government meetings to the lasting benefit of the entire community.

The committee will continue to work, as it has in 2006, to raise funds and gain public support for improvements to the Hall so it will be a space of which the entire community will be proud.

The committee would like to remind all residents that naming opportunities still exist. In exchange for a specific donation donors may chose from among a variety of options to memorialize someone. For further information, about naming opportunities, please contact either the Selectman's office or the Sherburne Hall Committee.

Charlene Takesian, Chair

**Town of Pelham  
Employee Gross Wages  
As of December 31, 2006**

<u>Employee Name</u>	<u>2006 Salary Year-to-date</u>
Allard, Brian	\$ 1,200.23
Atwood, Gregory P.	\$ 43,834.84
	Overtime pay & Special pay
	\$ 18,856.96
Avery Jr., David	\$ 9,470.02
	Overtime pay & Special pay
	\$ 204.00
Babb, Troy	\$ 2,396.91
Baird, Kristina M.	\$ 85.75
Baker, Derek	\$ 303.38
	Overtime pay & Special pay
	\$ 51.00
Baker, Edwin J.	\$ 612.25
Barrett, Ralph	\$ 35,594.16
	Overtime pay & Special pay
	\$ 6,937.54
Beauchesne, Linda	\$ 288.00
Beauregard, Jo-Ann	\$ 28,244.00
	Overtime pay & Special pay
	\$ 20.55
Bedard Sr., Richard G.	\$ 4,216.25
Belcher, Stephen J.	\$ 2,951.83
Bergeron, Jean Claude	\$ 33,878.87
	Overtime pay & Special pay
	\$ 927.34
Bergeron, Jean Guy	\$ 900.00
Birmingham, Karen	\$ 9,412.00
Boda, Ryan C.	\$ 40,442.73
	Overtime pay & Special pay
	\$ 15,614.70
Bonnell, Brandon	\$ 37,396.09
	Overtime pay & Special pay
	\$ 5,707.60
Borders, Timothy	\$ 33,878.91
	Overtime pay & Special pay
	\$ 5,046.56
Bourgeois Sr., Robert J.	\$ 204.00
Bourk, James M.	\$ 153.30
Bourque, Katelyn E.	\$ 1,798.75
Brady, Stephen T.	\$ 7,392.05
	Overtime pay & Special pay
	\$ 204.00
Bridgeford, William	\$ 1,001.14
Buckley, Shawn	\$ 36,146.69
	Overtime pay & Special pay
	\$ 12,154.96
Bugler, Ryan	\$ 6,082.79
	Overtime pay & Special pay
	\$ 153.00
Burch, Geoffrey, R.	\$ 516.62
Burke, Michelle	\$ 411.86
Cares, Jonathan R.	\$ 358.93
	Overtime pay & Special pay
	\$ 204.00
Carnazzo, Cristina	\$ 695.88
Carnazzo, Deborah A.	\$ 51.00

<u>Employee Name</u>	<u>2006 Salary</u> <u>Year-to-date</u>
Carr, Kathleen	\$ 38,573.97
Cashman Jr., Raymond	\$ 50,711.32
Overtime pay & Special pay	\$ 26,747.22
Cashman, Raymond J.	\$ 210.00
Cate, Stephen R.	\$ 4,023.25
Overtime pay & Special pay	\$ 231.00
Chase, Glen	\$ 50,732.00
Overtime pay & Special pay	\$ 28,788.58
Chatel, Robert B.	\$ 55,657.53
Overtime pay & Special pay	\$ 27,779.20
Chodakowski, Correne	\$ 1,540.38
Ciampa, Jillian	\$ 2,193.75
Ciampa, Kelly Ann	\$ 4,622.00
Cobb, Mark	\$ 48,302.92
Overtime pay & Special pay	\$ 4,259.15
Corbin, Candace L.	\$ 180.00
Costa, Richard G.	\$ 1,668.50
Costa, Timothy J.	\$ 2,488.50
Cote, Albert	\$ 3,078.69
Overtime pay & Special pay	\$ 68.00
Courounis, Laurie	\$ 3,151.00
Overtime pay & Special pay	\$ 34.51
Cove, Evan R.	\$ 1,571.50
Currier, Philip	\$ 300.00
D'Arcangelo, Donna M.	\$ 55.25
Danevich, Victor	\$ 1,200.00
Davanzo, Michael	\$ 2,363.26
Overtime pay & Special pay	\$ 85.00
Davenport, Adrienne G.	\$ 40,238.86
Overtime pay & Special pay	\$ 12,966.56
Davis, Joan B.	\$ 11,756.57
DeCarolis, Jason R.	\$ 1,638.00
DeVita, Joseph P.	\$ 1,831.84
Demars, William C.	\$ 1,613.50
Deschene, Robert E.	\$ 3,030.25
Overtime pay & Special pay	\$ 204.00
Desmarais, Debra C.	\$ 56,125.34
Overtime pay & Special pay	\$ 1,920.81
DiRocco, Jr., Antonio	\$ 1,906.00
DiZazzo, Guy R.	\$ 3,411.20
Doherty, Linda T.	\$ 10,286.00
Overtime pay & Special pay	\$ 800.00
Domenico, Thomas	\$ 900.00
Downing, Allison D.	\$ 36,806.15
Overtime pay & Special pay	\$ 7,516.26
Downing, Darren	\$ 1,237.53
Draper, Krystopher R.	\$ 1,347.50
Duarte, Brian J.	\$ 978.00

<u>Employee Name</u>	<u>2006 Salary Year-to-date</u>
Duarte, Brittany L.	\$ 459.00
Duffy, Elizabeth J.	\$ 1,477.00
Edwards, Glennie	\$ 2,950.90
Edwards, Lori A.	\$ 838.50
Fancher, Mark	\$ 8,698.20
	Overtime pay & Special pay
	\$ 153.00
Farwell, Allen M.	\$ 8,376.99
	Overtime pay & Special pay
	\$ 204.00
Farwell, Daniel M.	\$ 41,621.29
	Overtime pay & Special pay
	\$ 18,227.27
Fehmel, Erik	\$ 1,264.99
	Overtime pay & Special pay
	\$ 204.00
Ferrante, Theresa A.	\$ 42,168.26
	Overtime pay & Special pay
	\$ 15,299.67
Ferreira Jr, Francis M.	\$ 45,344.32
	Overtime pay & Special pay
	\$ 9,160.61
Fisher, Brenda A.	\$ 495.62
	Overtime pay & Special pay
	\$ 204.00
Fisher, Carol	\$ 400.00
Fisher, D. Gary	\$ 58,892.37
	Overtime pay & Special pay
	\$ 46,189.38
Fisher, Ernest D.	\$ 120,376.68
	Overtime pay & Special pay
	\$ 425.00
Foley, James	\$ 44,854.27
	Overtime pay & Special pay
	\$ 16,833.67
Foley, Robert E.	\$ 18,415.82
	Overtime pay & Special pay
	\$ 1,043.72
Fontanella, Austin J.	\$ 147.00
Fontanella, Trent K.	\$ 89.25
Foss Jr., Donald	\$ 177.13
Foss Sr., Donald E	\$ 61,217.07
	Overtime pay & Special pay
	\$ 10,820.70
Freie, Nicholas R.	\$ 51.48
Fyfe, Colleen E.	\$ 1,596.00
Gacek, Brian F.	\$ 70.00
Gallant, Janet M.	\$ 53,865.14
Gallant, Shannon E.	\$ 138.75
Garland, George	\$ 4,365.90
Gaydos, Thomas	\$ 86,300.19
Gibson, William H.	\$ 16,268.00
Gilligan, Ryan J.	\$ 112.00
Gioia, Derek A.	\$ 5,295.73
	Overtime pay & Special pay
	\$ 95.48
Gleason, Edmund	\$ 900.00
Goldman, Jonathan	\$ 159.12
Gosselin, Jon M.	\$ 42,110.70
	Overtime pay & Special pay
	\$ 21,866.46
Gowan, Scott J.	\$ 63,374.30

<u>Employee Name</u>	<u>2006 Salary Year-to-date</u>
	Overtime pay & Special pay \$ 750.00
Grace, Amanda J.	\$ 1,765.00
	Overtime pay & Special pay \$ 60.00
Gratton, Lucie	\$ 1,478.25
Greenwood, James	\$ 28,665.70
	Overtime pay & Special pay \$ 1,000.00
Grenda, Marilyn	\$ 3,903.75
Guay, Laurette	\$ 42,910.90
	Overtime pay & Special pay \$ 4,197.65
Haglund, Evan E. J.	\$ 119,394.64
	Overtime pay & Special pay \$ 5,454.50
Halko, Holly	\$ 2,130.00
Hallenborg, David G.	\$ 2,011.50
Hanegan, Richard S.	\$ 43,220.42
	Overtime pay & Special pay \$ 15,243.32
Harrold, Colleen R.	\$ 1,050.00
Hegerty, Denise	\$ 5,848.84
Hoadley, Sue A	\$ 42,467.66
Hodge Jr., John	\$ 41,278.60
	Overtime pay & Special pay \$ 20,629.77
Hoffman, Craig	\$ 38,917.56
	Overtime pay & Special pay \$ 7,126.06
Hoffman, James B.	\$ 38,573.93
	Overtime pay & Special pay \$ 6,427.89
Horne, Robert D.	\$ 37,884.43
	Overtime pay & Special pay \$ 14,776.97
Hovey, Jennifer	\$ 38,822.83
	Overtime pay & Special pay \$ 840.14
Hovling, Susanne C.	\$ 43,206.20
	Overtime pay & Special pay \$ 1,000.00
Hullihen, Samantha L.	\$ 104.00
Ignatowicz, John W.	\$ 41,621.28
	Overtime pay & Special pay \$ 15,537.67
Irwin, David William	\$ 1,477.00
Isabelle, Justin	\$ 274.00
Janeczek, Craig D.	\$ 295.75
Johnson, Elizabeth C.	\$ 1,613.25
Johnson, James M.	\$ 43,965.06
	Overtime pay & Special pay \$ 13,328.71
Johnson, Lindsay A.	\$ 3,150.00
Johnson, Mary	\$ 4,274.12
	Overtime pay & Special pay \$ 273.20
Johnstone, David R.	\$ 2,759.40
Jones, Jessica L.	\$ 2,084.28
Joseph, Paul R.	\$ 233.31
Keenlside, Matthew P.	\$ 13,123.59
	Overtime pay & Special pay \$ 2,148.45
Kelleher, Timothy L.	\$ 270.00

<u>Employee Name</u>	<u>2006 Salary Year-to-date</u>
	Overtime pay & Special pay \$ 412.50
Kelley, Betteann J.	\$ 27,648.00
	Overtime pay & Special pay \$ 227.85
Kempton, Pamela A.	\$ 38,342.10
	Overtime pay & Special pay \$ 1,166.06
Kinsley, Sandra	\$ 34,511.08
	Overtime pay & Special pay \$ 761.14
Kivikoski, Michael	\$ 697.50
Knipfer, Robert A.	\$ 512.94
Koehler, Ryan E.	\$ 1,650.00
Kosik, Walter J.	\$ 5,225.19
Kubit, Meghan C.	\$ 306.00
Kulick, Christopher J.	\$ 471.07
	Overtime pay & Special pay \$ 102.00
LaRose, Audrey	\$ 32,418.66
Laffond, Debra L.	\$ 9,280.00
Lamontagne, James	\$ 564.07
	Overtime pay & Special pay \$ 204.00
Larson, Jenny	\$ 3,524.17
Law, Jonathan P.	\$ 35,233.78
	Overtime pay & Special pay \$ 6,508.71
Lemieux Jr., John W.	\$ 4,801.52
Lebel, Gavin M.	\$ 1,218.36
Lepine, Joseph	\$ 2,733.73
Libman, Danielle O.	\$ 668.50
Libman, Matthew K.	\$ 2,032.00
Lombard, Shannon M.	\$ 1,746.89
Long, Brittany A.	\$ 203.75
Long, Robert	\$ 35,605.67
	Overtime pay & Special pay \$ 1,654.62
Lowe, Jonathan	\$ 2,650.00
Lowe, Martha A.	\$ 1,782.88
Lynde Jr., Harold V.	\$ 900.00
Lynde, Zachary H.	\$ 297.50
Lyons, Zach W.	\$ 1,966.97
MacKenzie, Kimberly J.	\$ 36,779.58
	Overtime pay & Special pay \$ 13,250.04
Maconi, Christine A.	\$ 1,603.00
Maguire, James T.	\$ 178.50
Mallard, Timothy S.	\$ 1,499.75
Malloy, Regina	\$ 33,477.76
	Overtime pay & Special pay \$ 407.61
Mannion, Dennis J.	\$ 53,111.80
	Overtime pay & Special pay \$ 21,273.88
Marcum, Daniel	\$ 796.25
Marsden, Dorothy A.	\$ 52,925.68
	Overtime pay & Special pay \$ 950.00
Marshall, Michael H.	\$ 40,023.81

<u>Employee Name</u>		<u>2006 Salary</u> <u>Year-to-date</u>
	Overtime pay & Special pay	\$ 17,366.54
Martin IV, William J.		\$ 1,632.00
Maruca, Marie E.		\$ 17,626.10
	Overtime pay & Special pay	\$ 417.52
Mason, Bruce A.		\$ 53,314.62
	Overtime pay & Special pay	\$ 1,150.00
Mason, Joyce		\$ 400.00
Mastropiero, Howard E.		\$ 2,544.17
	Overtime pay & Special pay	\$ 204.00
McCarthy, Brian C.		\$ 50,852.67
	Overtime pay & Special pay	\$ 10,125.63
McCarthy, Darren R.		\$ 52,642.62
	Overtime pay & Special pay	\$ 750.00
McLean, Cheryl A.		\$ 490.00
McNamara, Maureen C.		\$ 42,588.54
	Overtime pay & Special pay	\$ 3,703.54
Mercado-Bell, Cynthia		\$ 3,970.84
Mercier, Matthew P.		\$ 631.75
Michaud, Cheryl		\$ 3,682.44
Midgley, James F.		\$ 51,459.27
	Overtime pay & Special pay	\$ 21,813.16
Midgley, Jeannette K.		\$ 3,691.60
Miller, Matthew J.		\$ 358.75
Molloy, Robert E.		\$ 2,859.00
Moore, Charlotte G.		\$ 844.94
Morin, Joseph		\$ 658.00
Morris, Phyllis A.		\$ 9,953.60
Morrison, Matthew R.		\$ 16,811.49
	Overtime pay & Special pay	\$ 4,875.10
Morrisette, Diane		\$ 22,895.68
	Overtime pay & Special pay	\$ 170.86
Murphy, Francis C.		\$ 2,191.05
	Overtime pay & Special pay	\$ 204.00
Neskey, Larry		\$ 37,013.42
	Overtime pay & Special pay	\$ 3,896.43
Newcomb, Linda		\$ 30,317.79
	Overtime pay & Special pay	\$ 1,615.43
Normandin, Lee		\$ 903.34
	Overtime pay & Special pay	\$ 102.00
O'Donnell, Thomas J.		\$ 46,767.62
	Overtime pay & Special pay	\$ 27,021.72
O'Hearn, Kelly		\$ 5,018.75
	Overtime pay & Special pay	\$ 218.63
O'Leary, James		\$ 5,540.11
Ogiba, Michael A.		\$ 115,231.89
	Overtime pay & Special pay	\$ 19,673.17
Pacheco, Brendon M.		\$ 147.00
Parola, David A.		\$ 1,464.00

<u>Employee Name</u>	<u>2006 Salary Year-to-date</u>
Pereira, David N.	\$ 245.00
Perriello, Anne	\$ 46,335.75
	Overtime pay & Special pay
	\$ 32,765.90
Pettengill, Richard W.	\$ 9,443.20
Phillips, Katrina T.	\$ 56.00
Pickles Jr., Michael	\$ 60,164.44
	Overtime pay & Special pay
	\$ 42,012.15
Pinette, Kathryn T.	\$ 1,487.50
Pinksten, Allen J.	\$ 966.57
Resmini, Jennifer	\$ 2,354.00
	Overtime pay & Special pay
	\$ 8.25
Richardson, Jamie R.	\$ 1,560.00
Rizzo, Brenda M.	\$ 40,802.57
	Overtime pay & Special pay
	\$ 3,216.49
Roark, Joseph A.	\$ 74,382.52
	Overtime pay & Special pay
	\$ 6,702.50
Robeck, Dale S.	\$ 10,075.31
	Overtime pay & Special pay
	\$ 1,871.08
Rooney, Daniel C.	\$ 4,027.85
Ryan, Scott J.	\$ 2,552.00
Sambataro, Ryan M.	\$ 22,382.73
	Overtime pay & Special pay
	\$ 13,051.51
Scanzani, Phillip	\$ 1,664.52
Scott, Suzanne L.	\$ 8,691.57
	Overtime pay & Special pay
	\$ 645.84
Snide, Ann S.	\$ 32,198.15
	Overtime pay & Special pay
	\$ 859.84
Sobol, Barbara A.	\$ 13,328.03
Soucy, Roland J.	\$ 15,226.12
Soule, Paul L.	\$ 1,764.42
Sousa, Audrey E.	\$ 2,101.88
Sparkman, Zachary	\$ 308.00
Spinney, Daniel P.	\$ 1,443.75
Stahl, Eugene	\$ 50,576.04
	Overtime pay & Special pay
	\$ 26,393.31
Sterlin, Christin R.	\$ 77.25
Stone, Kathlyn A.	\$ 192.50
Supernault, Brandon	\$ 257.25
Sutcliffe, Annette	\$ 17,023.61
Takesian, Charlene	\$ 3,600.00
Tirrell, John H.	\$ 52,952.49
	Overtime pay & Special pay
	\$ 22,719.87
Trepanier, Ernest	\$ 4,149.51
Tryon, Brady	\$ 1,954.75
	Overtime pay & Special pay
	\$ 55.13
Tryon, Casey L.	\$ 2,560.00
	Overtime pay & Special pay
	\$ 71.25
Vinal, Richard D.	\$ 102.00

<u>Employee Name</u>		<u>2006 Salary Year-to-date</u>
Vincent Jr., Timothy		\$ 270.00
Vincent, Timothy D.		\$ 41,791.40
	Overtime pay & Special pay	\$ 12,722.10
Wakefield, Thomas J.		\$ 14,880.00
Walker, Michael		\$ 35,181.30
	Overtime pay & Special pay	\$ 750.00
Wallace, Jonathan		\$ 1,669.50
White, Robert F.		\$ 874.44
Whitney, Michael		\$ 3,756.50
	Overtime pay & Special pay	\$ 41.25
Willis, Charity		\$ 7,381.94
Yates, Myia M.		\$ 40,058.88
	Overtime pay & Special pay	\$ 9,113.01
Zelonis, Timothy		\$ 9,340.53
<b>TOTAL TOWN WAGES</b>		<b>\$ 4,621,629.70</b>

**BIRTHS RECORDED  
IN THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

<b>Child's Name</b>	<b>Date Of Birth</b>	<b>Place Of Birth</b>	<b>Father's Name</b>	<b>Mothers's Name</b>
AYOTTE,ROBERT STEVEN	01/03/2006	NASHUA,NH	AYOTTE,DAVID	AYOTTE,DANIELLE
JEKNAVORIAN,EMILY HELENE	01/18/2006	NASHUA,NH	JEKNAVORIAN,ARAM	JEKNAVORIAN,KERRI
KELLEHER,RYAN TIMOTHY	02/12/2006	NASHUA,NH	KELLEHER,TIMOTHY	KELLEHER,JESSICA
O'DONNELL,NOAH DAVID	02/14/2006	MANCHESTER,NH	O'DONNELL,ANDREW	O'DONNELL,ANNEMARIE
BEVENS,JESSICA LYNN	02/18/2006	NASHUA,NH	BEVENS,MICHAEL	BEVENS,NANCY
BORDELEAU,SARA ANNE	02/19/2006	PELHAM,NH	BORDELEAU,CHAD	PROVENCAL,WENDY
MILLER,DILLON LEE	02/20/2006	DERRY,NH	MILLER,LEE	MILLER,SHELLI
MSADDI,JOE FAOZI	03/01/2006	NASHUA,NH	MSADDI,JOSEPH	MSADDI,LEILA
KELESHIAN,JACKIE LYNN	03/03/2006	NASHUA,NH	KELESHIAN,JOHN	KELESHIAN,KERRY
RYDER,JOCELYN PAIGE	03/17/2006	NASHUA,NH	RYDER,CHRISTOPHER	RYDER,KERRI
PICOT,JONATHAN ORLANDO	04/01/2006	NASHUA,NH	PICOT,ORLANDO	POWLING,KIMBLY
MARTIN,CONNOR GEORGE	04/02/2006	NASHUA,NH	MARTIN,DARREN	MARTIN,TUYET
SPRAGUE,BRADLEY HARRINGTON	04/07/2006	NASHUA,NH	SPRAGUE,ERIC	SPRAGUE,JENNIFER
WAWERU,BRYCE MAINA	04/17/2006	DERRY,NH	WAWERU,ANTHONY	MAINA,ANNE
TORRES,AUNDRE JOSEPH	04/18/2006	NASHUA,NH	TORRES,JOE	TORRES,JENNIFER
PACHECO,ELIJANA LYNNE	04/30/2006	NASHUA,NH	PACHECO,CHRISTOPHER	PACHECO,HEATHER
HUGHES,WILLIAM ERIC	05/07/2006	NASHUA,NH	HUGHES,ERIC	HUGHES,BETH
VINCENT,EMILY GRACE	05/12/2006	MANCHESTER,NH	VINCENT,DOUGLAS	VINCENT,KATHLEEN
JOHNSON,ELIZABETH REESE	05/17/2006	NASHUA,NH	JOHNSON,MICHAEL	JOHNSON,JANE
DESROCHES,ISABELLA MARIE	05/18/2006	NASHUA,NH	DESROCHERS,ROGER	DESROCHES,MELISSA
TSHUDY,BENJAMIN RYAN	05/25/2006	DERRY,NH	TSHUDY,RICHARD	TSHUDY,ELIZABETH
CHARTIER,ISABELLA BERNADETTE	06/08/2006	NASHUA,NH	CHARTIER,CRAIG	JOYCE,ALISON
DOLLIVER,CASEY LYNN	06/15/2006	DERRY,NH	DOLLIVER,JAMES	DOLLIVER,ROBYN
ROUSSEAU,ANASTACIA CEDENIA	07/21/2006	NASHUA,NH	ROUSSEAU,JAMES	ROUSSEAU,CEDI
NOKE,ZAVANNA ELIZABETH	07/28/2006	DERRY,NH	NOKE,WILLIAM	STEWART,MELISSA
LEBLANC,HAILEY ANN	08/12/2006	NASHUA,NH	LEBLANC,ROBERT	LEBLANC,TRACEY
PAQUIN,MEGAN REBECCA	08/18/2006	NASHUA,NH	PAQUIN,JASON	PAQUIN,JENNIFER
SZETTTELLA,TAYLOR JAMES	08/22/2006	DERRY,NH	SZETTTELLA,RONALD	SZETTTELLA,LISA
ALBIN,SKYLAR IZABELLA	08/23/2006	NASHUA,NH	ALBIN,MARC	ALBIN,MELISSA
TEDESCO,HAYDEN WILLIAM	08/24/2006	NASHUA,NH	TEDESCO,BRIAN	TEDESCO,NICOLE
ANDERSON,DEREK LEE	08/26/2006	MANCHESTER,NH	ANDERSON,STEPHEN	ANDERSON,JOANNE
PELLETIER,RILEY PATRICK	09/18/2006	NASHUA,NH	PELLETIER,ROBERT	PELLETIER,MARIELA
BECOTTE,KYLE RICHARD	09/26/2006	DERRY,NH	BECOTTE,RICHARD	BECOTTE,CHRISTINE
DELANEY,SEAMUS VINCENT	10/02/2006	NASHUA,NH	DELANEY,MICHAEL	DELANEY,AMANDA
BOISVERT,KYRA JANE	10/03/2006	NASHUA,NH	BOISVERT,STEVEN	BOISVERT,KARINA

**BIRTHS RECORDED  
IN THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

<b>Child's Name</b>	<b>Date Of Birth</b>	<b>Place Of Birth</b>	<b>Father's Name</b>	<b>Mother's Name</b>
BROWN, JADE WILLIAM	10/04/2006	NASHUA, NH	BROWN, JOSHUA	BROWN, SAMANTHA
WOODHEAD, LAUREN JEANNETTE	10/10/2006	NASHUA, NH	WOODHEAD, JAMIE	WOODHEAD, JENNIFER
KOUTROBIS, ALEXIS AIME	10/10/2006	DERRY, NH	KOUTROBIS, JOHN	KOUTROBIS, CHRISTINE
KOUTROBIS, JACK WILLIAM	10/10/2006	DERRY, NH	KOUTROBIS, JOHN	KOUTROBIS, CHRISTINE
BELLEMARE, LOGAN KRIS	10/11/2006	NASHUA, NH	BELLEMARE, KRIS	BELLEMARE, CRYSTAL
DION, HANNAH CLAIRE	10/11/2006	DERRY, NH	DION, JAMEY	CONNELL, MELISSA
DISWERATANDAI, AALIYAH MWANAF	10/12/2006	EXETER, NH	DISWERATANDAI, HUSSEIN	MASWALI, AISHA
CANTIN, ANTHONY ALAN	10/14/2006	NASHUA, NH	CANTIN, CHRISTOPHER	BERGERON, CORINA
CANTIN, NICHOLAS ALAN	10/14/2006	NASHUA, NH	CANTIN, CHRISTOPHER	BERGERON, CORINA
FONDAKOWSKI, ANNA ELIZABETH	10/25/2006	NASHUA, NH	FONDAKOWSKI, STEPHEN	FLAVIN, CHRISTINA
GAUDET, BRANSON CHARLES	11/01/2006	NASHUA, NH	GAUDET, CHARLES	GAUDET, HEATHER
CLERMONT, LACEE ROSE	11/02/2006	NASHUA, NH	CLERMONT, KEITH	COOMBS, TINA
BUSCEMA, SPENCER ANTHONY	11/14/2006	NASHUA, NH	BUSCEMA, DAVID	FORD, ELIZABETH
ROCHEVILLE, AIDAN RICHARD	11/14/2006	NASHUA, NH	ROCHEVILLE, KEVIN	BORDELEAU, CHERYL
EDWARDS, OLIVIA ELIZABETH	11/16/2006	NASHUA, NH	EDWARDS, KEITH	EDWARDS, DANIELLE
IVANYI, TIBOR MARK	12/08/2006	NASHUA, NH	IVANYI, TIBOR	IVANYI, ERZSEBET
BREAULT, ADDISON ROSE	12/18/2006	NASHUA, NH	BREAULT, JARED	BREAULT, AMY
BREAULT, ALEXIS LILY	12/18/2006	NASHUA, NH	BREAULT, JARED	BREAULT, AMY

**BURIALS RECORDED  
IN THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

<b>Date Of Burial</b>	<b>Name of Deceased</b>	<b>Age</b>	<b>Place of Death</b>
01/06/2006	ANDREW VERSAL TALLANT	77	ATHENS, ME
01/09/2006	ROBERT R BLANCHETTE	81	NASHUA, NH
01/16/2006	JEAN A ALLEN	87	NASHUA, NH
01/25/2006	GAIL MARIE GREENWOOD	44	PEABODY, MA
02/08/2006	MARTHA E DUDEVOIR	95	LOWELL, MA
02/17/2006	RICHARD W PATENAUDE JR	43	CANADA
02/17/2006	LILLIAN C LANDRY	82	LOWELL, MA
02/21/2006	VELMA I SMITH	84	PELHAM, NH
02/27/2006	ANTONIO T CASTELLANO	87	BEDFORD, MA
03/01/2006	RICHARD H KOCH	71	PELHAM, NH
03/03/2006	JAMES N VITTUM	67	DERRY, NH
03/06/2006	STANLEY JUSKIEWICZ	88	LOWELL, MA
03/08/2006	YVONNE J MARTIN	62	DRACUT, MA
03/25/2006	HELEN M MORRIS	100	DERRY, NH
03/30/2006	WILLIAM RICHARD EDWARDS	50	PELHAM, NH
04/04/2006	NORMAN B LAWRENCE SR	77	DANVILLE, NH
04/05/2006	PAULINE CHENELLE	77	HARTFORD, CT
04/22/2006	THERESIA GEISER	77	FLORIDA
04/24/2006	GEORGE O FAVREAU	99	METHUEN, MA
04/29/2006	DIANE R FISHER	44	PELHAM, NH
05/17/2006	RUTH A SEAVEY	76	DERRY, NH
05/22/2006	ROGER GODFROY	78	LOWELL, MA
05/25/2006	DORIS DUMAIS	78	LOWELL, MA
05/26/2006	DONALD H LANDRY	85	LOWELL, MA
06/01/2006	ANTOINETTE LANDRY	93	WINDHAM, NH
06/05/2006	LAURA BETH HEYLER	39	JACKSONVILLE, FL
06/05/2006	ANNE E MCGOVERN	83	AMESBURY, MA
06/14/2006	GERALD D KILBRIDE	73	PELHAM, NH
06/16/2006	DANIEL R GIONET	23	BAGHDAD, IRAQ
06/20/2006	BRIAN M KNIGHT	33	MERRIMACK, NH
06/29/2006	ERIC J FENNEL	40	LOUDON, NH
07/12/2006	ROLAND H BEDARD	76	LOWELL, MA
07/14/2006	ROBERT BOURQUE	70	LAWRENCE, MA
07/14/2006	KARL O MASER	88	BEDFORD, MA
07/15/2006	ROBERT P GREENWOOD	68	PELHAM, NH

**BURIALS RECORDED  
IN THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

<b>Date Of Burial</b>	<b>Name of Deceased</b>	<b>Age</b>	<b>Place of Death</b>
07/18/2006	CARL D NICOLOSI	59	METHUEN, MA
07/21/2006	JANICE CHASSE	57	NASHUA, NH
07/27/2006	DOLORES M FOLEY		FLORIDA
07/31/2006	ELEANOR V BURNS	89	LOWELL, MA
08/09/2006	LEONARD E PHILBRICK	72	HAVERHILL, MA
08/12/2006	PHYLLIS A IVERS	88	METHUEN, MA
08/18/2006	GARY M CORBIN	55	NASHUA, NH
08/22/2006	PHYLLIS ROBERTSON	75	LOWELL, MA
09/12/2006	UEVA H GRIFFEN	101	METHUEN, MA
09/28/2006	LILLIAN T GIGUERE	76	BOSTON, MA
10/02/2006	RUTH E EBERHARDT	83	LOWELL, MA
10/06/2006	BRIAN P THING	42	BOSTON, MA
10/13/2006	SUZANNE F BABIN	63	EXETER, NH
10/20/2006	ROBERT GURNEY	88	FALMOUTH, MA
10/25/2006	ANGELINA B PRIMROSE	70	LAWRENCE, MA
11/04/2006	JOHN A DICESARE	87	BURLINGTON, MA
11/10/2006	GEORGE A JAMES	85	LOWELL, MA
11/16/2006	DAVID W LERMOND	62	AYER, MA
11/28/2006	JOHN H MCCANN	86	BILLERICA, MA

**RESIDENT DEATH REPORT FOR THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

<b>Decedent's Name</b>	<b>Date Of Death</b>	<b>Place Of Death</b>	<b>Father's Name</b>	<b>Mother's Name</b>
KILBRIDE, GERALD	01/09/2006	PELHAM, NH	KILBRIDE, WILLIAM	O'NEIL, MARY
HARTWELL III, HAROLD	02/10/2006	PELHAM, NH	HARTWELL JR HAROLD	BERNIER, ANNETTE
SMITH, VELMA	02/18/2006	PELHAM, NH	SMITH, ELLSWORTH	DANE, IRENE
KOCH, RICHARD	02/24/2006	PELHAM, NH	KOCH, HENRY	WELLS, VIOLA
HARGREAVES, WILFRED	02/28/2006	DERRY, NH	HARGREAVES, HARRY	CLARKE, VIOLET
EDWARDS, WILLIAM	03/26/2006	PELHAM, NH	EDWARDS, ROBERT	BOUTWELL, GLENNIE
GOULD, JOHN	03/28/2006	DERRY, NH	GOULD, LUDWIG	SCHUFTANOVA, GERTRUDE
FISHER, DIANE	04/27/2006	PELHAM, NH	DAIGLE, GERALD	CHAMERLAND, RITA
CUTTER, GERTRUDE	05/04/2006	PELHAM, NH	HIGGINS, FRANCIS	BURGESS, EFFIE
HOWARD, MARTHA	05/05/2006	MILFORD, NH	MINER, WILLIAM	HOWARTH, LOUISE
URBIELONIS, NELLIE	05/09/2006	DERRY, NH	KOLODZIEJ, ANDREW	SALEK, ANNA
CAMPBELL, SHEREE	05/17/2006	PELHAM, NH	SULLIVAN JR JOHN	FORSYTHE, BARBARA
GREENWOOD, ROBERT	07/11/2006	PELHAM, NH	GREENWOOD, WILLIAM	BAILLARGEON, EVA
O'BRIEN, JONAS	07/15/2006	PELHAM NH,	O'BRIEN, WALTER	KENNEY, SHANNON
CLAYPOOL, M	07/17/2006	DERRY, NH	KAMINSKY, ANDREW	MARTIC, MOLLIE
CHASSE, JANICE	07/18/2006	NASHUA, NH	FLETCHER, ROBERT	HIRSCH, JOSEPHINE
DILLON, PATRICIA	07/24/2006	MERRIMACK, NH	FEGGI, ROCCO	ANTISO, ROSE
GALLO, BARBARA	08/07/2006	NASHUA, NH	UYL, ABRAHAM	BARNES, MARIE
GIBSON SR, CHARLES	08/14/2006	PELHAM, NH	GIBSON, GEORGE	YOUMANS, BEAULAH
SURPRENANT, RALLAND	10/16/2006	PELHAM, NH	SURPRENANT, ALPHONSE	PLANTE, EXILDA
LEWIS, MARILYN	10/27/2006	DERRY, NH	SMITH, ARTHUR	ROBERTS, RENA
MALONIS, GEORGE	11/11/2006	PELHAM, NH	MALONIS, CHARLES	LIAKOUS, DESPO
MOBERG, NANCY	12/14/2006	MERRIMACK, NH	MULDOWNEY, JAMES	VERMEULEN, DENISE
WOOLFALL, WILLIAM	12/17/2006	MERRIMACK, NH	WOOLFALL, WILLIAM	DESROSIERS, FLORENCE

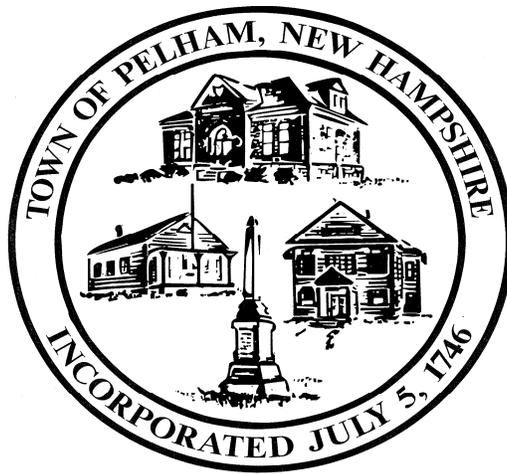
**RESIDENT MARRIAGE  
REPORT FOR THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

Groom's Name	Groom's Residence	Bride's Name	Brides Residence	Town Of Issuance	Place of Marriage	Date of Marriage
MICCICHE,JEFFREY M	PELHAM,NH	PLEVA,SARA E	PELHAM,NH	PELHAM	PELHAM	01/07/2006
HEWSON,RONALD J	PELHAM,NH	DEBALDO,DONNA M	PELHAM,NH	PELHAM	MERRIMACK	01/13/2006
MILLER,DEREK S	PELHAM,NH	CLARUSO,ROBYN L	WATERBURY,CT	PELHAM	PELHAM	01/14/2006
KUILAN,ARMANDO J	PELHAM,NH	CLARK,REBECCA L	PELHAM,NH	PELHAM	DERRY	02/03/2006
COSGRO, TODD M	PELHAM,NH	BRESEE,LESLEY-ANN	PELHAM,NH	PELHAM	SALEM	02/24/2006
CATANZARO,CHRISTOPHER T	PELHAM,NH	MCCARTHY,BEVERLY	PELHAM,NH	PELHAM	JACKSON	02/25/2006
ADELMAN,JONAH D	PELHAM,NH	SERGI,ASHLEY L	PELHAM,NH	PELHAM	PELHAM	03/25/2006
BELLEMARE,KRIS J	PELHAM,NH	CHRISTMAN,CRYSTAL L	PELHAM,NH	PELHAM	NASHUA	04/07/2006
MEADE,JOHN D	PELHAM,NH	LANE,CARYL L	PELHAM,NH	PELHAM	PELHAM	04/14/2006
ALBIN,MARC J	PELHAM,NH	CURTIN,MELISSA A	PELHAM,NH	PELHAM	PELHAM	04/20/2006
PICOT,ORLANDO	PELHAM,NH	LIMA,KIMBLY	PELHAM,NH	PELHAM	PELHAM	04/23/2006
PICARD,DAVID P	PELHAM,NH	CAMPBELL,COLLEEN M	KINGSTON,MA	PELHAM	PELHAM	05/19/2006
CROTEAU,BRYAN K	PELHAM,NH	CASSIDY,JESSICA L	PELHAM,NH	PELHAM	PELHAM	05/20/2006
KAVOOSI,MAHBOUD	NASHUA,NH	MIRGHOLIKHAN,HANNANE	PELHAM,NH	NASHUA	NASHUA	06/02/2006
KAVANAGH,EDWARD J	AYER,MA	BOGNER,MICHELE T	PELHAM,NH	PELHAM	LONDONDERRY	06/24/2006
GARRITY,DONALD F	PELHAM,NH	TARALLO,LINDA A	PELHAM,NH	PELHAM	PELHAM	07/04/2006
BLANCHETTE,ROGER R	PELHAM,NH	WILLIAMS,RACHEL M	HUDSON,NH	PELHAM	DERRY	07/08/2006
OSGOOD,DANIEL J	PELHAM,NH	OTERO,IVONNE	PELHAM,NH	PELHAM	HAMPSTEAD	07/16/2006
HUREAU,GLENN F	PELHAM,NH	MILLER,LORRIE L	PELHAM,NH	PELHAM	PELHAM	07/17/2006
MAGUIRE,JOSEPH D	PELHAM,NH	DESROSIERS,BETH A	DERRY,NH	PELHAM	LONDONDERRY	07/22/2006
O'BRIEN,SCOTT W	METHUEN,MA	CHAPMAN,HEATHER L	PELHAM,NH	PELHAM	PELHAM	08/05/2006
MORROW,ZACHARY C	METHUEN,MA	WILKINSON,RACHEL M	PELHAM,NH	PELHAM	PELHAM	08/05/2006
DANAHY,SHANE M	PELHAM,NH	LEBEL,KIMBERLY A	PELHAM,NH	PELHAM	HAMPTON	08/11/2006
CARRELL,NATHAN A	PELHAM,NH	SMITH,KELLY N	PELHAM,NH	PELHAM	HUDSON	08/12/2006
RIVERA,MARCO V	PELHAM,NH	RAMIREZ,MARISOL	PELHAM,NH	PELHAM	PELHAM	08/12/2006
DUNBAR,KEVIN M	PELHAM,NH	BALLOU,NICOLE K	PELHAM,NH	PELHAM	PELHAM	08/12/2006
MACINTYRE,KEVIN S	PELHAM,NH	CUOMO,SUSAN M	PELHAM,NH	PELHAM	HAMPTON	08/17/2006
SMITH,ROBERT C	WESTFORD,MA	PHAIR,JESSICA L	PELHAM,NH	SALEM	DERRY	08/19/2006
JAMESON,JEFFREY A	PELHAM,NH	THOMAS,LYNNE A	PELHAM,NH	PELHAM	PELHAM	08/26/2006
PORTNER,MICHAEL R	CANDIA,NH	STADTMILLER,MARIE E	PELHAM,NH	PELHAM	PELHAM	09/02/2006
HOWE,BRIAN M	PELHAM,NH	LEONARD,HOLLY B	PELHAM,NH	PELHAM	PELHAM	09/09/2006
RONZELLO,REGINALD A	PELHAM,NH	COHEN,CHRISTINE A	MANCHESTER,NH	LONDONDERRY	LONDONDERRY	09/09/2006
RAMSEY,MATTHEW A	MANCHESTER,NH	KELLER,MORGAN T	PELHAM,NH	NASHUA	HUDSON	09/16/2006
ARSENAULT,DAVID P	STERLING,MA	WHITNEY,JENNIFER L	PELHAM,NH	PELHAM	PELHAM	09/17/2006
GRONDIN,DAVID C	PELHAM,NH	MARTIN,SUSAN A	PELHAM,NH	PELHAM	ATKINSON	09/23/2006
KELLY,PATRICK L	PELHAM,NH	TEJIDO,CLARA R	MANATI,PR	PELHAM	FRANCONIA	09/29/2006
CORETTO,JOHN M	PELHAM,NH	FINKLE,JOANNA C	HAMPTON FALLS,NH	PELHAM	PORTSMOUTH	10/01/2006
JOHANSEN,SHAWN E	PELHAM,NH	BARDZIK,JENNIFER	PELHAM,NH	PELHAM	WINDHAM	10/01/2006

**RESIDENT MARRIAGE  
REPORT FOR THE TOWN OF PELHAM NEW HAMPSHIRE  
YEAR ENDING DECEMBER 31, 2006**

Groom's Name	Groom's Residence	Bride's Name	Brides Residence	Town Of Issuance	Place of Marriage	Date of Marriage
RICHARDS,ROBERT F	LOWELL,MA	LANDRY,MICHELLE J	PELHAM,NH	PELHAM	WINDHAM	10/01/2006
DINSMORE,HEATH F	PELHAM,NH	DUVAL,LEANNA M	PELHAM,NH	PELHAM	PELHAM	10/14/2006
BEBRIS,PETER J	PELHAM,NH	COUROUNIS,DIANNE M	PELHAM,NH	PELHAM	PELHAM	10/14/2006
STRAWBRIDGE,PAUL J	PELHAM,NH	CORBETT,JAMIE L	PELHAM,NH	PELHAM	AMHERST	10/21/2006
DOGHERTY,ROBERT M	PELHAM,NH	PSOMIADES,AMY B	PELHAM,NH	PELHAM	PELHAM	10/21/2006
GUTARRA BRAVO,MIGUEL P	LOWELL,MA	LANDRY,ANGELA M	PELHAM,NH	NASHUA	HUDSON	11/04/2006
LABONTE,GEORGE W	PELHAM,NH	EDER,PHYLLIPA M	PELHAM,NH	PELHAM	NASHUA	11/06/2006
FONTAINE,ARTHUR F	PELHAM,NH	HEATH,JOANNA M	PELHAM,NH	NASHUA	HUDSON	11/11/2006
EMMERT,JAMES C	PELHAM,NH	LAGARDE,HOLLY L	PELHAM,NH	PELHAM	PELHAM	11/23/2006
HALDE,RICHARD A	PELHAM,NH	HEALEY-ORCIUCH,KAREN	PELHAM,NH	PELHAM	LONDONDERRY	11/24/2006
DESROSIERS,DANA A	PELHAM,NH	PETERSON,JENNIFER K	PELHAM,NH	PELHAM	DERRY	11/26/2006
STANTON,DAVID F	PELHAM,NH	DAGENAIS,KRISTAL N	HUDSON,NH	PELHAM	PELHAM	12/23/2006
CHEGE,PAUL N	DRACUT,MA	CHADWICK,JESSICA E	PELHAM,NH	NASHUA	NASHUA	12/28/2006
CANTIN,CHRISTOPHER A	PELHAM,NH	BERGERON,CORINA L	PELHAM,NH	PELHAM	SALEM	12/30/2006

**TOWN OF PELHAM**  
**THE STATE OF NEW**  
**HAMPSHIRE**



**WARRANT**  
**2007 TOWN MEETING**

THE TOWN OF PELHAM  
STATE OF NEW HAMPSHIRE  
WARRANT  
2007 TOWN MEETING

To the inhabitants of the Town of Pelham, in the County of Hillsborough and the State of New Hampshire, qualified to vote in Town affairs. You are hereby notified of the following annual Town Meeting schedule:

First Session of Annual Meeting (Deliberative)

You are hereby notified to meet at the Pelham Elementary School on Saturday, February 10, 2007 at 10:00 A.M. This session shall consist of explanation, discussion, and debate of warrant articles numbered 10 through 36. Warrant articles may be amended subject to the following limitations: (a) warrant articles whose wording is prescribed by law shall not be amended and (b) warrant articles that are amended shall be placed on the official ballot for a final vote on the main motion, as amended.

Second Session of Annual Town Meeting (Official Ballot Voting)

You are hereby notified to meet again at the Pelham High School in Pelham, on March 13, 2007 between the hours of 7 A.M. and 8 P.M. to vote by official ballot to choose all necessary town officials for the ensuing year and to vote on warrant articles numbered 1 through 36.

ARTICLE 1:

To see what action the Town will take in the election of the following officers: Two (2) Selectmen for a period of three (3) years; one (1) Town Clerk/Tax Collector for a term of three (3) years; three (3) Budget Committee Members for a term of three (3) years; one (1) Cemetery Trustee for a term of three (3) years; two (2) Library Trustees for a term of three (3) years; one (1) Trustee of Trust Funds for a term of three (3) years; two (2) Planning Board Members for a term of three (3) years; two (2) Planning Board Members for a term of two (2) years; and two (2) Planning Board Members for a term of one (1) year.

ARTICLE 2:

Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article III, "General Provisions", Sections 307-13 A, B and C to increase the buildable area required for duplex lots and to increase lot sizing requirements for lots with steep slopes as well as requiring all lots to be accessible to Fire and Police without first leaving Pelham. (Recommended by the Planning Board 5-0-0)

ARTICLE 3:

Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article V "Permitted Uses", Section 307-18, table 2 to add Auto Repair Facilities and Truck Trailers/Container Pods to the table of permitted uses, but restrict them to the Business and Industrial zones. (Recommended by the Planning Board 5-0-0)

ARTICLE 4:

Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article IX, "Senior & Elderly Housing" Sections 307-49, 50B, 52, 53-1, 53-2, 53-3 and 53-4 to clarify definitions, increase lot sizing requirements, reduce frontage requirements to minimize Town road maintenance costs, increase setbacks, and require additional amenities (Recommended by the Planning Board 5-0-0.)

ARTICLE 5:

Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article XI "Signs", Sections 307-69, 70, 71 and 72 to clarify definitions and restrictions, to limit size, color, and message length for electronic message displays, to allow charitable event signs off-premises, to limit roof signs, to allow larger "group" signs to better identify multiple shops within plazas, and to increase sign permit fees (Recommended by the Planning Board 5-0-0.)

ARTICLE 6:

Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article XIII "Enforcement", Article 307-88D to clarify non-expiration of variances in compliance with NH State Law. (Recommended by the Planning Board 5-0-0.)

ARTICLE 7:

Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town of Pelham Zoning Ordinance as follows: Amend Article VIII "Flood Plain Development Ordinance", to revise old definitions and add new definitions and references to NH RSAs to meet new requirements of the National Flood Insurance Program (NFIP). Failure to adopt these changes will result in Pelham being suspended from the National Flood Insurance Program. (Recommended by the Planning Board 5-0-0.)

ARTICLE 8:

Shall the Town vote to raise and appropriate the sum of \$7,300,000 (gross budget) for the construction of a new central fire station and to authorize the Board of Selectmen to issue \$6,900,000 in bonds or notes in accordance with the provisions of the Municipal Budget Act (RSA 33), and to authorize the Selectmen to negotiate and determine the rate of interest thereon and the maturity and other terms there of not to exceed a term of 15 years and to take any other action they deem appropriate to effectuate the sale and/or issuance of said bonds or notes and additionally to apply \$400,000 of impact fees to the construction project and also raise and appropriate the sum of \$25,000 for the first year's interest and costs? (Recommended by Selectmen) (Recommended by Budget Committee) (3/5 Majority Vote Required)

**ARTICLE 9:**

To see if the Town will vote to accept all of Greenmeadow Drive and the middle portion of Longview Drive (stations 35+00 to 50+00 belonging to K&B Development) as Class V Town roads. (Recommended by the Planning Board 5-0-0)

**ARTICLE 10:**

To see if the Town will authorize the Board of Selectmen to accept Quail Run Lane as a Class V Town road once the off-site improvements are completed to the satisfaction of the Planning Board and to accept Empire Road as a Class V Town road once the remaining project items are completed to the Planning Board's satisfaction. The Selectmen shall conduct a public hearing prior to final action. (Recommended by the Planning Board 5-0-0)

**ARTICLE 11:**

Shall the Town vote to hear the reports of auditors, agents, and other committees heretofore chosen and pass any votes relating thereto? (Majority Vote Required)

**ARTICLE 12:**

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth herein, totaling \$9,916,234? Should this article be defeated, the default budget shall be \$9,567,713 which is the same as last year with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (\$9,992,620 approved by the Selectmen) (Majority Vote Required)

<b>Dept</b>	<b>2007</b>	
	<b>BOS Recommended</b>	<b>BudCom Recommended</b>
Assessor	\$94,052	\$94,052
Budget Committee	\$2,469	\$2,469
Cable Department	\$78,460	\$78,460
Cemetery	\$119,224	\$118,939
Conservation Committee	\$9,698	\$8,298
Debt Service Interest	\$238,735	\$238,735
Debt Service Principal	\$440,746	\$440,746
Elections	\$14,112	\$14,112
Emergency Management	\$72,165	\$72,165
Fire Department	\$1,376,673	\$1,335,088
Health Officer	\$4,250	\$4,250
Health Services	\$50,050	\$50,050
Highway Maintenance	\$879,125	\$877,670
Human Services	\$80,905	\$80,905

Insurance	<b>\$1,248,075</b>	\$1,248,075
Legal	<b>\$90,000</b>	\$90,000
Library	<b>\$228,812</b>	\$228,756
Parks & Recreation	<b>\$232,071</b>	\$197,071
Planning Dept	<b>\$267,872</b>	\$265,372
Police Department	<b>\$2,082,424</b>	\$2,084,390
Retirement	<b>\$644,619</b>	\$644,619
Selectmen Expenses	<b>\$469,750</b>	\$469,550
Senior Center	<b>\$68,932</b>	\$68,060
Town Buildings	<b>\$460,973</b>	\$460,973
Town Celebrations	<b>\$9,550</b>	\$9,550
Town Clerk	<b>\$184,829</b>	\$189,829
Transfer	<b>\$536,169</b>	\$536,169
Treasurer	<b>\$7,830</b>	\$7,830
Trust Funds	<b>\$50</b>	\$50
	<b>\$9,992,620</b>	<b>\$9,916,234</b>

**ARTICLE 13:**

Shall the Town vote to raise and appropriate the sum of \$100,000 to be placed in the Compensated Absence Trust Fund for the purpose of disbursing accrued time (annual vacation and sick leave) to terminating employees as required by law and/or negotiated contracts? The fund is currently depleted. \$70,000 of this amount would meet projected current growth in the liability and \$30,000 would accrue toward the present unfunded liability of \$583,873. (Recommended by Selectmen)  
(Recommended by Budget Committee) (Majority Vote Required)

**ARTICLE 14:**

Shall the town vote to authorize the Selectmen to enter into a 5 year lease agreement for \$345,000 for the purpose of leasing/purchasing a Fire Pumper Truck and to raise and appropriate the sum of \$ 81,900 for the first year's payment for that purpose? This agreement will have a non-appropriation and non-replacement clause as prescribed by state statute. (Recommended by Selectmen)(Recommended by Budget Committee)(Majority Vote Required)

**ARTICLE 15:**

Shall the town vote to raise and appropriate the sum of \$138,901 for the purpose of hiring and equipping four new Firefighter/EMT positions? The amount raised equals the costs from July to December, 2007 after which the position, if approved, will be funded through the Fire Department operating budget.  
(Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

**ARTICLE 16:**

Shall the town vote to raise and appropriate the sum of \$45,071 for the purpose of funding and equipping a Full Time Deputy Fire Chief? The amount raised equals the costs from July to December, 2007 after which the position, if approved, will

be funded through the Fire Department operating budget. (Recommended by Selectmen)  
(Not Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 17:

Shall the town vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of enabling safety measures to protect against pandemics and outbreaks such as West Nile Virus and EEE and to appoint the Selectmen as agents to expend and furthermore to raise and appropriate the sum of \$40,000 to be placed in this fund? (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 18:

Shall the Town vote to approve cost items included in the three year Collective Bargaining Agreement ratified by the Board of Selectmen of the Town of Pelham and the Professional Fire Fighters of Pelham, International Association of Fire Fighters Local 4546, which calls for the following increases in salaries and benefits and to further raise and appropriate \$46,683 to fund the first year of the agreement?

<u>YEAR</u>	<u>COST</u>	<u>ACCUMULATED COST</u>
2007	\$46,683	
2008	\$69,186	\$ 115,869
2009	\$63,594	\$ 185,055

(Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 19:

Shall the town vote to raise and appropriate the sum of \$45,651 for the purpose of hiring and equipping one new Police Officer? The amount raised equals the costs from June to December, 2007 after which the position, if approved, will be funded through the Police Department operating budget. (Recommended by Selectmen)  
(Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 20:

Shall the town vote to raise and appropriate the sum of \$244,407 for repair, maintenance and upgrading of town roads, to be offset by the State Highway Grant for highway construction? This will be a non-lapsing account per RSA 32:7.  
(Recommended by Selectmen)(Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 21:

Shall the town vote to raise and appropriate the sum of \$35,000 to be placed in the Tallant Road / Willow Street Bridge Capital Reserve Fund? This funding is for the Willow Street Bridge which is identified by the State of New Hampshire as being sub-standard and is eligible for 80% grant reimbursement. There is approximately

\$113,000 in this fund. (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 22:

Shall the Town vote to raise and appropriate the sum of \$170,000 for the purpose of obtaining State Permits and constructing a second egress from George M. Muldoon Park on to Nashua Road? (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 23:

Shall the town vote to raise and appropriate the sum of \$195,000 to construct two soccer fields and to correct and address drainage and erosion issues at Raymond Park in compliance with the town's State Permit issued by the Department of Environmental Services? (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 24:

Shall the Town vote to raise and appropriate the sum of \$39,000 for the purpose of refurbishing the current bathrooms at the Pelham Veteran's Memorial Park? (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 25:

Shall the Town vote to raise and appropriate up to \$35,000 from the Forestry Trust Fund for the purpose of land stewardship (signage, trail maps, parking, etc.), forest management, tree care, security, public education, and other costs associated with the maintenance and care of Town forestland? The balance of this fund is approximately \$94,000. All expenditures to be approved by the Board of Selectmen. This is a non-lapsing account. Funds requested come from revenues produced by timber harvesting, not property taxes. No tax impact. (Recommended by Forestry Committee) (Recommended by Conservation Commission) (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required).

ARTICLE 26:

Shall the town vote to raise and appropriate the sum of \$198,000 to correct code issues with electrical and sprinkler systems in Sherburne Hall and to furthermore install heating, ventilation, and air conditioning systems? (Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 27:

Shall the Town vote to establish a Senior Center Building Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of constructing an addition and making improvements to the current Senior Center and to raise and appropriate the sum

of \$100,000 to be placed in that fund for that purpose? (Recommended by Selectmen)  
(Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 28:

To see if the Town will vote to designate the "Lower Beaver Brook" wetland system as a prime wetland as authorized in RSA 482-A:15. No tax impact.  
(Recommended by Planning Board and Conservation Commission)

ARTICLE 29:

To see if the town will vote to adopt Pelham interim residential growth management regulation.

To insure that growth occurs in an orderly, planned manner that town services such as safety, schools, roads, municipal infrastructure, human services, fire, police, and value are all maintained. "To preserve and enhance the existing community character and value of property". (Submitted by Petition) (Not Recommended by the Planning Board) (Majority Vote Required)

ARTICLE 30:

To see if the town will vote to raise and appropriate the sum of \$30,000 to pay for the cost to clean up an illegal tire dump including oversight costs and the costs of disposing the tires and other unsuitable materials located in a portion of the J. Albert Lynch addition to the Elmer G. Raymond Park. Passage of this article will not prevent the Town from seeking further restitution against those whom may be found responsible for the creation of the illegal tire dump. If this article fails, it will not prevent the Town of Pelham from taking any action to clean up the tire dump with other funds. (Submitted by Petition) (Not Recommended by Selectmen) (Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 31:

To see if the town will vote to raise and appropriate the sum of nine hundred and sixty thousand dollars (\$960,000) for the purpose of constructing a multipurpose 140'x120' gymnasium facility in Pelham Veterans Memorial Park with 52'x36' available for a stage, office and conference space. User fees collected from groups using the multipurpose gym facility will be returned to the Town of Pelham and will offset a portion of the appropriation. (Submitted by Petition) (Not Recommended by Selectmen) (Not Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 32:

Pursuant to RSA Chapter 673:2 Subsection II.(a), are you in favor of allowing the Board of Selectmen to appoint the 6 members of the Planning Board who are residents of the town. The Planning Board is a Quasi-judicial board according to State Statute and as such must follow specific laws and duties. (Submitted by Petition) (Majority Vote Required)

ARTICLE 33:

Shall to Town of Pelham vote to raise and appropriate the sum of \$100,000 for the purpose of fixing the traffic problems at the intersection of Mammoth Rd. and Sherburne Rd. These Roads are State Roads. No money is available in the State Budget to fix this intersection presently nor will it be scheduled in the 14 year State Transportation Plan. Said Money would be combined with funds collected from approved residential developments on Sherburne Rd. and surrounding areas and be used for the minimum down payment of 30% needed in order to apply for CTAP or other grants in order to complete this project with funds allocated to communities within the Rte 93 widening corridor. (Submitted by Petition) (Recommended by Selectmen) (Not Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 34:

To see if the town will go on record in support of effective actions by the President and the Congress to address the issue of climate change which is increasingly harmful to the environment and economy of New Hampshire and to the future well being of the people of Pelham.

These actions include:

1. Establishment of a national program requiring reductions of U.S. greenhouse gas emissions while protecting the U.S. economy.
2. Creation of a major national research initiative to foster rapid development of sustainable energy technologies thereby stimulation new jobs and investment.

In addition, the town of Pelham encourages New Hampshire citizens to work for emission reductions within their communities, and we ask our Selectmen to consider the appointment of a voluntary energy committee to recommend local steps to save energy and reduce emissions.

The record of the vote on this article shall be transmitted to the New Hampshire Congressional Delegation to the President of the United States, and to declared candidates for those offices. (Submitted by Petition) (Majority Vote Required)

ARTICLE 35:

To see if the town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be combined with Twenty Thousand Dollars (\$20,000) of private funds provided by the Pelham Little League organization and its volunteer membership to install fencing and sprinkler system on the two new fields behind the playground at Muldoon Park. (Submitted by Petition) (Not Recommended by Selectmen) (Not Recommended by Budget Committee) (Majority Vote Required)

ARTICLE 36:

To see if the Town will vote to raise and appropriate the sum of \$148,164.80 for the purpose of building a Cemetery Garage and that the Board of Selectmen consider naming the facility in memory of Red Gibson. The department needs garage space for equipment along with space for a small office, bathroom and meeting room. This will be a non-lapsing account per RSA 32:7 and will not lapse until the project is complete or in two years, whichever is less. (Recommended by the Cemetery Trustees) (Recommended by Budget Committee) (Majority Vote Required)

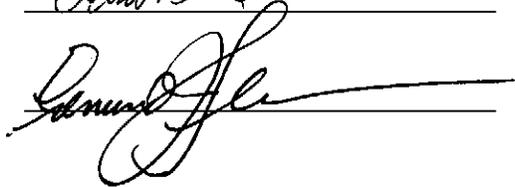
Given under our hands this 26<sup>th</sup> day of January, 2007

Victor Danevich, Chairman



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Ed Gleason, Vice Chairman



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Jean-Guy Bergeron

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Harold Lynde

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Thomas Domenico



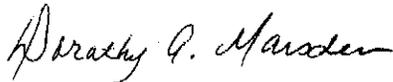
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<sup>29<sup>th</sup></sup> I, the undersigned Town Administrator for the Town of Pelham, do hereby certify that on the 26<sup>th</sup> day of January, 2007, I did post signed copies of the 2007 annual Town Meeting at the Pelham Town Hall on Village Green and the Pelham High School on Marsh Road and at the Pelham Elementary School on Marsh Road of said Town.

Respectfully Submitted,



Thomas R. Gaydos, Town Administrator



Dorothy A. Marsden, Notary Public

**DOROTHY A. MARSDEN, Notary Public**  
My Commission Expires October 21, 2010

PELHAM, NH TAX RATE HISTORY

INDIVIDUAL TAX RATES

Year	Total Tax Rate	Town Tax Rate	School Tax Rate	County Tax Rate	State Tax Rate	Full Value Valuation	
						Tax Rate <sup>1</sup>	Per \$1.00 of Tax Rate <sup>4</sup>
1995	44.95	8.04	33.28	3.63	n/a	26.42	283,495
1996	47.18	8.93	34.33	3.92	n/a	26.42	289,772
1997	26.3	4.14	19.87	2.29	n/a	25.72	497,982
1998	26.3	3.41	20.85	2.04	n/a	23.5	511,943
1999	20.89	4.97	6.74	2.01	7.17	16.85	536,672
2000	22	3.95	6.89	2.14	9.01	15.63	556,385
2001	23.5	3.68	10.06	2.25	7.51	14	582,757
2002	25.85	3.98	12.14	2.3	7.43	14.81	615,435
2003	27.95	5.32	13.06	2.09	7.48	14.83	648,586
2004	29.85	6.65	15.96	2.01	5.23	14.72	686,624
2005	31.25	7.16	16.96	2.15	4.98	13.53	701,297
2006	13.99	3.24	7.74	0.93	2.08	13.99	1,691,942

How does Pelham compare with other towns in NH?<sup>3</sup>

In 2005 Pelham was 72nd (out of 216) lowest taxed town in NH

Notes:

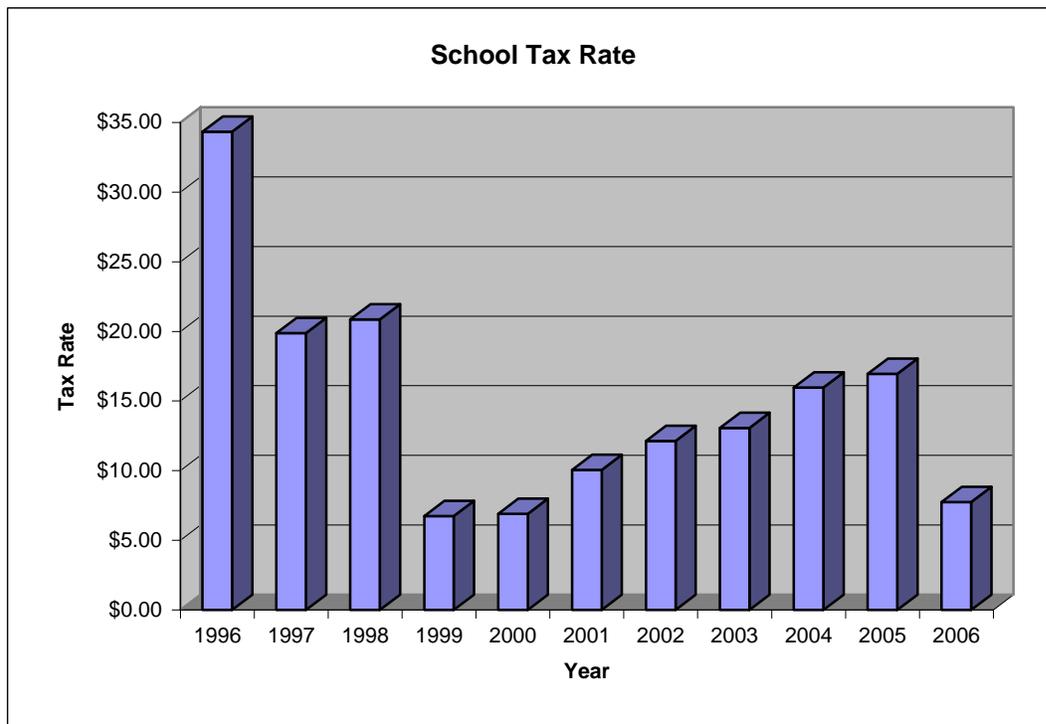
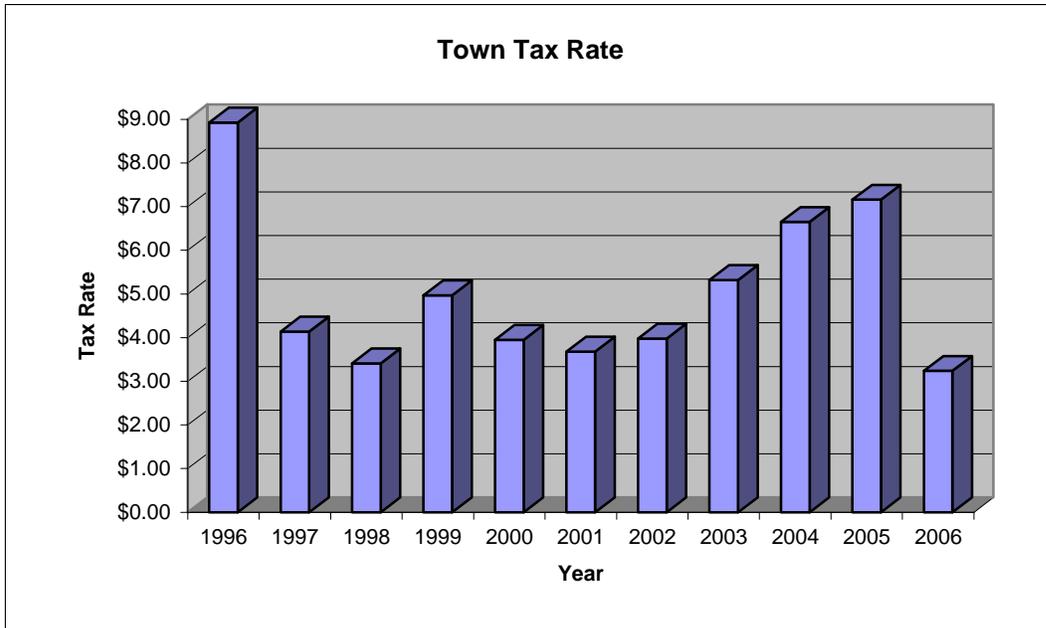
1 This is estimated tax rate established by the State Department of Revenue Administration as if the

Town were assessed at 100% of its full value

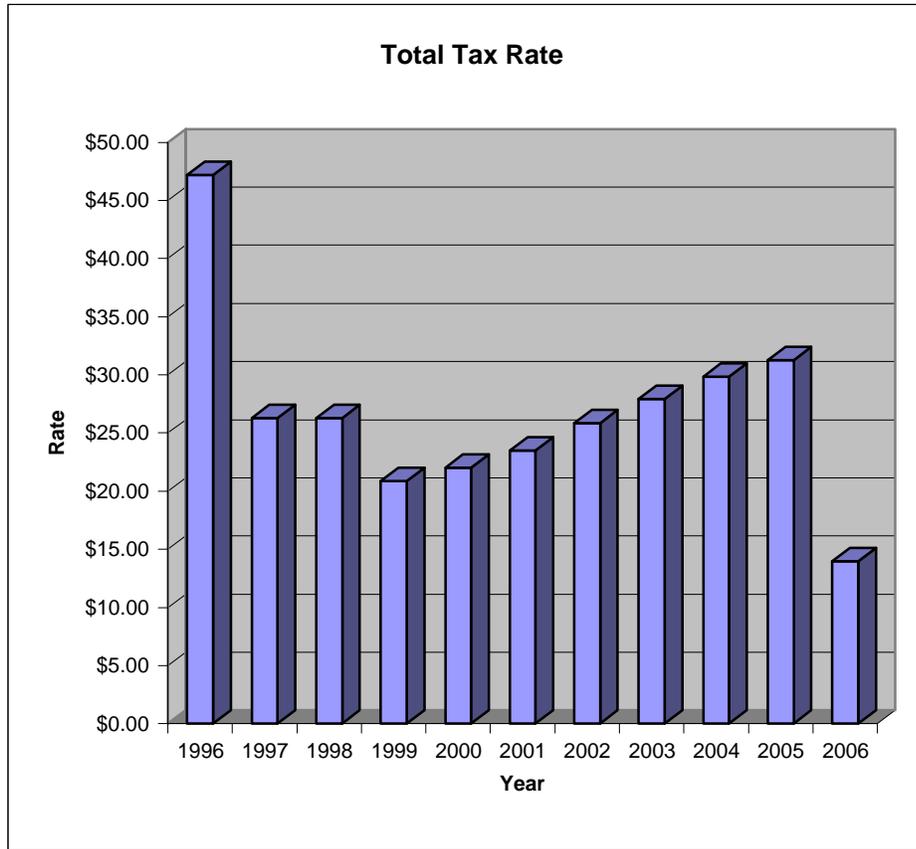
3 Based on a comparative report published yearly by the NH Department of Revenue Administration

4 Town assessed valuation (000)

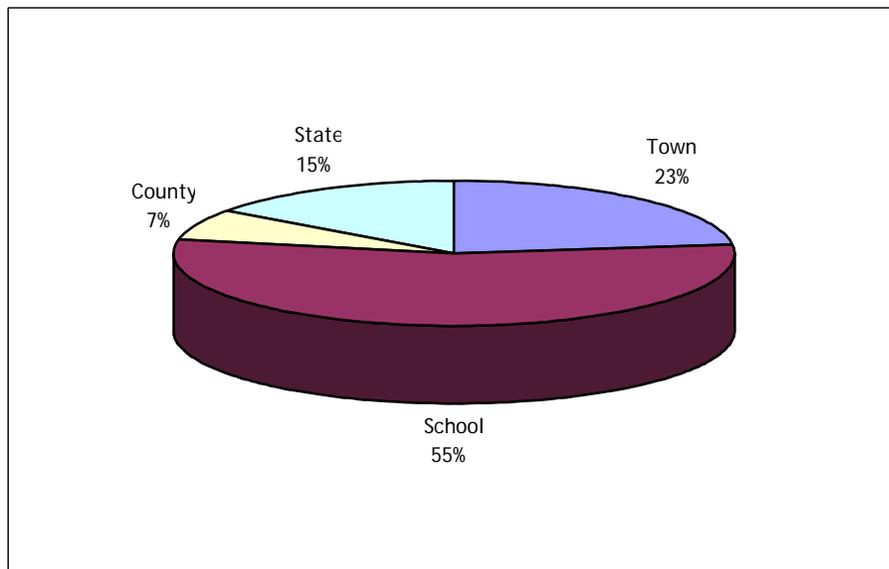
## Tax Rate Comparison 1996 to 2006



## Tax Rate Comparison 1996 to 2006

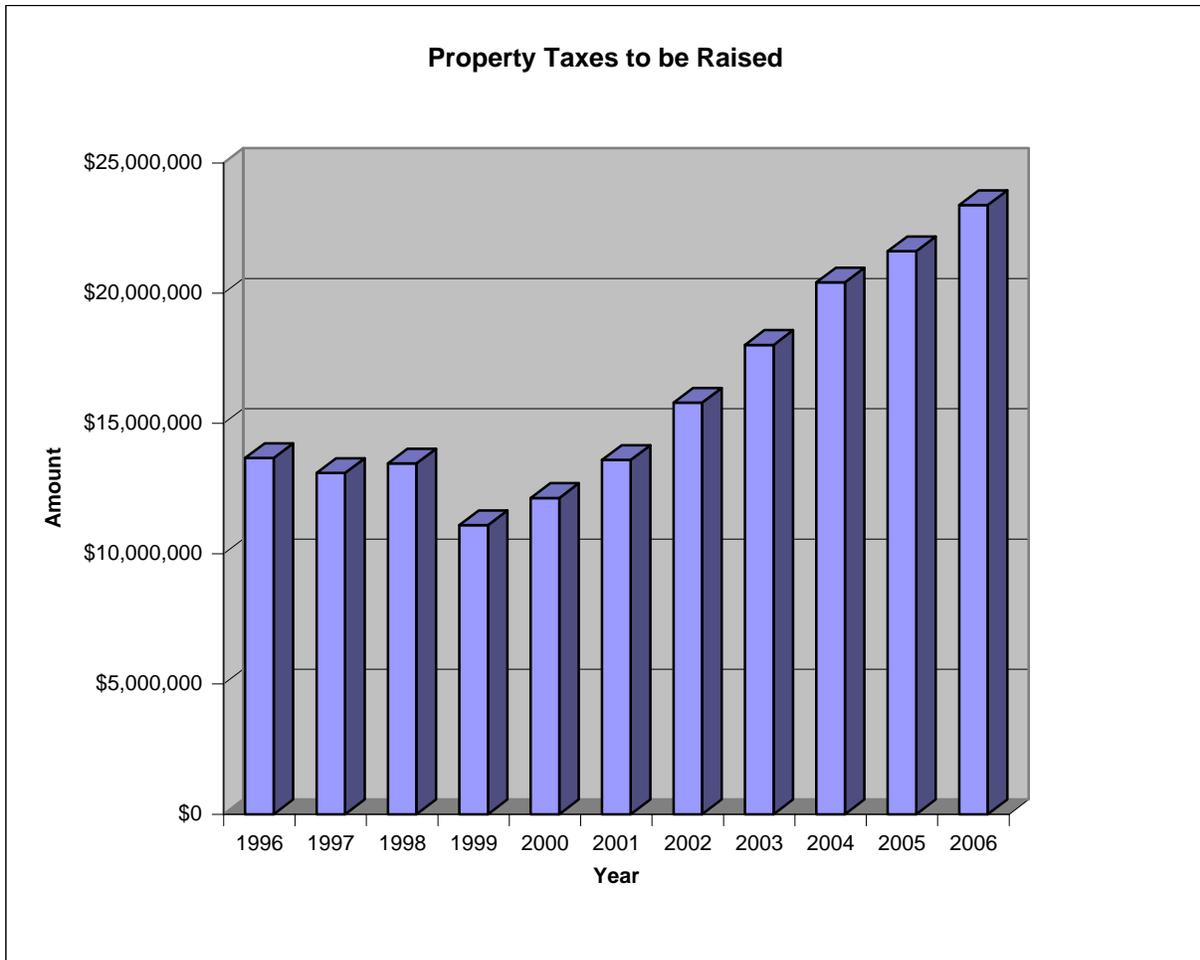


The graph below reflects the distribution percentages of the current 2006 rate.



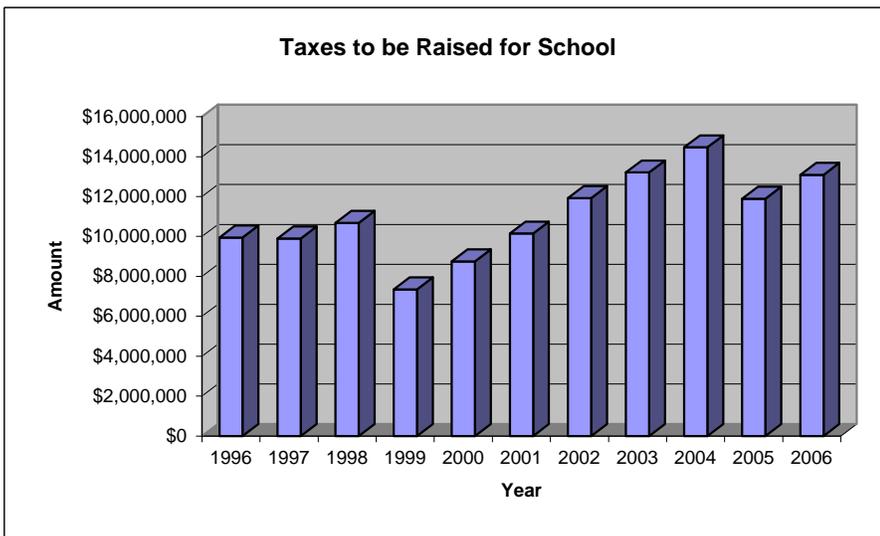
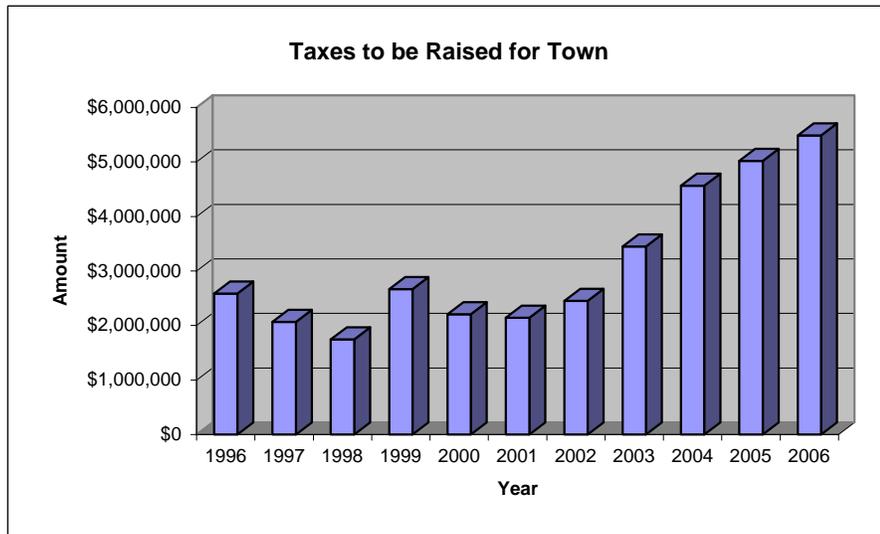
## PELHAM, NH TAX RATE HISTORY

Year	Taxes to be Raised	Increase (Decrease) from prior year
1996	13,671,449	928,359
1997	13,096,918	(574,531)
1998	13,464,121	367,203
1999	11,097,460	(2,366,661)
2000	12,140,301	1,042,841
2001	13,601,314	1,461,013
2002	15,794,018	2,192,704
2003	18,012,212	2,218,194
2004	20,414,458	2,402,246
2005	21,608,636	1,194,178
2006	23,377,812	1,769,176



## PELHAM, NH TAX RATE HISTORY

Year	(Town Portion) Taxes to be Raised	(School Portion) Taxes to be Raised	(County Portion) Taxes to be Raised
1996	2,587,641	9,947,118	1,136,690
1997	2,064,476	9,894,401	1,138,041
1998	1,744,235	10,674,304	1,045,582
1999	2,665,347	7,352,212	1,079,901
2000	2,205,625	8,745,910	1,188,766
2001	2,144,287	10,146,529	1,310,498
2002	2,452,388	11,927,477	1,414,153
2003	3,451,510	13,205,883	1,354,819
2004	4,566,204	14,467,382	1,380,872
2005	5,021,112	11,894,970	1,509,021
2006	5,483,860	13,087,478	1,571,728



Town of Pelham  
Operating Budget  
Annual Report

THIS REPORT HAS NOT BEEN AUDITED

Department	2004 Expended	2005 Expended	2006 Town Appropriated	2006 Town Expended	2007 Selectmen's Budget Recommended	2007 Budget Comm. Budget Recommended
<b><u>SELECTMEN</u></b>						
Salaries	184,519.37	197,822.87	211,298.00	190,266.67	-	-
Supplies	3,215.31	3,272.95	4,185.00	4,224.34	-	-
Telephone	8,762.89	4,363.63	4,965.00	6,114.09	-	-
Repairs	164.14	-	1,795.00	2,058.86	-	-
Rentals	725.25	1,178.45	480.00	636.00	-	-
Expenses	106,521.35	91,488.98	100,470.00	116,175.50	-	-
TOTAL	303,908.31	298,126.88	323,193.00	319,475.46	354,750.00	354,550.00
<b><u>TOWN BUILDINGS</u></b>						
Salaries	172.63	154.44	-	421.20	-	-
Supplies	5,218.32	4,540.44	5,300.00	9,622.22	-	-
TB: 2003 Utilities	1,599.20	-	-	-	-	-
Electric (see note)	62,748.07	84,695.32	85,000.00	80,321.17	-	-
Telephone	15,744.76	18,973.81	17,660.00	19,053.13	-	-
Water (see note)	17,250.77	16,710.72	10,569.00	19,062.13	-	-
Heat (see note)	50,004.10	58,058.32	72,039.00	58,633.93	-	-
Repairs	27,499.38	43,175.35	41,300.00	122,146.74	-	-
Rentals	2,054.07	1,920.04	-	6,881.10	-	-
New Equip	141.34	-	-	-	-	-
Expenses	140,571.63	169,059.09	152,720.00	192,328.80	-	-
TOTAL	323,004.27	397,287.53	384,588.00	508,470.42	460,973.00	450,867.00
<b><u>TOWN CLERK/ TAX COLLECTOR</u></b>						
Salaries	131,758.03	133,556.58	161,034.00	159,423.31	-	-
Supplies	8,351.69	3,994.10	10,350.00	7,640.96	-	-
Telephone	519.46	4.66	100.00	4.20	-	-
Rentals	500.00	-	477.00	-	-	-
New Equip	1,985.00	-	-	-	-	-
Expenses	10,046.87	6,934.50	7,977.00	7,949.14	-	-
TOTAL	153,161.05	144,489.84	179,938.00	175,017.61	184,829.00	184,829.00
<b><u>TREASURER</u></b>						
Salaries	3,575.01	3,847.50	3,600.00	3,600.00	-	-
Supplies	1,226.44	1,376.74	2,165.00	853.90	-	-
Expenses	1,759.69	465.00	1,650.00	1,625.00	-	-
TOTAL	6,561.14	5,689.24	7,415.00	6,078.90	7,830.00	7,830.00
<b><u>BUDGET</u></b>						
Salaries	2,105.64	2,188.08	2,170.00	1,782.88	-	-
Supplies	16.95	143.64	350.00	237.83	-	-
TOTAL	2,122.59	2,331.72	2,520.00	2,020.71	2,469.00	2,469.00
<b><u>TRUST FUNDS</u></b>						
Expenses	45.37	-	50.00	-	-	-
TOTAL	45.37	-	50.00	-	50.00	50.00

Town of Pelham  
Operating Budget  
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Department	2004 Expended	2005 Expended	2006 Town Appropriated	2006 Town Expended	2007 Selectmen's Budget Recommended	2007 Budget Comm. Budget Recommended
<b><u>ELECTIONS</u></b>						
Salaries	4,700.00	2,650.00	3,900.00	3,650.00	-	-
Supplies	9,907.27	6,834.15	9,300.00	6,426.31	-	-
Repairs	275.00	-	300.00	-	-	-
Rentals	775.70	-	500.00	-	-	-
Expenses	5,409.58	1,729.25	7,459.00	6,466.12	-	-
TOTAL	21,067.55	11,213.40	21,459.00	16,542.43	14,112.00	14,112.00
<b><u>ASSESSING</u></b>						
Salaries	29,812.58	29,719.32	34,295.00	39,600.34	-	-
Supplies	2,366.42	1,644.03	3,035.00	2,220.18	-	-
Telephone	167.43	2.33	45.00	2.10	-	-
Gas,Oil,etc	66.83	-	-	46.28	-	-
Repairs	451.14	-	-	270.00	-	-
New Equip	1,985.00	-	7,750.00	-	-	-
Expenses	33,270.57	24,523.09	46,032.00	32,539.13	-	-
Misc/Specials	-	43,599.63	-	-	-	-
TOTAL	68,119.97	99,488.40	91,157.00	74,678.03	94,052.00	94,052.00
<b><u>POLICE</u></b>						
Salaries	1,348,968.98	1,442,810.74	1,707,699.00	1,615,265.88	-	-
Supplies	33,731.10	32,054.33	33,493.00	36,275.32	-	-
Telephone	11,240.49	11,808.64	19,288.00	11,881.81	-	-
Gas,Oil,etc	43,281.98	49,894.17	61,601.00	66,089.56	-	-
Repairs	16,349.12	16,725.89	15,711.00	27,857.38	-	-
Rentals	20,692.00	21,181.50	21,784.00	21,593.25	-	-
New Equip	1,366.65	11,755.00	87,960.00	104,691.06	-	-
Expenses	61,852.38	60,342.97	66,988.00	52,400.65	-	-
Misc/Specials	76,875.36	72,552.00	74,514.00	18,331.50	-	-
TOTAL	1,614,358.06	1,719,125.24	2,089,038.00	1,954,386.41	2,078,115.00	2,078,115.00
<b><u>FIRE/AMBULANCE</u></b>						
Salaries	833,430.11	872,936.54	1,013,162.00	1,022,356.51	-	-
Supplies	14,382.35	15,649.50	17,825.00	16,743.81	-	-
Telephone	9,990.96	8,264.89	12,187.00	8,562.97	-	-
Gas,Oil,etc	8,368.21	10,816.05	13,839.00	13,780.56	-	-
Repairs	22,159.32	26,743.75	35,753.00	31,952.15	-	-
Rentals	79,587.32	59,474.30	70,954.00	65,746.71	-	-
New Equip	20,180.03	16,769.19	31,733.00	30,347.84	-	-
Expenses	19,394.41	23,396.35	26,225.00	27,121.21	-	-
Misc/Specials	18,642.00	11,980.00	34,600.00	30,750.25	-	-
TOTAL	1,026,134.71	1,046,030.57	1,256,278.00	1,247,362.01	1,384,588.00	1,384,588.00
<b><u>EMERGENCY MANAGEMENT</u></b>						
Salaries	211.36	530.10	550.00	997.50	-	-
Supplies	-	-	69.00	120.14	-	-
Gas,Oil,etc	-	-	33.00	-	-	-
Repairs	-	-	200.00	-	-	-
New Equip	-	-	100.00	-	-	-
TOTAL	211.36	530.10	952.00	1,117.64	72,177.00	72,177.00

Town of Pelham  
Operating Budget  
Annual Report

THIS REPORT HAS NOT BEEN AUDITED

Department	2004 Expended	2005 Expended	2006 Town Appropriated	2006 Town Expended	2007 Selectmen's Budget Recommended	2007 Budget Comm. Budget Recommended
<b>PLANNING/ BOARD OF ADJUSTMENT/ PLANNING BOARD</b>						
Salaries	164,484.61	171,946.62	189,928.00	188,677.38	-	-
Supplies	11,953.96	6,546.97	9,100.00	6,542.31	-	-
Telephone	1,034.66	550.41	650.00	8.37	-	-
Gas,Oil,etc	-	-	669.00	970.33	-	-
Repairs	594.18	1,313.48	1,676.00	1,034.27	-	-
Rentals	584.75	537.82	480.00	477.00	-	-
New Equip	-	129.98	-	-	-	-
Expenses	14,443.63	13,277.08	25,080.00	20,286.10	-	-
Misc/Specials	-	60.00	500.00	224.75	-	-
<b>TOTAL</b>	<b>193,095.79</b>	<b>194,362.36</b>	<b>228,083.00</b>	<b>218,220.51</b>	<b>268,221.00</b>	<b>265,721.00</b>
<b>CONSERVATION</b>						
Salaries	3,557.43	1,840.05	2,970.00	1,840.05	-	-
Supplies	141.43	-	450.00	119.00	-	-
Expenses	5,317.53	7,503.30	4,250.00	5,973.26	-	-
<b>TOTAL</b>	<b>9,016.39</b>	<b>9,343.35</b>	<b>7,670.00</b>	<b>7,932.31</b>	<b>9,698.00</b>	<b>8,298.00</b>
<b>RETIREMENT</b>						
Expenses	364,891.86	295,459.14	415,878.00	452,926.46	-	-
<b>TOTAL</b>	<b>364,891.86</b>	<b>295,459.14</b>	<b>415,878.00</b>	<b>452,926.46</b>	<b>644,619.00</b>	<b>644,619.00</b>
<b>INSURANCE</b>						
Expenses	767,310.98	1,043,181.84	1,231,706.00	1,068,482.75	-	-
<b>TOTAL</b>	<b>767,310.98</b>	<b>1,043,181.84</b>	<b>1,231,706.00</b>	<b>1,068,482.75</b>	<b>1,248,075.00</b>	<b>1,248,075.00</b>
<b>LEGAL</b>						
Expenses	97,846.96	83,301.37	85,000.00	83,976.06	-	-
<b>TOTAL</b>	<b>97,846.96</b>	<b>83,301.37</b>	<b>85,000.00</b>	<b>83,976.06</b>	<b>90,000.00</b>	<b>90,000.00</b>
<b>HEALTH OFFICER</b>						
Expenses	4,000.00	4,000.00	4,250.00	3,250.00	-	-
<b>TOTAL</b>	<b>4,000.00</b>	<b>4,000.00</b>	<b>4,250.00</b>	<b>3,250.00</b>	<b>4,250.00</b>	<b>4,250.00</b>
<b>HEALTH SERVICES</b>						
Expenses	26,170.00	52,920.00	44,965.00	34,965.00	-	-
<b>TOTAL</b>	<b>26,170.00</b>	<b>52,920.00</b>	<b>44,965.00</b>	<b>34,965.00</b>	<b>50,050.00</b>	<b>50,050.00</b>
<b>HIGHWAY</b>						
Salaries	305,058.97	349,988.00	381,361.00	345,257.96	-	-
Supplies	132,277.45	153,684.25	168,564.00	144,836.76	-	-
Telephone	1,880.49	1,825.15	1,872.00	2,341.77	-	-
Gas,Oil,etc	18,116.39	28,857.30	39,247.00	30,078.49	-	-
Repairs	33,626.49	22,757.17	15,500.00	31,898.80	-	-
Rentals	121,014.20	162,558.28	189,852.00	113,249.81	-	-
New Equip	21,168.28	90,389.97	5,000.00	6,631.59	-	-
Expenses	33,156.49	28,439.50	38,914.00	223,909.12	-	-
<b>TOTAL</b>	<b>666,298.76</b>	<b>838,499.62</b>	<b>840,310.00</b>	<b>898,204.30</b>	<b>891,311.00</b>	<b>889,855.00</b>

Town of Pelham  
Operating Budget  
Annual Report

THIS REPORT HAS NOT BEEN AUDITED

Department	2004 Expended	2005 Expended	2006 Town Appropriated	2006 Town Expended	2007 Selectmen's Budget Recommended	2007 Budget Comm. Budget Recommended
<b>TRANSFER STATION</b>						
Salaries	164,796.21	170,683.02	184,855.00	185,700.38	-	-
Supplies	3,192.83	2,814.29	2,894.00	6,069.16	-	-
Telephone	45.88	1,460.09	1,752.00	1,488.17	-	-
Gas,Oil,etc	1,593.94	2,288.75	7,450.00	5,352.90	-	-
Repairs	3,613.75	14,258.04	12,650.00	23,831.01	-	-
Rentals	24,648.68	24,576.02	35,151.00	10,991.08	-	-
New Equip	26,144.30	297.81	100.00	419.94	-	-
Expenses	842.81	309,612.57	303,787.00	318,885.37	-	-
Misc/Specials	268,561.52	-	-	-	-	-
<b>TOTAL</b>	<b>493,439.92</b>	<b>525,990.59</b>	<b>548,639.00</b>	<b>552,738.01</b>	<b>537,181.00</b>	<b>537,181.00</b>
<b>LIBRARY</b>						
Salaries	154,638.96	162,944.34	178,103.00	169,738.79	-	-
Supplies	3,949.91	3,117.39	3,725.00	4,033.46	-	-
Telephone	569.08	379.13	400.00	526.17	-	-
Repairs	415.99	700.78	1,000.00	1,466.27	-	-
New Equip	11,188.46	5,523.02	5,500.00	6,211.76	-	-
Expenses	1,976.78	2,600.81	1,995.00	1,527.90	-	-
Misc/Specials	37,833.35	42,286.56	34,500.00	43,057.46	-	-
<b>TOTAL</b>	<b>210,572.53</b>	<b>217,552.03</b>	<b>225,223.00</b>	<b>226,561.81</b>	<b>228,812.00</b>	<b>228,756.00</b>
<b>CABLE</b>						
Salaries	48,011.38	46,438.11	52,838.00	51,038.11	-	-
Supplies	1,103.82	2,539.48	2,742.00	1,953.85	-	-
Telephone	1,625.53	2,175.01	2,397.00	2,657.11	-	-
Repairs	1,214.82	59.97	1,000.00	2,225.84	-	-
Rentals	480.00	300.00	600.00	150.00	-	-
New Equip	2,104.48	246.00	-	917.80	-	-
Expenses	(10.00)	1,148.92	890.00	638.03	-	-
<b>TOTAL</b>	<b>54,530.03</b>	<b>52,907.49</b>	<b>60,467.00</b>	<b>59,580.74</b>	<b>78,460.00</b>	<b>78,460.00</b>
<b>PARKS &amp; RECREATION</b>						
Salaries	135,823.07	174,050.57	186,329.00	105,641.20	-	-
Supplies	3,823.93	1,204.24	6,071.00	4,751.92	-	-
Telephone	2,774.54	2,931.08	3,500.00	2,692.38	-	-
Gas,Oil,etc	790.28	890.81	790.00	1,154.27	-	-
Repairs	2,682.19	360.00	1,220.00	369.26	-	-
Rentals	1,031.69	-	4,800.00	-	-	-
New Equip	135.00	-	13,650.00	13,923.25	-	-
Expenses	(6,510.28)	11,780.86	31,833.00	35,241.87	-	-
Misc/Specials	102,710.33	66,792.18	116,213.00	22,324.57	-	-
<b>TOTAL</b>	<b>243,260.75</b>	<b>258,009.74</b>	<b>364,406.00</b>	<b>186,098.72</b>	<b>227,296.00</b>	<b>197,296.00</b>
<b>SENIOR CITIZENS</b>						
Salaries	46,055.74	48,036.32	49,469.00	52,175.32	-	-
Supplies	423.01	285.87	630.00	441.49	-	-
Telephone	1,542.30	1,316.02	2,136.00	1,364.08	-	-
Gas,Oil,etc	1,433.20	1,917.70	2,607.00	1,875.93	-	-
Repairs	5,624.09	5,327.77	6,900.00	5,008.78	-	-
Rentals	2,491.42	2,977.42	2,232.00	2,807.62	-	-
Expenses	394.55	1,269.62	1,950.00	967.45	-	-
<b>TOTAL</b>	<b>57,964.31</b>	<b>61,130.72</b>	<b>65,924.00</b>	<b>64,640.67</b>	<b>70,285.00</b>	<b>68,885.00</b>

Town of Pelham  
Operating Budget  
Annual Report

THIS REPORT HAS NOT BEEN AUDITED

Department	2004 Expended	2005 Expended	2006 Town Appropriated	2006 Town Expended	2007 Selectmen's Budget Recommended	2007 Budget Comm. Budget Recommended
<b><u>CEMETERY</u></b>						
Salaries	66,471.00	71,338.42	75,544.00	75,015.76	-	-
Supplies	8,234.21	9,271.38	10,407.00	8,635.31	-	-
Utilities/Telephone	436.39	714.98	720.00	640.32	-	-
Gas,Oil,etc	2,084.68	1,589.96	3,135.00	2,014.67	-	-
Repairs	4,207.32	4,393.74	4,350.00	3,317.70	-	-
Rentals	4,184.30	3,110.80	4,812.00	1,842.00	-	-
New Equip	3,258.00	3,172.84	7,574.00	7,151.95	-	-
Expenses	10,937.10	9,645.05	12,121.00	20,266.83	-	-
Misc/Specials	370.00	274.20	450.00	200.00	-	-
<b>TOTAL</b>	<b>100,183.00</b>	<b>103,511.37</b>	<b>119,113.00</b>	<b>119,084.54</b>	<b>120,034.00</b>	<b>120,034.00</b>
<b><u>HUMAN SERVICES</u></b>						
Expenses	33,838.33	43,554.19	40,025.00	67,564.51	-	-
<b>TOTAL</b>	<b>33,838.33</b>	<b>43,554.19</b>	<b>40,025.00</b>	<b>67,564.51</b>	<b>80,905.00</b>	<b>80,905.00</b>
<b><u>TOWN CELEBRATIONS</u></b>						
Expenses	6,121.50	800.00	8,500.00	7,038.21	-	-
<b>TOTAL</b>	<b>6,121.50</b>	<b>800.00</b>	<b>8,500.00</b>	<b>7,038.21</b>	<b>9,550.00</b>	<b>9,550.00</b>
<b><u>INTEREST ON TAN</u></b>						
Expenses	-	-	5,000.00	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>5,000.00</b>	<b>-</b>	<b>5,000.00</b>	<b>-</b>
<b><u>INT. L-T DEBT</u></b>						
Expenses	205,468.87	210,152.46	297,240.00	234,473.24	-	-
<b>TOTAL</b>	<b>205,468.87</b>	<b>210,152.46</b>	<b>297,240.00</b>	<b>234,473.24</b>	<b>238,734.00</b>	<b>238,734.00</b>
<b><u>PRIN. L-T DEBT</u></b>						
Expenses	385,000.00	299,453.83	433,294.00	369,633.63	-	-
<b>TOTAL</b>	<b>385,000.00</b>	<b>299,453.83</b>	<b>433,294.00</b>	<b>369,633.63</b>	<b>440,746.00</b>	<b>440,746.00</b>
<b><u>TOTAL OF ALL DEPARTMENTS</u></b>						
Salaries	3,628,151.08	3,883,481.62	4,439,105.00	4,212,449.24	-	-
Supplies	243,516.40	248,973.75	290,655.00	261,748.27	-	-
Utilities	-	-	-	-	-	-
TB: 2003 Utilities	1,599.20	-	-	-	-	-
Electric (see note)	62,748.07	84,695.32	85,000.00	80,321.17	-	-
Telephone	56,334.86	54,769.83	67,672.00	57,336.67	-	-
Water (see note)	17,250.77	16,710.72	10,569.00	19,062.13	-	-
Heat (see note)	50,004.10	58,058.32	72,039.00	58,633.93	-	-
Gas,Oil,etc	75,735.51	96,254.74	129,371.00	121,362.99	-	-
Repairs	118,876.93	135,815.94	139,355.00	253,437.06	-	-
Rentals	258,769.38	277,814.63	332,122.00	224,374.57	-	-
New Equip	89,656.54	128,283.81	159,367.00	170,295.19	-	-
Expenses	2,330,068.96	2,796,039.77	3,396,249.00	3,386,611.34	-	-
Misc/Special	504,992.56	237,544.57	260,777.00	114,888.53	-	-
<b>TOTAL</b>	<b>7,437,704.36</b>	<b>8,018,443.02</b>	<b>9,382,281.00</b>	<b>8,960,521.09</b>	<b>9,897,172.00</b>	<b>9,845,054.00</b>



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ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)		Appropriations		Actual		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
	Warr. Art.#		Prior Year As Approved by DRA	Prior Year	Expenditures Prior Year	(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
GENERAL GOVERNMENT										
4130-4139		Executive	360763	355832	472269			472069		
4140-4149		Election, Reg. & Vital Statistics	115928	108897	106527			109026		
4150-4151		Financial Administration	184041	163424	194296			196798		
4152		Revaluation of Property								
4153		Legal Expense	85000	83671	90000			90000		
4155-4159		Personnel Administration	554999	512926	644619			644619		
4191-4193		Planning & Zoning	234498	218079	267872			265372		
4194		General Government Buildings	384588	482150	460973			460973		
4195		Cemeteries	120145	119085	119224			118939		
4196		Insurance	1242736	1068483	1248075			1248075		
4197		Advertising & Regional Assoc.								
4199		Other General Government								
PUBLIC SAFETY										
4210-4214		Police	2101274	1952192	2082424			2084390		
4215-4219		Ambulance								
4220-4229		Fire	1261454	1246728	1376673			1335088		
4240-4249		Building Inspection								
4290-4298		Emergency Management	952	1118	72165			72165		
4299		Other (Including Communications)								
AIRPORT/AVIATION CENTER										
4301-4309		Airport Operations								
HIGHWAYS & STREETS										
4311		Administration	842863	998179	879125			877670		
4312		Highways & Streets								
4313		Bridges								

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ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
					(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED
<b>HIGHWAYS &amp; STREETS cont.</b>								
4316	Street Lighting							
4319	Other							
<b>SANITATION</b>								
4321	Administration							
4323	Solid Waste Collection							
4324	Solid Waste Disposal		550861	552738	536169	536169		
4325	Solid Waste Clean-up							
4326-4329	Sewage Coll. & Disposal & Other							
<b>WATER DISTRIBUTION &amp; TREATMENT</b>								
4331	Administration							
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							
<b>ELECTRIC</b>								
4351-4352	Admin. and Generation							
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							
<b>HEALTH/WELFARE</b>								
4411	Administration		4250	3250	4250	4250		
4414	Pest Control							
4415-4419	Health Agencies & Hosp. & Other		44965	34965	50050	50050		
4441-4442	Administration & Direct Assist.		40025	59077	80905	80905		
4444	Intergovernmental Welfare Pymnts							
4445-4449	Vendor Payments & Other							

671374

671374

650030

640101

1 2 3 4 5 6 7 8 9

ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)		Appropriations Prior Year As Approved by DRA		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (RECOMMENDED) (NOT RECOMMENDED)		BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year RECOMMENDED NOT RECOMMENDED	
	Warr. Art.#		XXXXXX	XXXXXX	XXXXXX	XXXXXX	XXXXXX	XXXXXX	XXXXXX
<b>CULTURE &amp; RECREATION</b>									
4520-4529		Parks & Recreation	369724	186021	232071	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4550-4559		Library	225223	226562	228812	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4583		Patriotic Purposes	8500	7038	9550	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4589		Other Culture & Recreation	132640	124222	147392	XXXXXX	XXXXXX	XXXXXX	XXXXXX
<b>CONSERVATION</b>									
4611-4612		Admin. & Purch. of Nat. Resources	7670	7532	9698	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4619		Other Conservation				XXXXXX	XXXXXX	XXXXXX	XXXXXX
4631-4632		REDEVELOPMENT & HOUSING				XXXXXX	XXXXXX	XXXXXX	XXXXXX
4651-4659		ECONOMIC DEVELOPMENT				XXXXXX	XXXXXX	XXXXXX	XXXXXX
<b>DEBT SERVICE</b>									
4711		Princ.- Long Term Bonds & Notes	433294	369633	440746	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4721		Interest-Long Term Bonds & Notes	302240	234473	238735	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4723		Int. on Tax Anticipation Notes				XXXXXX	XXXXXX	XXXXXX	XXXXXX
4790-4799		Other Debt Service				XXXXXX	XXXXXX	XXXXXX	XXXXXX
<b>CAPITAL OUTLAY</b>									
4901		Land				XXXXXX	XXXXXX	XXXXXX	XXXXXX
4902		Machinery, Vehicles & Equipment	145000	0	0	XXXXXX	XXXXXX	XXXXXX	XXXXXX
4903		Buildings				XXXXXX	XXXXXX	XXXXXX	XXXXXX
4909		Improvements Other Than Bldgs.				XXXXXX	XXXXXX	XXXXXX	XXXXXX
<b>OPERATING TRANSFERS OUT</b>									
4912		To Special Revenue Fund	20000	0		XXXXXX	XXXXXX	XXXXXX	XXXXXX
4913		To Capital Projects Fund				XXXXXX	XXXXXX	XXXXXX	XXXXXX
4914		To Enterprise Fund				XXXXXX	XXXXXX	XXXXXX	XXXXXX
		Sewer-				XXXXXX	XXXXXX	XXXXXX	XXXXXX
		Water-				XXXXXX	XXXXXX	XXXXXX	XXXXXX

1 2 3 4 5 6 7 8 9

ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)			APPROPRIATIONS		ACTUAL		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
	Warr. Art.#	Prior Year As Approved by DRA	Prior Year Expenditures	Prior Year	Ensuing Fiscal Year (RECOMMENDED)	Ensuing Fiscal Year (NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED			
<b>OPERATING TRANSFERS OUT cont.</b>											
	Electric-										
	Airport-										
4915	To Capital Reserve Fund		162500	162500							
4916	To Exp. Tr. Fund-except #4917										
4917	To Health Maint. Trust Funds										
4918	To Nonexpendable Trust Funds										
4919	To Fiduciary Funds										
<b>SUBTOTAL 1</b>				9936133	9278775	9992620				9916234	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

\*\*SPECIAL WARRANT ARTICLES\*\*

Special warrant articles are defined in RSA 32:3.VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art.#	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year		BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year	
			Prior Year As Approved by DRA	Prior Year		(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED
Misc	Compensated Absence Fund	13				100000		100000	
4312	Highway Grant	20				244407		244407	
4915	Tallant Road Bridges	21				35000		35000	
4903	Central Fire Station	10				7,325,000		7,325,000	
4540	Forestry Trust Fund	25				35,000		35,000	
4915	Senior Center Building	27				100,000		100,000	
4915	Pandemic Protection	17				40000		40000	
	<b>SUBTOTAL 2 RECOMMENDED</b>		<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	7879407	<b>XXXXXXXXXX</b>	7879407	<b>XXXXXXXXXX</b>

\*\*INDIVIDUAL WARRANT ARTICLES\*\*

"Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements, leases or items of a one time nature you wish to address individually.

ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art.#	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year		BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year	
			Prior Year As Approved by DRA	Prior Year		(RECOMMENDED)	(NOT RECOMMENDED)	RECOMMENDED	NOT RECOMMENDED
4220	Fire Engine	14				81900		81900	
4220	Firefighters/EMT	15				138901		138901	
4220	Deputy Fire Chief	16				57770		57770	
4220	Fire Union Contract	18				46683		46683	
4210	Police Officer	19				45651		45651	
4520	Muldoon Egree	22				170000		170000	
4520	Raymond Park	23				195000		195000	
4520	PUMP Bathrooms	24				40000		40000	
4195	Cemetery Garage	36					148165	148165	
4194	Sherburne Hall	26					198000	198000	
4311	Sherburne Rd/Marinoth Rd	33					100000	100000	
4520	New Recreation Gymnasium	31					960000	960000	
4520	Muldoon Irrigation	35					20000	20000	
4520	Raymond Tire Dump	30					30000	30000	
	<b>SUBTOTAL 3 RECOMMENDED</b>		<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	1073905	<b>XXXXXXXXXX</b>	1054300	<b>XXXXXXXXXX</b>

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
<b>TAXES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3120	Land Use Change Taxes - General Fund		148580	148580	150000
3180	Resident Taxes				
3185	Timber Taxes		350	350	350
3186	Payment in Lieu of Taxes		19560	19560	19560
3189	Other Taxes				
3190	Interest & Penalties on Delinquent Taxes		78895	71925	72000
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)				
<b>LICENSES, PERMITS &amp; FEES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		2400000	2302877	2400000
3230	Building Permits		41035	39880	30000
3290	Other Licenses, Permits & Fees		22333	36552	30000
3311-3319	FROM FEDERAL GOVERNMENT				
<b>FROM STATE</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3351	Shared Revenues		94504	94504	94504
3352	Meals & Rooms Tax Distribution		445297	445297	445297
3353	Highway Block Grant		251136	251136	244000
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement		92	69	70
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				
3379	FROM OTHER GOVERNMENTS				
<b>CHARGES FOR SERVICES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3401-3406	Income from Departments		458500	521521	500000
3409	Other Charges				
<b>MISCELLANEOUS REVENUES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3501	Sale of Municipal Property			300	
3502	Interest on Investments		248214	122540	125000
3503-3509	Other				
<b>INTERFUND OPERATING TRANSFERS IN</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				400000

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
<b>INTERFUND OPERATING TRANSFERS IN cont.</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds	28	40000	40000	
3916	From Trust & Fiduciary Funds				35000
3917	Transfers from Conservation Funds				
<b>OTHER FINANCING SOURCES</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
3934	Proc. from Long Term Bonds & Notes				6900000
	Amounts VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes				
<b>TOTAL ESTIMATED REVENUE &amp; CREDITS</b>			<b>4248496</b>	<b>4095091</b>	<b>11260781</b>

**\*\*BUDGET SUMMARY\*\***

	PRIOR YEAR ADOPTED BUDGET	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from pg. 5)	9936133	9992620	9916234
SUBTOTAL 2 Special Warrant Articles Recommended (from pg. 6)	0	7879407	7879407
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from pg. 6)	0	1073905	1054300
<b>TOTAL Appropriations Recommended</b>	<b>9936133</b>	<b>18945932</b>	<b>18849941</b>
Less: Amount of Estimated Revenues & Credits (from above)	4095091	11260781	11260781
<b>Estimated Amount of Taxes to be Raised</b>	<b>5841042</b>	<b>7685151</b>	<b>7589160</b>

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \_\_\_\_\_  
 (See Supplemental Schedule With 10% Calculation)

Name	Beg Bal 2006	Amt. expended during c/y 2006	Beg Bal 2007
<b>1999 Warrant Articles</b>			
WA # 29 Hepatitis B Vaccinations	925.00	410.00	515.00
	<u>925.00</u>		<u>515.00</u>
<b>2000 Warrant Articles</b>			
WA # 12 Transfer Station	16,343.18	0.00	16,343.18
	<u>16,343.18</u>		<u>16,343.18</u>
<b>2001 Warrant Articles</b>			
WA # 24 Codification of Laws	5,925.00	0.00	5,925.00
	<u>5,925.00</u>		<u>5,925.00</u>
<b>2002 Warrant Articles</b>			
WA#14 Storm Water Mapping Syst	873.50	0.00	873.50
WA#28 Raymond Park-Wetland	1,650.00	0.00	1,650.00
	<u>2,523.50</u>		<u>2,523.50</u>
<b>2003 Warrant Articles</b>			
WA#27 Parking @ Raymond Park	7,000.00	0.00	7,000.00
WA#28 Raymond Pk Suppression Pond	13,300.00	0.00	13,300.00
	<u>20,300.00</u>		<u>20,300.00</u>
<b>2004 Warrant Articles</b>			
WA#24 PD/FD Match Grants Apps	974.56	0.00	974.56
WA#30 Raymond Park Trees	1,000.00	0.00	1,000.00
WA#31 Raymond Park Improvement	46,500.00	0.00	46,500.00
WA#32 Raymond Park Pond	15,000.00	0.00	15,000.00
	<u>63,474.56</u>		<u>63,474.56</u>
<b>2005 Warrant Articles</b>			
WA#15 Accounting Software	9,968.07	550.00	9,418.07
WA#38 Raymond Park	7,297.26	0.00	7,297.26
	<u>17,265.33</u>		<u>16,715.33</u>
<b>2006 Warrant Articles</b>			
WA#12 Employee NHRS,SS,Medicare	136,118.00	0.00	136,118.00
WA#18 Technology	35,000.00	33,425.45	1,574.55
WA#22 PD/FD Matching Grants	20,000.00	0.00	20,000.00
WA #25 Highway Grant	251,136.00	0.00	251,136.00
WA #28 Senior Bus	75,000.00	23.63	74,976.37
	<u>517,254.00</u>		<u>483,804.92</u>
TOTAL WARRANTS ENCUMBERED			609,601.49

Town of Pelham, NH  
Cash Balance - 2006

	Cash Received	Cash Paid Out	Balance
Beginning Balance 1-1-2006			7,800,183.88
January	736,483.43	2,355,060.59	6,181,606.72
February	520,968.44	1,880,861.48	4,821,713.68
March	1,806,277.96	2,059,591.31	4,568,400.33
April	437,351.85	1,833,919.20	3,171,832.98
May	1,028,721.70	2,181,972.10	2,018,582.58
June	9,267,886.70	2,389,511.46	8,896,957.82
July	1,717,874.89	3,856,798.08	6,758,034.63
August	610,082.35	2,589,284.30	4,778,832.68
September	607,041.15	2,230,949.80	3,154,924.03
October	357,463.10	2,005,305.41	1,507,081.72
November	1,555,393.51	2,667,079.27	395,395.96
December	11,186,264.47	4,390,955.08	7,190,705.35
Ending Balance 12-31-2006			7,190,705.35

Respectfully submitted,

Charlene F. Takesian  
Treasurer

NAME OF TRUST FUND	PURPOSE OF TRUST FUND	PRINCIPAL				INCOME			GRAND TOTAL OF PRINCIPAL & INCOME AT END OF YEAR		
		BALANCE BEGINNING YEAR	NEW FUNDS CREATED	GAINS/(LOSSES) on SECURITY	EXPENDED DURING YEAR	BALANCE END YEAR	DURING YEAR AMOUNT	EXPENDED DURING YEAR		BALANCE END YEAR	
<b>CAPITAL RESERVE FUND</b>											
ADA Modification Fund	School	16,250.00	-	-	-	16,250.00	7,061.53	713.86	-	7,775.39	24,025.39
Ambulance	Fire	45,330.25	-	-	-	45,330.25	25,654.14	12,432.51	-	38,086.65	83,416.90
Landfill Closure	Landfill	96,362.50	-	-	-	96,362.50	41,833.30	4,231.90	-	46,065.20	142,427.70
Memorial Athletic Field	School	20,600.00	-	-	-	20,600.00	12,671.03	1,018.84	-	13,689.87	34,289.87
Raymond Park/Forestry Fund	Parks & Rec.	9,876.47	-	-	-	9,876.47	717.32	4,724.74	-	5,442.06	15,318.53
Recycle Facility	Incinerator	39,449.14	-	-	-	39,449.14	16,257.06	1,705.86	-	17,962.92	57,412.06
Recycling Equipment	Incinerator	5,346.16	-	-	-	5,346.16	8,108.54	412.01	-	8,520.55	13,866.71
Revaluation	Assessing	1,693.19	-	-	-	1,693.19	2,892.88	140.42	-	3,033.30	4,726.49
School Building	School	-	15,000.00	-	-	15,000.00	346.16	200.27	-	546.43	15,546.43
Senior Center Bus	Senior Center	15,000.00	-	-	-	15,000.00	538.56	26,122.82	-	26,661.38	41,661.38
Tallant Rd. & Willow St. Bridge	Bridge	94,606.22	-	-	-	43,146.22	3,871.15	1,587.09	-	5,458.24	48,604.46
Town Building Emergency Repair		50,000.00	-	-	-	50,000.00	25,358.05	2,307.63	-	27,665.68	77,665.68
Total Capital Reserve Fund		394,513.93	15,000.00	-	-	358,053.93	145,308.72	55,597.95	-	200,907.67	558,961.60
<b>CEMETERY TRUSTS</b>											
Perpetual Care	Cemetery	260,309.98	-	-	-	260,309.98	17,346.87	10,615.40	-	27,962.27	288,272.25
E & A Raymond	Cemetery	225.00	-	-	-	225.00	266.60	15.07	-	281.67	506.67
Eva Pariseau Cemetery Trust	Cemetery	500.00	-	-	-	500.00	352.59	26.12	-	378.71	878.71
Henry Currier Cemetery Trust	Cemetery	351.22	-	-	-	351.22	377.54	22.34	-	399.88	751.10
Koehler/Cahill	Cemetery	200.00	-	-	-	200.00	286.06	14.87	-	300.93	500.93
Myron Robie Cemetery Trust	Cemetery	5,000.00	-	-	-	5,000.00	1,171.85	188.99	-	1,360.84	6,360.84
<b>CONSERVATION TRUSTS</b>											
Conservation Easement Fund	Conservation	5,000.00	-	-	-	5,000.00	2,079.35	216.81	-	2,296.16	7,296.16
<b>LIBRARY TRUST FUNDS</b>											
Charlie Seavey	Library	24.11	-	-	-	24.11	43.32	115.12	-	158.44	182.55
E & E Chalifoux	Library	5,000.00	-	-	-	5,000.00	197.05	159.14	-	356.19	5,356.19
Frank Wookbury	Library	75.07	-	-	-	75.07	14.64	200.22	-	214.86	289.93
Mary Cutter	Library	150.00	-	-	-	150.00	5.78	4.76	-	10.54	160.54
Mary Gage	Library	1,000.00	-	-	-	1,000.00	42.58	31.94	-	74.52	1,074.52
Noreen Brown Fund	Library	12,497.44	-	-	-	12,497.44	104.08	385.87	-	489.95	12,987.39
Sherman Hobbs	Library	88.90	-	-	-	88.90	156.24	424.44	-	580.68	669.58

NAME OF TRUST FUND	PURPOSE OF TRUST FUND	PRINCIPAL				INCOME			GRAND TOTAL OF PRINCIPAL & INCOME AT END OF YEAR		
		BALANCE BEGINNING YEAR	NEW FUNDS CREATED	GAINS/(LOSSES) on SECURITY	EXPENDED DURING YEAR	BALANCE END YEAR	DURING YEAR AMOUNT	EXPENDED DURING YEAR		BALANCE END YEAR	
<b>PARKS &amp; RECREATION FUNDS</b>											
Golden Brooks Park	Park & Rec.	350.00	-	-	-	350.00	13.05	-	76.06	89.11	439.11
Muldoon Park - Private	Park & Rec.	1,551.12	-	-	-	1,551.12	108.80	-	350.65	459.45	2,010.57
Muldoon Park - Public	Park & Rec.	250.00	-	-	-	250.00	10.32	-	87.03	97.35	347.35
Pelham Veterans Memorial Park	Park & Rec.	800.00	-	-	-	800.00	680.58	-	469.16	1,149.74	1,949.74
PVMP Maintenance Pump	Park & Rec.	24.89	-	-	-	24.89	0.79	-	0.90	1.69	26.58
Raymond Park Trust	Park & Rec.	23,180.00	-	-	-	23,180.00	1,343.78	-	20,702.07	22,045.85	45,225.85
<b>PENSION/INSURANCE FUNDS</b>											
Compensated Absence	Employee Rel.	82,529.58	-	-	74,171.91	8,357.67	21,105.45	-	3,262.70	24,368.15	32,725.82
<b>ROAD BONDS/FUNDS</b>											
Brett Circle	Road Impr.	10,000.00	-	-	-	10,000.00	411.88	-	3,450.18	3,862.06	13,862.06
<b>SCHOOL/SCHOLARSHIP FUNDS</b>											
Dr. Ernest M. Law	Scholarship	10,000.00	-	-	-	10,000.00	310.28	200.00	236.58	346.86	10,346.86
Grace C. O'Hearn Memorial	Scholarship	6,225.00	-	-	-	6,225.00	193.11	100.00	133.65	226.76	6,451.76
H. Tracy Davis Memorial	Scholarship	5,720.94	-	-	-	5,720.94	231.42	-	1,836.19	2,067.61	7,788.55
Lansaign-Case Memorial	Scholarship	10,000.00	-	-	-	10,000.00	309.98	200.00	227.38	337.36	10,337.36
Robinson Tennis Court	School	-	-	-	-	-	8.69	-	284.20	292.89	292.89
Ruth Richardson Scholarship	Scholarship	5,000.00	-	-	-	5,000.00	154.91	100.00	110.88	165.79	5,165.79
School Building	School	10,000.00	-	-	-	10,000.00	413.17	-	3,492.49	3,905.66	13,905.66
Starlight Drum	Scholarship	5,000.00	-	-	-	5,000.00	155.48	120.00	140.22	175.70	5,175.70
Track 2001	School	-	-	-	-	-	3.38	-	110.48	113.86	113.86
<b>TOWN FUNDS</b>											
Forest Commission	Forestry	81,483.09	-	-	-	81,483.09	2,888.93	-	12,857.22	15,746.15	97,229.24
Library Renovation	Library	22,000.00	-	-	7,940.72	14,059.28	635.98	-	2,801.10	3,437.08	17,496.36
Total Individual Trusts		564,536.34	-	-	82,112.63	482,423.71	41,401.07	720.00	73,073.69	113,754.76	596,178.47
<b>TOTAL ALL TRUST FUNDS</b>		959,050.27	15,000.00	-	133,572.63	840,477.64	96,999.02	720.00	218,383.41	314,662.43	1,155,140.07

**Pelham School District Officers**

**MODERATOR**

Kenneth P. Dunne

**CLERK**

Donna M. D'Arcangelo

**TREASURER**

Patricia E. Murphy

**SCHOOL BOARD**

Michael Conrad.....2009  
Cindy Kyzer.....2007  
Eleanor Burton.....2007  
Linda Mahoney.....2008  
Bruce Couture.....2009

**SUPERINTENDENT OF SCHOOLS**

Elaine F. Cutler, Ed.D.

**ASSISTANT SUPERINTENDNET OF SCHOOLS**

Roxanne Wilson, CAGS

**BUSINESS ADMINISTRATOR**

Brian Gallagher

**DIRECTOR OF SPECIAL SERVICES**

Tina McCoy

**HUMAN RESOURCES MANAGER**

Frances H. DeCinto, SPHR

**BUILDING ADMINISTRATORS**

Pelham Elementary School.....Alicia LaFrance  
Pelham Memorial School.....Cathy Pinsonneault  
Pelham High School.....Dorothy Mohr

**SCHOOL NURSES**

Susan Hancock  
Susan Levine  
Barbara Campbell

**AUDITORS**

Plodzik & Sanderson



## PLODZIK & SANDERSON

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

### **INDEPENDENT AUDITOR'S REPORT**

To the Members of the School Board  
Pelham School District  
Pelham, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Pelham School District as of and for the year ended June 30, 2006, which collectively comprise the Pelham School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express opinions on the financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Pelham School District as of June 30, 2006, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated July 21, 2006 on our consideration of the School District's internal control over financial reporting and our tests of compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The budgetary comparison information is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The Pelham School District has not presented a management's discussion and analysis that accounting principles generally accepted in the United States of America have determined is necessary to supplement, although not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Pelham School District's basic financial statements. The combining and individual fund schedules are presented for the purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the basic financial statements of the Pelham School District. The combining and individual fund schedules and the schedule of expenditures of federal awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

July 21, 2006

*Margaret A. Colby, CPA*  
PLODZIK & SANDERSON  
Professional Association

**EXHIBIT A**  
**PELHAM SCHOOL DISTRICT**  
*Statement of Net Assets*  
*June 30, 2006*

	Governmental Activities
<b>ASSETS</b>	
Cash and cash equivalents	\$ 10,000
Intergovernmental receivable	952,444
Other receivables	2,919
Prepaid items	2,980
Capital assets, not being depreciated:	
Land	620,680
Capital assets, net of accumulated depreciation:	
Land improvements	351,688
Buildings and building improvements	13,000,730
Machinery, equipment and vehicles	424,187
Total assets	15,365,628
<b>LIABILITIES</b>	
Cash overdraft	445,804
Accounts payable	26,530
Accrued interest payable	96,994
Unearned revenue	11,531
Noncurrent obligations:	
Due within one year:	
Bonds	1,035,000
Due in more than one year:	
Bonds	4,138,000
Compensated absences	252,584
Total liabilities	6,006,443
<b>NET ASSETS</b>	
Invested in capital assets, net of related debt	9,224,285
Unrestricted	134,900
Total net assets	\$ 9,359,185

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT B**  
**PELHAM SCHOOL DISTRICT**  
*Statement of Activities*  
For the Fiscal Year Ended June 30, 2006

	Expenses	Program Revenues		Net (Expense) Revenue and Changes In Net Assets
		Charges for Services	Operating Grants and Contributions	
<b>Governmental activities:</b>				
Instruction	\$ 10,387,679	\$ 30,360	\$ 545,285	\$ (9,812,034)
Support services:				
Student	756,441	-	-	(756,441)
Instructional staff	216,494	-	-	(216,494)
General administration	75,371	-	-	(75,371)
Executive administration	368,745	-	-	(368,745)
School administration	648,525	-	-	(648,525)
Operation and maintenance of plant	1,399,926	-	-	(1,399,926)
Student transportation	966,302	-	-	(966,302)
Other	3,434,518	-	-	(3,434,518)
Non-instructional services	1,350,386	857,870	138,076	(354,440)
Interest on long-term debt	266,959	-	-	(266,959)
Total governmental activities	<u>\$ 19,871,346</u>	<u>\$ 888,230</u>	<u>\$ 683,361</u>	<u>(18,299,755)</u>
General revenues:				
School district assessment				11,894,970
Grants and contributions not restricted to specific programs				6,885,132
Interest				30,749
Impact fees				119,973
Miscellaneous				49,598
Total general revenues				<u>18,980,422</u>
Change in net assets				680,667
Net assets, beginning				8,678,518
Net assets, ending				<u>\$ 9,359,185</u>

The notes to the basic financial statements are an integral part of this statement.

**Department of Revenue Administration  
Municipal Services Division  
Concord, NH 03302-1122  
2006 Tax Rate Calculation**

Town of Pelham

Tax Rate

**School Portion**

Net Local School Budget	\$19,218,511
Regional School Apportionment	\$0
Less: Adequate Education Grant	(2,670,787)
State Education Taxes	<u>(3,460,246)</u>
Approved School(s) Tax Effort	\$13,087,478
Local School Rate	\$7.74

**State Education Taxes**

Equalized Valuation (no utilities)	\$2.52
1,375,843,518	\$3,460,246
State School Rate	\$2.08
Divide by Local Assessed Valuation (no utilities)	
1,659,750,038	
Excess State Education Taxes to be Remitted to State Pay to State	\$0

Barbara J. Robinson  
11/13/06

SCHOOL DISTRICT DELIBERATIONS  
Pelham, New Hampshire  
February 8, 2006

Our Moderator Philip R. Currier called School District Deliberations, Session 1, to order at 7:04 p. m. Present were School Board Members Mr. Michael Conrad, Chairman, Mrs. Cindy Kyzer, Mrs. Linda Mahoney, Dr. Stephen Tello, and Mrs. Eleanor Burton.

Mr. John Lavallee and Mr. Dennis Viger represented the Budget Committee.

Also present were Superintendent Dr. Elaine Cutler, Business Administrator, Mr. Brian Gallagher, and School District Legal Counsel Mr. Gordon Graham.

Mr. Currier also introduced Mr. Bill McDevitt and Mr. Kenneth Dunne as Assistant Moderators.

Mr. Doug Viger led us all in reciting The Pledge of Allegiance.

Everyone had been checked in upon entering and given a Registered Voter Card. Mr. Currier reminded us that under Senate Bill 2, we would have discussion, explanation, questions, and amendments. However, official ballot voting will be on March 14. He outlined the rules governing the meeting, voting procedures, and reviewed the meaning and use of restricting an article.

Parliamentary Rules govern the meeting to keep everything as simple as possible. Changes in the wording of an article are to be written out and given to the moderator for the correct wording.

Bond issues are mandated by law to be discussed as the first item on the agenda; therefore, Mr. Conrad immediately made a motion, which was seconded, to begin the meeting with the discussion of Article 19. Mr. Conrad also made a motion, which was also seconded, to remove the last sentence of the article, which reads, "Passage of this article shall override the ten percent limitation imposed on this appropriation due to the non-recommendation of the budget committee."

Mr. Currier read Article 19 as follows:

19. "Shall the Pelham School District raise and appropriate the sum of SIXTEEN MILLION DOLLARS (\$16,000,000) by authorizing the SCHOOL BOARD to issue not more than SIXTEEN MILLION DOLLARS (\$16,000,000) to bond or notes in accordance with the provisions of the Municipal Finance Act (RSA Ch.33) said sum to be used for the construction, planning and engineering, furnishing and equipping of a not less than a 50,000 square foot classroom addition on the current site for Pelham High School (grades 9-12), renovations and site work as determined necessary by the School Board, applications for permits to ensure state reimbursement, and authorize the School Board to issue and negotiate the said bonds or notes and determine the rate of interest thereon and the date of maturity thereof, and further, raise and appropriate the sum of FOUR HUNDRED THOUSAND DOLLARS (\$400,000) for the first interest installment due on the bonds, bond term no shorter than ten years, no greater than twenty years." (3/5 majority vote required). "Passage of this article shall override the ten percent limitation imposed on this appropriation due to the non-recommendation of the budget committee."

(Submitted by Petition)

(Estimated tax impact \$2.27 for 10 year bond) (Estimated tax impact \$1.40 for 20 year bond)

(Not Recommended by the Pelham School Board)

(Not Recommended by the Pelham Budget Committee)

Mr. Gordon Graham, our Legal Counsel, explained that as neither the School Board nor the Budget Committee have recommended this article, the 10% override, by law, will not make any difference and will make the article null and void. If the 10% override statement remains as is, it would probably get hung up in litigation. **Mr. Graham's recommendation was clear but after much discussion a show of voter cards indicated only a handful of voters to be in favor of the amendment with the remainder of those present voicing their objection of removal of the last sentence.**

Mr. Kevin Steele presented us with the information and documentation to support the petitioned warrant article. The committee, he said, wanted to show that it is possible to make this happen for our current ninth graders. Much discussion ensued with the pros and cons of building the addition to the high school.

A motion was made and seconded to restrict reconsideration on Article 19 and Mr. Currier directed the Clerk to **place Article 19 on the ballot on March 14 in its original order as it was only discussed out of order by law for this meeting.**

Mr. Currier continued the meeting with Article 2:

2. "Shall the Pelham School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$20,549,372? Should this article be defeated, the default budget shall be \$20,499,109, which is the same as last year, with certain adjustments required by previous action of the Pelham School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only."\*

\*NOTE: Warrant Article 2 (operating budget) **does not** include appropriations proposed in any other warrant articles.

Mr. Lavallee explained the increase much of which involves costs beyond our control, such as, life insurance, busing, salaries, etc.

There were no questions and Mr. Currier directed the Clerk to place Article 2 on the ballot for voting on March 14. Mr. Currier continued with Article 3:

3. To see if the Pelham School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Pelham School Board and the Pelham Educational Support Personnel Association (PESPA), which calls for the following increase in salaries and benefits:

Year 2006-07	\$ 35,364
Year 2007-08	\$ 66,959
Year 2008-09	\$ 62,558

And further to raise and appropriate the sum of \$35,364 for the 2006-2007 school year, said sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriations at current staffing levels paid in the prior school year.

(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mrs. Kyzer explained that this is a negotiated warrant article with increases of 13.2% over 3 years.

There were no questions and Mr. Currier instructed the Clerk to place Article 3 on the ballot for voting on March 14.

Mr. Currier read Article 4:

4. Shall the Pelham School District vote to raise and appropriate the sum of THREE HUNDRED FIFTY THOUSAND DOLLARS (\$350,000) for architectural and engineering fees. Said sum of money being the amount necessary to hire professional services to study a four- school model, renovations and expansions for existing facilities? The architectural firm chosen will then be in charge of submitting the final model for bidding to building firms.

(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mr. Conrad explained the need for this study as it supports the School Board proposal of a four-school model for the town of Pelham.

As there were no questions, there was a motion from the floor, and seconded, to restrict reconsideration on Articles 2, 3, and 4. Mr. Currier instructed the Clerk to place Article 4 on the ballot for voting on March 14.

After a short break, Mr. Conrad recognized both Dr. Tello and Mr. Currier for their dedication and years of service.

Mr. Currier proceeded with Article 5:

5. Shall the Pelham School District vote to raise and appropriate the sum of TWO HUNDRED THOUSAND DOLLARS (\$200,000). Said sum of money being the amount necessary to purchase and install two double relocatable classroom-building units at Pelham High School which will contain a total of four classrooms? (Recommended by the Pelham School Board)

(Not Recommended by the Pelham Budget Committee)

Mr. Tello expressed the urgent need for these classrooms and reminded us that they can be relocated for additional needs at the other school buildings.

Mr. Currier instructed the Clerk to place Article 5 on the ballot for voting on March 14 and proceeded with Article 6:

6. Shall the Pelham School District create a special education teacher/ case manager position to support students with disabilities at the Pelham Elementary School and raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to fund the salary and benefits for the special education position?

(Recommended by the Pelham School Board)

(Recommended by the Pelham Budget Committee)

Mrs. Mahoney explained the increasing need for an additional case manager for this growing population of students.

There was no discussion, Mr. Currier instructed the Clerk to place Article 6 on the ballot for voting on March 14 and proceeded with Article 7:

7. Shall the Pelham School District create a special education teacher/case manager position to support students with disabilities at the Pelham Memorial School and raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to fund the salary and benefits for the special education position?

(Recommended by the Pelham School Board)

(Recommended by the Pelham Budget Committee)

Mrs. Mahoney again explained that this article is driven by need for a growing caseload.

There were no questions and a motion was made from the floor, and seconded, to restrict reconsideration of Articles 5, 6, and 7. Mr. Currier instructed the Clerk to place Article 7 on the ballot for voting on March 14 and proceeded with Article 8:

8. Shall the Pelham School District vote to raise and appropriate moneys to fund salaries and benefits for new teaching, guidance and athletic positions at Pelham High School, as follows:

- a. \$25,000 to fund one half-time Business teacher.  
(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)
- b. \$ 50,000 to fund one Art teacher.  
(Recommended by the Pelham School Board)  
(Not Recommended by the Pelham Budget Committee)
- c. \$ 50,000 to fund one Math/Science teacher.  
(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)
- d. \$ 25,000 to fund an upgrade of a Guidance position half time to full time.  
(Recommended by the Pelham School Board)  
(Not Recommended by the Pelham Budget Committee)
- e. \$ 50,000 to fund an upgrade to one full time Athletic Director.  
(Recommended by the Pelham School Board)  
(Not Recommended by the Pelham Budget Committee)
- f. \$ 16,586 to fund increased contracted athletic trainer service to full time for Pelham students.  
(Recommended by Pelham School Board)  
(Not Recommended by the Pelham Budget Committee)

Each School Board member took a turn to explain the need for each of the requested positions. After little discussion, Mr. Currier instructed the Clerk to place Article 8 on the ballot for voting on March 14 and proceeded with Article 9:

9. Shall the Pelham School District vote to raise and appropriate moneys to fund salaries and benefits for new teaching, physical education, and instructional assistant positions at Pelham Elementary School, as follows:

- a. \$ 50,000 to fund one classroom teacher.  
(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)
- b. \$50,000 to fund one physical education/health position.  
(Recommended by Pelham School Board)  
(Recommended by Pelham Budget Committee)
- c. \$28,000 to fund two full time instructional assistant aide positions.  
(Recommended by Pelham School Board)  
(Recommended by Pelham Budget Committee)

Again, each School Board member took a turn to explain the necessity for the positions at the Elementary School. Mrs. Hobbs stressed the urgent need for the instructional assistant positions.

Another motion from the floor was made to restrict reconsideration, and seconded, on all articles through #9.

Mr. Currier instructed the Clerk to place Article 9 on the ballot for voting on March 14 and proceeded with Article 10 as follows:

10. Shall the Pelham School District vote to raise and appropriate the sum of FORTY-FOUR THOUSAND SEVENTY-FIVE DOLLARS (\$44,075)? Said sum of money being the amount necessary to fund a 3% salary increase for non-union employees.

(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mrs. Burton explained that this article includes janitors, secretaries, and all the cafeteria workers. There was no discussion on this article, Mr. Currier instructed the Clerk to place Article 10 on the ballot for voting on March 14, and continued with Article 11 as follows:

11. Shall the Pelham School District vote to approve a three-year technology plan for the purpose of upgrading the computer technology throughout the school district, which calls for the following increase in costs:

Year 2006-07 \$ 183,333  
Year 2007-08 \$ 183,333  
Year 2008-09 \$ 183,333

And further to raise and appropriate the sum of ONE HUNDRED EIGHTY-THREE THOUSAND THREE HUNDRED THIRTY-THREE DOLLARS (\$183,333) for the first year's appropriation in the 2006-2007 school year.

(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mr. Tello stressed the importance of upgrading and improving our technology and urged our support of this article.

There was no discussion on this article, Mr. Currier instructed the Clerk to place Article 11 on the ballot for voting on March 14, and continued with Article 12 as follows:

12. Shall the Pelham School District vote to raise and appropriate the sum of NINETY THOUSAND DOLLARS (\$90,000). Said sum of money being the amount necessary to remove, dispose of and purchase new replacement gymnasium bleachers at Pelham High School.

(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mrs. Kyzer reminded us that the bleachers are being maintained but need to be upgraded for safety reasons.

A motion was made, and seconded, to restrict reconsideration on Articles 10, 11, and 12. Mr. Currier instructed the Clerk to place Article 12 on the ballot for voting on March 14, and continued with Article 13 as follows:

13. Shall the Pelham School District vote to raise and appropriate the sum of EIGHTY THREE THOUSAND DOLLARS (\$83,000). Said sum of money being the amount necessary for additional roof repairs at the Pelham Memorial School.

(Recommended by the Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mr. Conrad explained the need for this article as the previously completed repairs were more than expected and this money is needed to complete the job.

After little discussion, Mr. Currier instructed the Clerk to place Article 13 on the ballot for voting on March 14, and continued with Article 14 as follows:

14. Shall the Pelham School District vote to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000). Said sum of money to be added to the School District Maintenance Capital Reserve Fund previously established for emergency purposes.

(Recommended by Pelham School Board)  
(Recommended by the Pelham Budget Committee)

Mr. Conrad explained the need for money to be available to unexpected repairs and urged us to support this article. Mr. Currier instructed the Clerk to place Article 14 on the ballot for voting on March 14, and continued with Article 15 as follows:

15. Shall the Pelham School District vote to raise and appropriate up to the sum of FORTY FIVE THOUSAND DOLLARS (\$45,000) to be added to the School District Maintenance Capital Reserve Fund previously established and authorize the use/transfer of that amount from the undesignated fund balance available July 1, 2006.

(Recommended by Pelham School Board)

(Not Recommended by the Pelham Budget Committee)

Mr. Conrad explained the need and benefit of this article and helps with repairs over the summer. Mr. Currier instructed the Clerk to place Article 15 on the ballot for voting on March 14, and continued with Article 16 as follows:

16. Shall the Pelham School District vote to raise and appropriate the sum of TWELVE THOUSAND SIX HUNDRED SEVENTY-FIVE DOLLARS (\$12,675)? Said sum of money being the amount necessary to purchase classroom desks, bookcases, chairs and file cabinets for increasing enrollment and student desk replacement at Pelham High School.

(Recommended by Pelham School Board)

(Recommended by the Pelham Budget Committee)

Mrs. Burton indicated that this money was necessary due to the increasing enrollment and also needed to replace desks and chairs at the high school. Mr. Currier instructed the Clerk to place Article 16 on the ballot for voting on March 14, and continued with Article 17 as follows:

17. Shall the Pelham School District vote to raise and appropriate the sum of FIFTY-TWO THOUSAND THREE HUNDRED SEVENTY-FOUR DOLLARS (\$52,374)? Said sum of money being the amount necessary to continue providing Child Benefit Services to the school children attending St. Patrick School.

(Recommended by the Pelham School Board)

(Recommended by the Pelham Budget Committee)

Mrs. Burton urged our continued support of this article and Mr. Scanzani emphasized the fact that if all the Pelham children were to come over to the public schools, we would need another 5 classrooms.

A motion was made, and seconded, to restrict reconsideration on all articles through 17.

Mr. Currier instructed the Clerk to place Article 17 on the ballot for voting on March 14, and continued with Article 18 as follows:

18. "Shall the voters of the Pelham School District within School Administrative Unit Number 28 adopt the provisions of RSA 194-C:9-b to allow for insertion of the school administrative unit budget as a separate warrant article at annual school district meetings?"

(Submitted by Petition)

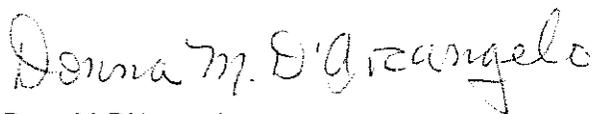
(Not Recommended by the Pelham School Board)

There was much discussion on the pros and cons of this article and after much debate Mr. Currier instructed the Clerk to place Article 18 on the ballot for voting on March 14.

A motion was made, and seconded, to restrict reconsideration of all articles.

Mr. Currier thanked all who help with the meeting and also thanked everyone for their support over the years. He also reminded us of the voting on March 14.

Respectfully submitted,



Donna M. D'Arcangelo  
Pelham School District Clerk



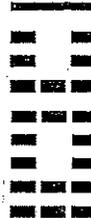
# ABSENTEE SAMPLE OFFICIAL BALLOT

## ANNUAL SCHOOL DISTRICT MEETING

TOWN OF  
PELHAM, NEW HAMPSHIRE

March 14, 2006

*Donna M. D'Arcangelo*  
DONNA M. D'ARCANGELO, SCHOOL DISTRICT CLERK



### INSTRUCTIONS TO VOTERS

- To vote, complete the arrow(s) ← pointing to your choices, like this ←→
- To write-in a candidate not on the ballot, write the name on the line provided for the office and complete the arrow ← pointing to the write-in line, like this ←→

SCHOOL OFFICIALS	
<b>For School Board</b>	
THREE YEARS	Vote for not more than TWO:
MICHAEL K. CONRAD	1315 ←
BRUCE M. COUTURE	1355 ←
ANGÈLE M. DIACK	862 ←
LORRAINE DUBE	1116 ←
WRITE-IN	←
WRITE-IN	←
<b>For School District Moderator</b>	
ONE YEAR	Vote for not more than ONE:
KENNETH P. DUNNE	1976 ←
WRITE-IN	←
<b>For School District Treasurer</b>	
ONE YEAR	Vote for not more than ONE:
PATRICIA E. MURPHY	2032 ←
WRITE-IN	←
<b>For School District Clerk</b>	
ONE YEAR	Vote for not more than ONE:
DONNA M. D'ARCANGELO	2095 ←
WRITE-IN	←

**QUESTION #2**

"Shall the Pelham School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$20,549,372? Should this article be defeated, the default budget shall be \$20,499,109, which is the same as last year, with certain adjustments required by previous action of the Pelham School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only."

\*NOTE: Warrant Article 2 (operating budget) does not include appropriations proposed in any other warrant articles.

YES ← 1481 ←

NO ← 1056 ←

**QUESTION #3**

To see if the Pelham School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Pelham School Board and the Pelham Educational Support Personnel Association (PESPA), which calls for the following increase in salaries and benefits:

Year 2006-07	\$35,364
Year 2007-08	\$66,959
Year 2008-09	\$62,558

And further to raise and appropriate the sum of THIRTY-FIVE THOUSAND THREE HUNDRED SIXTY-FOUR DOLLARS (\$35,364) for the 2006-2007 school year, said sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriations at current staffing levels paid in the prior school year. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1765 ←

NO ← 1036 ←

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**QUESTION #4**

Shall the Pelham School District vote to raise and appropriate the sum of THREE HUNDRED FIFTY THOUSAND DOLLARS (\$350,000) for architectural and engineering fees? Said sum of money being the amount necessary to hire professional services to study a four-school model, renovations and expansions for existing facilities. The architectural firm chosen will then be in charge of submitting the final model for bidding to building firms. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1346 ←

NO ← 1458 ←

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**QUESTION #5**

Shall the Pelham School District vote to raise and appropriate the sum of TWO HUNDRED THOUSAND DOLLARS (\$200,000)? Said sum of money being the amount necessary to purchase and install two double relocatable classroom-building units at Pelham High School which will contain a total of four classrooms. (Recommended by the Pelham School Board) (Not Recommended by the Pelham Budget Committee)

YES ← 1015 ←

NO ← 1776 ←

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**QUESTION #6**

Shall the Pelham School District create a special education teacher/case manager position to support students with disabilities at the Pelham Elementary School and raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to fund the salary and benefits for the special education position? (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1422 ←

NO ← 1374 ←

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**QUESTION #7**

Shall the Pelham School District create a special education teacher/case manager position to support students with disabilities at the Pelham Memorial School and raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to fund the salary and benefits for the special education position? (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1355 ←

NO ← 1431 ←

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**QUESTION #8**

Shall the Pelham School District vote to raise and appropriate monies to fund salaries and benefits for new teaching, guidance and athletic positions at Pelham High School, as follows:

- \$25,000 to fund one half-time Business teacher. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)
- \$50,000 to fund one Art teacher. (Recommended by the Pelham School Board) (Not Recommended by the Pelham Budget Committee)
- \$50,000 to fund one Math/Science teacher. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)
- \$25,000 to fund an upgrade of a guidance position half time to full time. (Recommended by the Pelham School Board) (Not Recommended by the Pelham Budget Committee)
- \$50,000 to fund an upgrade to one full-time Athletic Director. (Recommended by the Pelham School Board) (Not Recommended by the Pelham Budget Committee)
- \$16,586 to fund increased contracted athletic trainer service to full-time for Pelham students. (Recommended by Pelham School Board) (Not Recommended by the Pelham Budget Committee)

YES ← 1543 ←

NO ← 1266 ←

YES ← 988 ←

NO ← 1810 ←

YES ← 1808 ←

NO ← 1000 ←

YES ← 975 ←

NO ← 1824 ←

YES ← 929 ←

NO ← 1864 ←

YES ← 853 ←

NO ← 1940 ←

TURN OVER TO CONTINUE VOTING

**QUESTION #9**

Shall the Pelham School District vote to raise and appropriate monies to fund salaries and benefits for new teaching, physical education, and instructional assistant positions at Pelham Elementary School, as follows:

- a. \$50,000 to fund one classroom teacher. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)
- b. \$50,000 to fund one physical education/health position. (Recommended by Pelham School Board) (Recommended by Pelham Budget Committee)
- c. \$28,000 to fund two full time instructional assistant aide positions. (Recommended by Pelham School Board) (Recommended by Pelham Budget Committee)

YES ← 1489  
 NO ← 1275  
 YES ← 1274  
 NO ← 1455  
 YES ← 1368  
 NO ← 1344

**QUESTION #10**

Shall the Pelham School District vote to raise and appropriate the sum of FORTY-FOUR THOUSAND SEVENTY-FIVE DOLLARS (\$44,075)? Said sum of money being the amount necessary to fund a 3% salary increase for non-union employees. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1797  
 NO ← 994

**QUESTION #11**

Shall the Pelham School District vote to approve a three-year technology plan for the purpose of upgrading the computer technology throughout the school district, which calls for the following increase in costs:

- Year 2006-07 \$183,333
- Year 2007-08 \$183,333
- Year 2008-09 \$183,333

And further to raise and appropriate the sum of ONE HUNDRED EIGHTY-THREE THOUSAND THREE HUNDRED THIRTY-THREE DOLLARS (\$183,333) for the first year's appropriation in the 2006-2007 school year. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1641  
 NO ← 1137

**QUESTION #12**

Shall the Pelham School District vote to raise and appropriate the sum of NINETY THOUSAND DOLLARS (\$90,000)? Said sum of money being the amount necessary to remove, dispose of and purchase new replacement gymnasium bleachers at Pelham High School. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1249  
 NO ← 1474

**QUESTION #13**

Shall the Pelham School District vote to raise and appropriate the sum of EIGHTY THREE THOUSAND DOLLARS (\$83,000)? Said sum of money being the amount necessary for additional roof repairs at the Pelham Memorial School. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 2153  
 NO ← 630

**QUESTION #14**

Shall the Pelham School District vote to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000)? Said sum of money to be added to the School District Maintenance Capital Reserve Fund previously established for emergency purposes. (Recommended by Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1586  
 NO ← 1166

**QUESTION #15**

Shall the Pelham School District vote to raise and appropriate up to the sum of FORTY FIVE THOUSAND DOLLARS (\$45,000) to be added to the School District Maintenance Capital Reserve Fund previously established and authorize the use/transfer of that amount from the undesignated fund balance available July 1, 2006? (Recommended by Pelham School Board) (Not Recommended by the Pelham Budget Committee)

YES ← 742  
 NO ← 1994

**QUESTION #16**

Shall the Pelham School District vote to raise and appropriate the sum of TWELVE THOUSAND SIX HUNDRED SEVENTY-FIVE DOLLARS (\$12,675)? Said sum of money being the amount necessary to purchase classroom desks, bookcases, chairs and file cabinets for increasing enrollment and student desk replacement at Pelham High School. (Recommended by Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1978  
 NO ← 797

**QUESTION #17**

Shall the Pelham School District vote to raise and appropriate the sum of FIFTY-TWO THOUSAND THREE HUNDRED SEVENTY-FOUR DOLLARS (\$52,374)? Said sum of money being the amount necessary to continue providing Child Benefit Services to the school children attending St. Patrick School. (Recommended by the Pelham School Board) (Recommended by the Pelham Budget Committee)

YES ← 1542  
 NO ← 1226

**QUESTION #18**

"Shall the voters of the Pelham School District within School Administrative Unit Number 28 adopt the provisions of RSA 194-C:9-b to allow for insertion of the school administrative unit budget as a separate warrant article at annual school district meetings?" (Submitted by Petition) (Not Recommended by the Pelham School Board)

YES ← 820  
 NO ← 1853

**QUESTION #19**

"Shall the Pelham School District raise and appropriate the sum of SIXTEEN MILLION DOLLARS (\$16,000,000) by authorizing the SCHOOL BOARD to issue not more than SIXTEEN MILLION DOLLARS (\$16,000,000) to bond or notes in accordance with the provisions of the Municipal Finance Act (RSA Ch.33) said sum to be used for the construction, planning and engineering, furnishing and equipping of a not less than a 50,000 square foot classroom addition on the current site for Pelham High School (grades 9-12), renovations and site work as determined necessary by the School Board, applications for permits to ensure state reimbursement, and authorize the School Board to issue and negotiate the said bonds or notes and determine the rate of interest thereon and the date of maturity thereof, and further, raise and appropriate the sum of FOUR HUNDRED THOUSAND DOLLARS (\$400,000) for the first interest installment due on the bonds, bond term no shorter than ten years, no greater than twenty years?" (3/5 majority vote required). "Passage of this article shall override the ten percent limitation imposed on this appropriation due to the non-recommendation of the budget committee." (Submitted by Petition) (Estimated tax impact \$2.27 for 10 year bond) (Estimated tax impact \$1.40 for 20 year bond) (Not Recommended by the Pelham School Board) (Not Recommended by the Pelham Budget Committee)

YES ← 919  
 NO ← 1863

**VOTING IS COMPLETE**

*Respectfully Submitted,  
 Dorina M. S. Angeles  
 School District Clerk*

**School Warrant  
State of New Hampshire**

To the inhabitants of the School District in the Town of Pelham, New Hampshire qualified to vote in District affairs: You are hereby notified of the following annual School District meeting schedule.

**First Session of Annual Meeting (Deliberative)**

You are hereby notified to meet at the Pelham Elementary School in said District on the 7<sup>th</sup> day of February, 2007 at 7:00 p.m. This session shall consist of explanation, discussion, and debate of warrant articles numbered 2 through 9. Warrant articles may be amended subject to the following limitations: (a) warrant articles whose wording is prescribed by law shall not be amended and (b) warrant articles that are amended shall be placed on the official ballot for a final vote on the main motion, as amended.

**Second Session of Annual Meeting (Official Ballot Voting)**

You are hereby notified to meet at the Pelham High School in Pelham, on Tuesday, March 13, 2007, between the hours of 7:00 a.m. and 8:00 p.m. to vote by official ballot on warrant articles numbered 1 through 9.

**Article 1 – Election of Officers** (voting by official ballot March 13, 2007)

To the following school district offices:

- a. To choose a Moderator for the ensuing year.
- b. To choose a Clerk for the ensuing year.
- c. To choose two School Board members for the ensuing three years.
- d. To choose a Treasurer for the ensuing year.

**School District Warrant  
2007-2008**

2. "Shall the Pelham School District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$22,550,134? Should this article be defeated, the default budget shall be \$22,050,613, which is the same as last year, with certain adjustments required by previous action of the Pelham School District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI to take up the issue of a revised operating budget only."\*

**\*NOTE:** Warrant Article 2 (operating budget) **does not** include appropriations proposed in any other warrant articles.

3. To see if the Pelham School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Pelham School Board and the Pelham Education Association, which calls for the following increase in salaries and benefits at current staffing levels:

**Year 2007-08 \$ 392,033**  
**Year 2008-09 \$ 396,307**  
**Year 2009-10 \$ 413,038**

And further to raise and appropriate the sum of **THREE HUNDRED NINETY-TWO THOUSAND THIRTY-THREE DOLLARS (\$392,033)** for the 2007-2008 school year, said sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriations at current staffing levels paid in the prior school year.

**(Recommended by the Pelham School Board)**  
**(Not Recommended by the Pelham Budget Committee)**

4. Shall the Pelham School District vote to raise and appropriate the sum of **FORTY-SEVEN THOUSAND NINE HUNDRED FORTY SIX DOLLARS (\$ 47,946)**? Said sum of money being

the amount necessary to fund a 3% salary increase for non-union employees.

**(Recommended by the Pelham School Board)**

**(Recommended by the Pelham Budget Committee)**

5. Shall the Pelham School District vote to raise and appropriate the sum of **THREE HUNDRED FIFTY THOUSAND DOLLARS (\$350,000)** for architectural and engineering fees? Said sum of money being the amount necessary to hire professional services to provide architectural and engineering services for a high school facility.

**(Recommended by the Pelham School Board)**

**(Recommended by the Pelham Budget Committee)**

6. Shall the Pelham School District vote to raise and appropriate the sum of **ONE HUNDRED EIGHTY-THREE THOUSAND THREE HUNDRED THIRTY-THREE DOLLARS (\$183,333)** to fund the second year's appropriation in the 2007-08 school year for the district-wide technology plan.

**(Recommended by the Pelham School Board)**

**(Recommended by the Pelham Budget Committee)**

7. Shall the Pelham School District create a special education teacher/case manager position to support students with disabilities at the Pelham Memorial School and raise and appropriate the sum of **FIFTY-FIVE THOUSAND DOLLARS (\$55,000)** to fund the salary and benefits for the special education position?

**(Recommended by the Pelham School Board)**

**(Recommended by the Pelham Budget Committee)**

8. Shall the Pelham School District vote to raise and appropriate the sum of **FIFTY-THREE THOUSAND NINE HUNDRED NINETY-ONE DOLLARS (\$53,991)**. Said sum of money being the amount necessary to continue providing Child Benefit Services to the school children attending St. Patrick School.

**(Recommended by the Pelham School Board)**

**(Recommended by the Pelham Budget Committee)**

9. "Are you in favor of changing the terms of the school district clerk, moderator and treasurer from one year to 3 years,

beginning with the terms of the school district clerk, moderator and treasurer to be elected at next year's regular school district meeting ?”

If a majority of those voting on the question vote in favor of 3-year terms, at the next annual meeting after the vote of approval, the school district shall elect a school district clerk, moderator and treasurer for 3-year terms.

**(Submitted by Petition)**

To transact any other business that may legally come before this meeting including the appointment of committee.

Given under our hands at said Pelham, New Hampshire, on the 24th day of January, 2007.

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Michael Conrad, Chair

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Cindy Kyzer, Vice Chair

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Eleanor Burton

---

Bruce Couture

---

Linda Mahoney

*PelhamSchoolWarrant-RevisedVersion10FY07-08*  
**1-18-2007**

**Pelham Town Report**  
**Pelham Employee Listing**  
**Pelham Elementary - Professional Staff**  
**2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Cheryl	Andrews	Grade 1		\$31,540.00
Robin	Andrews	Grade 2	\$29,840.00	\$37,540.00
Kimberly	Benoit	Grade 1		\$31,540.00
Debra	Bergeron	COTA	\$31,742.00	\$37,672.00
Paul	Biron	Grade 5		\$33,540.00
Anthony	Bolduc	Phy. Ed.		\$31,540.00
Margaret	Borsa	Grade 3	\$41,040.00	\$48,740.00
Deborah	Bourque	Special Education	\$30,240.00	\$37,940.00
Valerie	Bronstein	Grade 2	\$44,740.00	\$53,440.00
Donna	Carr	Grade 2	\$40,040.00	\$47,740.00
Kerry	Dobe	Grade 5	\$29,240.00	\$36,940.00
Kathleen	Dobe	Grade 3		\$33,940.00
Traci	Flaherty	Guidance Counselor		\$48,940.00
Brenda	Foster	Readiness	\$30,840.00	\$38,540.00
Rebecca	George	Special Education	\$29,840.00	\$37,540.00
Amy	Gilfoyle	Grade 4		\$30,240.00
Tiffany	Girouard	Grade 3		\$32,540.00
Darlene	Greenwood	Grade 4	\$46,740.00	\$54,440.00
Orlene	Hagedorn	Grade 5	\$40,040.00	\$48,740.00
Susan	Hancock	Nurse	\$27,756.00	\$34,706.00
Susan	Harden	Grade 1	\$35,240.00	\$42,940.00
Janice	Harvey	Special Education	\$42,740.00	\$50,440.00
Margaret	Houlne	Grade 1	\$36,240.00	\$43,940.00
Pamela	Jessup	Grade 4	\$45,540.00	\$53,240.00
Jill	Karwacki	Grade 3		\$38,540.00
Laura	Kelly	Speech/Language		\$37,940.00
Alicia	LaFrance	Principal		\$76,220.00
Nicole	Lajoie	Grade 4		\$32,540.00
Lisa	Laroche	Guidance Counselor		\$47,440.00
Celine	Law	Grade 3	\$42,340.00	\$50,040.00
Kimberly	Lessard	Psychologist		\$51,140.00
Benjamin	Loi	Grade 1	\$25,840.00	\$33,540.00
Michelle	Mangiafico	Grade 4	\$30,840.00	\$38,540.00
Pamela	Mansfield	Grade 2	\$29,240.00	\$36,940.00
Kelly	Masiello	Grade 1		\$37,540.00
Sandra	McCarthy	Grade 5	\$54,240.00	\$61,940.00
Michelle	McComiskey	Readiness	\$46,540.00	\$54,240.00
Sara	Monte	Special Ed Coordinator		\$65,920.00
Jodi	Parker	Sp. Education	\$29,240.00	\$35,940.00
Jennifer	Pendergast	Grade 1	\$15,446.00	\$39,240.00
Nancy	Queenan	Grade 4	\$33,840.00	\$41,540.00
Kerri	Quinn	Special Education		\$38,240.00
Stuart	Robertson	Grade 3/4	\$45,240.00	\$52,940.00
Susan	Rotondi	Reading Specialist	\$45,740.00	\$53,440.00
Mary Ann	Sarris	Grade 1	\$52,540.00	\$60,240.00
Erin	Seward	Music	\$25,840.00	\$33,540.00
Elizabeth	Sidlowski	Grade 1		\$39,940.00
Charlene	Spaulding	Reading Specialist		\$50,940.00
Donna	Strasburger	Grade 2	\$51,740.00	\$59,440.00
Shirlee	Sullivan	Special Education	\$36,240.00	\$43,940.00
Melanie	Taylor	Grade 3/4	\$52,740.00	\$60,440.00
Barbara	Tobin	Grade 3	\$45,240.00	\$52,940.00
Carol	Tomer	Special Education		\$33,540.00

**Pelham Town Report**  
**Pelham Employee Listing**  
**Pelham Elementary - Professional Staff**  
**2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Kathleen	Turner	Assistant Principal		\$61,800.00
Peter	Tselios	Art	\$27,540.00	\$35,240.00
Amy	Velez	Enrichment	\$14,920.00	\$18,770.00
Michelle	Viger	Grade 2/3	\$35,240.00	\$42,940.00
Phyllis	Ward	Grade 2	\$39,540.00	\$47,240.00
Carol	West	Librarian	\$49,240.00	\$56,940.00
Carmen	Zavorotny	Enrichment		\$21,970.00
Patricia	Zube	Grade 2	\$33,540.00	\$41,240.00

**Pelham Memorial - Professional Staff  
2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Amy	Branco	Special Education	\$26,840.00	\$34,540.00
Patricia	Byrne	Grade 7		\$31,540.00
Karena	Carten	Grade 8	\$27,840.00	\$35,540.00
Kathleen	Cartier	At Risk Counselor	\$38,592.00	\$55,940.00
Kevin	Correa	Grade 7	\$32,240.00	\$39,940.00
Randy	Coutu	Art		\$32,240.00
Terry	Curtis	Grade 8	\$30,540.00	\$38,240.00
William	Dugan, Jr.	Grade 8	\$52,540.00	\$60,240.00
Pamela	Durkin	Grade 7	\$37,840.00	\$45,540.00
Carol	Gariepy	Grade 6	\$30,540.00	\$39,940.00
Elaine	Gibson	Health	\$33,540.00	\$41,240.00
Matthew	Guerard	Physical Education		\$33,540.00
Kristina	Henry	Reading Specialist		\$39,940.00
Nanette	Johnson	Technology Education	\$55,240.00	\$62,940.00
Leighana	Kenney	Special Education	\$28,840.00	\$37,240.00
Patricia	Lamontagne	Grade 8		\$32,540.00
Susan	Levine	Nurse	\$36,756.00	\$44,756.00
Barbara	Lovett	Speech/Language		\$57,103.00
Kate	Marcotte	World Languages		\$33,540.00
Noreen	McAloon	Assistant Principal		\$68,163.00
Ada	McDowell	Special Education		\$34,540.00
Susan	Mead	World Languages		\$35,240.00
Kristin	Menard	Special Education	\$29,840.00	\$37,540.00
Diane	Molloy	Grade 7	\$39,740.00	\$47,440.00
Shirley	Nelson	Librarian	\$48,240.00	\$55,940.00
James	Palmieri	Grade 6	\$31,240.00	\$38,940.00
Catherine	Pinsonneault	Principal	\$60,250.00	\$82,601.00
JoAnne	Pelletier	Grade 6		\$42,540.00
Jamie	Richardson	Grade 8		\$33,940.00
Paul	Santerre	Music	\$48,240.00	\$55,940.00
Joy	Sapienza	Grade 8	\$42,240.00	\$50,940.00
Nancy	Schulte	Enrichment	\$33,540.00	\$42,240.00
Michael	Seckla	Music		\$33,540.00
Judith	Shanteler	Grade 6	\$28,840.00	\$36,540.00
Joseph	Silva	Grade 8	\$50,740.00	\$58,440.00
Marie	Stadtmitter	Guidance Counselor		\$34,940.00
Kelly	Sullivan	Music		\$31,540.00
Kelly	Tessier	Grade 8		\$31,540.00
Diane	Tryon	Grade 7	\$51,540.00	\$59,240.00
Joanne	Willman	Grade 7	\$52,740.00	\$60,440.00

**Pelham High - Professional Staff  
2005-2006**

First Name	Last Name	Assignment	Contract Amt.	Contract Amt.
Thomas	Babaian	Physical Education	\$32,840.00	\$40,540.00
Paula	Bailly-Burton	Social Studies		\$52,940.00
Donald	Black	Science	\$40,240.00	\$47,940.00
Diane	Bolduc	Guidance	\$44,740.00	\$52,440.00
Katherene	Byrne	Business	\$40,840.00	\$48,540.00
Barbara	Campbell	Nurse	\$39,919.00	\$47,619.00
John	Costa	Math	\$56,740.00	\$64,440.00
Leslie	Detellis	Health		\$20,926.00
Wendy	Dorval	Business	\$41,240.00	\$48,940.00
Donna	Dube	Social Studies	\$31,240.00	\$47,440.00
Cynthia	Evans	English	\$44,470.00	\$52,440.00
Eduardo	Fagundo	World Languages		\$33,540.00
Linda	Fox	English	\$58,740.00	\$66,440.00
Elaine	French	Special Education	\$31,540.00	\$39,240.00
Rebecca	Garone	Art		\$32,540.00
Janet	Gary	Family/Consumer Science	\$49,040.00	\$56,740.00
David	Gilcreast	Math	\$38,240.00	\$47,940.00
Diane	Gioseffi	Social Studies	\$36,240.00	\$43,940.00
Scott	Hazen	Science		\$35,940.00
Marcy	Keller	Guidance Counselor		\$37,862.00
Christopher	Koenig	Music		\$35,940.00
Amy	Lantaigne	Technology Education		\$35,940.00
Roger	Lyder	Social Studies	\$52,740.00	\$60,440.00
Barbara	Lynch	Health		\$19,026.00
Sharon	Lyon	Science	\$41,040.00	\$48,740.00
Sandra	Lyon	Special Education		\$40,240.00
Cynthia	Marchand-Fournier	Family/Consumer Science		\$35,940.00
Judy	Metz	Physical Education	\$43,040.00	\$50,740.00
Cathleen	Miller	Math		\$37,940.00
Dorothy	Mohr	Principal	\$60,250.00	\$80,340.00
Robert	Moore	Science	\$36,240.00	\$43,940.00
Patricia	Morin	Language Art		\$35,940.00
Valerie	Morse	Special Education	\$51,240.00	\$51,940.00
Sarah-jane	Nadeau	English	\$27,840.00	\$35,540.00
Michael	Norton	Art		\$34,540.00
Jennifer	Nugent	ESOP Teacher	\$29,840.00	\$37,540.00
Timothy	Powers	Math		\$33,540.00
Miriam	Provencher	English	\$50,740.00	\$58,440.00
Lana	Quenneville	Language Art		\$32,240.00
Lynne	Ready	Community School	\$33,540.00	\$41,240.00
Kenneth	Roberts	Social Studies	\$48,240.00	\$55,940.00
Anthony	Savaris	Science	\$52,540.00	\$60,240.00
Stephen	Scaer	Special Education	\$39,240.00	\$46,940.00
Kathryn	Sheridan	English	\$43,740.00	\$53,440.00
Cristine	Stine	Math	\$47,740.00	\$55,440.00
Elizabeth	Strauss	Library/Media		\$37,441.00
Lauren	Streifer	Science		\$37,240.00
Tara	Tenasco	At Risk Counselor	\$13,296.00	\$39,940.00
Lisa	Terwilliger	Spanish		\$36,940.00
Jeffrey	Tobin	Math		\$35,940.00
David	Torrisi	Social Studies	\$28,840.00	\$36,540.00
Jennifer	Turk	World Languages		\$40,240.00
James	Wilhelm	Assistant Pricipal		\$69,010.00
Elizabeth	Zemetres	Social Studies	\$33,240.00	\$40,940.00

**Pelham School District  
Support Staff Employees  
2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Brent	Allard	Instructional Assistant		\$13,930.65
Normand	Aubin	Custodian	\$24,814.40	\$27,123.20
Sarah	Barrios	Instructional Assistant		\$13,390.65
Ronald	Bartel	Custodian	\$17,472.00	\$23,878.40
Sheila	Bedard	Instructional Assistant	\$11,670.75	\$14,619.15
Lillian	Bellisle	Library Assistant	\$20,118.75	\$22,928.25
Susan	Bianchi	Secretary	\$14,435.25	\$17,271.00
Jowana	Boardman	Title 1 Tutor		\$16,537.50
Henry	Boganski	Custodian	\$24,148.80	\$26,395.20
Crystal	Bonnell	Instructional Assistant		\$11,992.73
Barbara	Breda	Title 1 Tutor	\$15,225.00	\$16,537.50
Venessa	Briere	Custodian		\$22,880.00
John	Brunelle	Custodian	\$32,385.00	\$35,401.60
Mary	Butler	Secretary	\$26,344.50	\$30,868.50
Patricia	Calistro	Health Service Assistant	\$6,279.00	\$11,322.00
Joseph	Camire	Maintenance	\$32,968.00	\$36,025.60
Deborah	Carnazzo	Instructional Assistant	\$11,238.50	\$14,077.70
Diane	Casavant	Instructional Assistant	\$7,471.75	\$12,894.70
Phyllis	Cate	Instructional Assistant	\$13,992.61	\$18,673.20
Alicia	Chamberlan	Instructional Assistant		\$12,894.70
Barbara	Chicoine	Secretary	\$8,550.00	\$10,260.00
Marie	Cibulski	Instructional Assistant	\$17,346.00	\$18,632.25
Carol	Cloutier	Instructional Assistant		\$14,077.70
Margaret	Colby	Instructional Assistant	\$16,769.03	\$18,673.20
Jane	Coleman	Instructional Assistant	\$16,147.95	\$17,981.60
Kathleen	Conrad	Instructional Assistant	\$11,238.50	\$14,077.70
Rachel	Cote	Instructional Assistant		\$10,910.90
Lenore	Crocker	Instructional Assistant	\$13,587.21	\$15,847.65
Donna	D'Arcangelo	Secretary	\$21,420.00	\$26,257.80
Donna	Dailey	Instructional Assistant	\$13,474.37	\$17,981.60
Jessica	Desharnais	Instructional Assistant	\$11,056.50	\$13,390.65
Andrea	DeSpirito	Instructional Assistant		\$13,390.65
Janelle	Duffy	Instructional Assistant		\$12,894.70
Leonildo	Dutra	Custodian	\$24,148.80	\$28,475.20
Cathleen	Ernst	Instructional Assistant		\$13,390.66
Carol	Fisher	Instructional Assistant	\$16,769.03	\$18,973.20
Judith	Gadoury	Instructional Assistant	\$16,769.03	\$18,673.20
Debra	Getty	Instructional Assistant		\$12,894.70
Manuella	Gibson-St. Germain	Library Assistant	\$11,670.75	\$14,619.15
Christine	Gray	Instructional Assistant	\$13,992.61	\$15,847.65
Marilyn	Grenda	Instructional Assistant	\$13,587.21	\$15,847.65
Angela	Griffin	Instructional Assistant		\$13,390.65
Beverly	Grue	Instructional Assistant	\$15,151.50	\$17,981.60
Judy	Guimond	Instructional Assistant	\$12,173.07	\$17,981.60
Victoria	Hansen	Instructional Assistant		\$12,894.70
Ruth	Harbilas	Instructional Assistant		\$12,894.70

**Pelham School District  
Support Staff Employees  
2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Mary	Harbin	Instructional Assistant		\$12,894.70
Lisa	Harris	Instructional Assistant	\$12,823.72	\$15,260.70
Mary	Hayes	Instructional Assistant		\$6,730.75
Cheryl	Henlin	Instructional Assistant		\$11,619.40
Brenda	Hobbs	Instructional Assistant	\$16,414.12	\$17,981.60
Amy	Ivas	Instructional Assistant		\$15,847.65
Kelly	Jean	Instructional Assistant	\$11,670.75	\$14,619.15
Shawn	Johansen	Custodian		\$26,395.20
Tracie	Joy	Title I Tutor		\$16,537.50
Dianne	Joyce	Instructional Assistant		\$4,959.50
Jacqueline	Karl	Instructional Assistant	\$13,316.94	\$15,847.65
Celine	King	Instructional Assistant	\$12,823.72	\$14,077.70
Kimberly	Kirane	Instructional Assistant		\$12,894.70
Jean	Kivikoski	Secretary	\$13,875.00	\$18,543.60
Tanya	Kosik	Instructional Assistant	\$11,238.50	\$14,077.70
Steve	Lanthier	Instructional Assistant	\$14,508.58	\$15,673.50
Lori	LaPlant	Instructional Assistant	\$12,039.30	\$15,093.00
Nancy	Lees	Instructional Assistant	\$13,587.21	\$15,847.65
Carol	Linton	Instructional Assistant	\$11,670.75	\$14,619.15
Janet	Lozeau	Inst. Assistant/ Nurse	\$38,329.20	\$44,226.00
Barbara	MacIntosh	Instructional Assistant		\$12,894.70
Catherine	Manners	Instructional Assistant		\$14,619.15
Jacquelyn	Markunas	Instructional Assistant	\$11,670.75	\$14,619.15
Lorrie	Martin	Instructional Assistant	\$11,670.75	\$14,619.15
Florent	Martineau	Custodian		\$23,878.40
Cynthia	Maurer	Instructional Assistant	\$9,418.50	\$12,453.35
Elizabeth	McAloon	Instructional Assistant		\$7,431.08
Susan	McMahon	Guidance Secretary		\$7,920.00
Ronald	Mellor	Custodian		\$25,958.40
Ingrid	Mergenthal	Secretary		\$19,288.80
Lee Ann	Merrill	Title I Tutor		\$12,852.00
Sarah	Michalik	Instructional Assistant		\$12,894.70
Nicole	Moeckel	Instructional Assistant		\$12,894.70
Susan	Molloy	Title 1 Coordinantor		\$21,600.00
Nancy	Moran	Instructional Assistant	\$10,647.00	\$14,077.70
Mary	Morash	Instructional Assistant		\$6,093.10
Kelly	Moriaty	Instructional Assistant		\$12,540.00
Deanna	Nevins	Instructional Assistant		\$13,390.65
Patricia	Nyman	Instructional Assistant	\$11,670.75	\$14,619.15
James	O'Leary	Custodian	\$24,814.40	\$26,881.82
Shannon	O'Toole	Instructional Assistant	\$15,561.00	\$12,894.70
David	Ouellette	Director of Maintenance	\$53,045.00	\$56,617.00
Patricia	Parece	Instructional Assistant	\$11,238.50	\$14,077.70
Jean	Pastor	Instructional Assistant		\$13,390.65
Nancy	Perigny	Custodian	\$26,208.00	\$29,681.60
Guy	Perigny	Custodian	\$26,208.00	\$29,681.60

**Pelham School District  
Support Staff Employees  
2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Lucia	Petros	Instr. Assistant/Nurse		\$30,456.00
Sara	Pleva	Instructional Assistant		\$14,619.15
Linda	Poole	Instructional Assistant	\$1,316.94	\$15,847.65
Lisa	Provencher	Instructional Assistant		\$8,681.85
Ann	Prudhomme	Instructional Assistant	\$12,492.48	\$14,077.70
Patricia	Regan	Playground Assistant	\$4,050.00	\$7,368.40
Donna	Reidy	Instructional Assistant		\$13,390.65
Diane	Rogers	Instructional Assistant		\$4,905.00
Laura	Rogers	Instructional Assistant	\$13,194.09	\$15,847.65
Jamie	Rooney	Instructional Assistant		\$12,894.70
Debra	Ryan	Instructional Assistant		\$12,894.70
Srilakshmi	Sankar	Instructional Assistant		\$7,504.65
Maryann	Sawyer	Instructional Assistant	\$13,316.94	\$15,847.65
Kathleen	Scalia	Instructional Assistant		\$12,894.70
Tina	Skinner	Instructional Assistant		\$12,894.70
Wayne	Smart	Custodian	\$21,840.00	\$24,585.60
Maureen	Smith	Instructional Assistant		\$12,611.30
Ronald	Stephen	Custodian		\$2,387.40
Heather	Szafran	Secretary		\$8,232.00
Jolene	Szynkiewicz	Instructional Assistant		\$12,894.70
Linda	Vanti	Instructional Assistant	\$11,056.50	\$14,619.15
Cheryl	Vermette	Instructional Assistant	\$10,647.00	\$14,077.70
Anne	Wagner	Secretary	\$27,787.50	\$32,428.50
Gloria	Walsh	Instructional Assistant		\$12,894.70
Pamela	Walsh	Secretary	\$26,344.50	\$30,686.50
Danielle	Warshafsky	Instructional Assistant		\$13,390.65
Laura	Weigler	Instructional Assistant	\$16,715.25	\$19,764.75
Treacy	Weiner	Secretary		\$16,438.80
Kerry	Welch	Instructional Assistant		\$13,390.65
Derek	White	Instructional Assistant		\$13,390.65
Kelly	White	Instructional Assistant		\$12,894.70
Raymond	Wilkins	Maintenance	\$35,443.20	\$38,729.60
Elizabeth	Young	Instructional Assistant	\$12,173.07	\$14,619.15
Andrea	Zalewski	Instructional Assistant		\$11,831.95
Suzanne	Zsofka	Instructional Assistant	\$3,802.50	\$12,894.70

**Pelham School District  
Lunch Staff Employees  
2005-2006**

<b>First Name</b>	<b>Last Name</b>	<b>Assignment</b>	<b>Contract Amt.</b>	<b>Contract Amt.</b>
Lori Ann	Beaulieu	Lunch Program		\$8,722.35
Paula	Bonczar	Lunch Program		\$8,501.22
Brenda	Burton	Secretary/Bookkeeper		\$23,802.10
Josephine	Cammarata	Lunch Program		\$4,845.75
Sandra	Casello	Lunch Program		\$5,814.90
Adrien	Chamberland	Lunch Program		\$3,788.32
Rebecca	Chamberland	Lunch Program		\$8,722.35
Estelle	Cohen	Lunch Program		\$3,476.20
Kathleen	Comtois	Lunch Program		\$3,476.20
Wendy	Crossley	Lunch Program		\$18,218.20
Kathleen	Ernst	Lunch Program		\$16,702.14
Carla	Forlizzi	Lunch Program		\$8,058.96
Kelley	Gervais	Lunch Program Mgr		\$8,954.40
Sharon	Goupil	Lunch Program		\$7,821.45
Jacqueline	Grzesik	Lunch Program Mgr		\$17,895.15
Phyllis	Hall	Lunch Program		\$7,821.45
Kimberly	Hanifran	Lunch Program		\$7,821.45
Mary	Harb	Lunch Program		\$7,821.45
Jodi	Jones	Lunch Program`		\$7,821.45
Sandra	Jones	Lunch Program		\$11,629.80
Roberta	Kosek	Lunch Program		\$3,876.60
Linda	Kubit	Lunch Program		\$15,313.48
Michelle	LaRose	Lunch Program		\$8,722.35
Kristen	Leahy	Lunch Program		\$3,476.20
Susan	Lemieux	Lunch Program		\$7,821.45
Diana	Loder	Lunch Program Mgr		\$11,271.26
Jean	Long	Lunch Program		\$8,722.35
Donna	Niemaszuk	Lunch Program		\$15,313.48
Rhonda	Peckham	Lunch Program		\$6,784.05
Ellen	Pothier	Lunch Program Mgr		\$11,935.56
Richard	Sariceno	Lunch Program Director		\$43,634.00
Erica	Soucy	Lunch Program Mgr		\$17,895.15
Linda	Spracklin	Lunch Program Mgr		\$10,940.93
Laura	Taylor	Lunch Program		\$8,058.96
Diane	Winter	Lunch Program		\$3,476.20

## **PELHAM SCHOOL BOARD**

### **- 2006 ANNUAL REPORT -**

The past year has been one of many challenges and accomplishments for the Pelham School District. As we continue to move forward, our enrollment is growing each year. This has put a strain on our schools and our school buildings. The School Board is working hard to address these issues to make our schools safe for each and every student and employee in the Pelham School District.

The students of Pelham continue to impress me with their knowledge and skills they have acquired throughout their years in the Pelham School District. Throughout the year, students address the school board with new and innovative ways to learn and show how they continue to excel in these areas. It has become my favorite part of school board meetings, watching the children grow and continue to challenge themselves to reach for the stars.

I would like to thank the people who are retiring this year for their hard work and dedication to the Town of Pelham and its students. The Pelham School District is lucky to have teachers who have years of service to our Town. It is their leadership and commitment that helps our new employees to strive in Pelham.

As we continue moving forward, I would like to encourage parents and our community to become more involved with our school system. There are many ways to become involved, for example there will be openings on the school board each year, as well as openings at each of our school councils. Students with parents who are involved in the school district become better overall students. Please seek out opportunities to become more involved as it will make our school district even stronger.

Sincerely,

Michael Conrad  
Chairman Pelham School Board

## SUPERINTENDENT OF SCHOOLS

### - 2006 ANNUAL TOWN REPORT -

It is with great pleasure that I present the 2006 Town Report for the Pelham School District. Pelham is a growing community that is committed to providing educational services for its students. As a community that is located in the Southern tier of New Hampshire, Pelham is experiencing growth issues that effect services to its constituents.

#### Facility Issues

Facility issues remain the greatest challenge to the Pelham School District. Pelham Elementary School began the school year with 924 students and expects to exceed its maximum capacity of 1000 in 2009.

Pelham Memorial School remains stable with 533 students. Concerns regarding an aging Fire Alarm System were addressed early in the school year. The upgrading of the electrical system to accommodate growing demand for technology in education will be addressed during the 2007-08 school year.

Pelham High School remains the greatest immediate concern of the District. The capacity of the high school is 580 students. The student population currently exceeds 700 students. Serious egress issues were identified by the Pelham Fire Department in August 2006 and were addressed by leasing modular classrooms that will be installed in February 2007. The Pelham School District is grateful for the support and professional assistance of the Pelham Fire Department in addressing life safety issues.

The Pelham School Board has contracted with Marinace Architects to permanently address egress issues at Pelham High School as well as provide the Board with cost options for long-term solutions.

Locating suitable land for future school expansion has continued to be a difficult challenge to meet. Although a parcel was identified for school expansion, not all owners were willing to enter into a Purchase and Sale Agreement with the Pelham School Board. The Board will continue to explore any and all options for a land purchase.

#### Student Growth

Official enrollment counts of October 1, 2006: 2162 students.

Grade R/1	212	Grade 5	163	Grade 9	201
Grade 2	198	Grade 6	183	Grade 10	172
Grade 3	157	Grade 7	176	Grade 11	176
Grade 4	194	Grade 8	174	Grade 12	156

#### Historical Enrollments

<u>Year</u>	<u>Students</u>	<u>Year</u>	<u>Students</u>	<u>Year</u>	<u>Students</u>	<u>Year</u>	<u>Students</u>
1995	1751	1998	1870	2001	1935	2004	2059
1996	1780	1999	1904	2002	2006	2005	2103
1997	1835	2000	1930	2003	2075	2006	2162

Projected Enrollments in Five Years: 164 additional students

<u>Year</u>	<u>Students</u>	<u>Year</u>	<u>Students</u>	<u>Year</u>	<u>Students</u>
2007	2168	2009	2292	2011	2326
2008	2229	2010	2295		

## Academic Initiatives

Pelham District Schools are dedicated to improved student achievement for all students. It with great pleasure that I report that Pelham High School was able to achieve Adequate Yearly Progress (AYP) according to the requirements of the New Hampshire Department of Education and the Federal "No Child Left Behind" Act. Pelham Memorial School met AYP in all areas with the exception of Reading for special education students. Pelham Elementary School was not able to meet the standard in the areas of reading and math for special education students. Processes have been instituted to address these issues and improve instruction for these students. The addition of a special education teacher that was approved by the voters in March 2006 is expected to greatly assist in this area. Staff remains committed to improving instruction for all students.

In January 2006, the District Student Information System, Power School, opened the Parent Portal, which gives parents electronic access to their child's grades, homework and attendance as well as knowledge of current school events and schedules. The Parent Portal has been a huge success with more than 50% of all parents at Pelham Memorial and Pelham High School registered and accessing the system on a daily or weekly basis. I continue to encourage parents to register for this service at their child's school.

North West Educational Association (NWEA) has given teachers and parents the tools needed to identify strengths and areas of academic concern immediately, so that appropriate strategies can be employed to maximize learning. We are continuing to use this data to drive instruction and provide small group, as well as individual and independent learning opportunities for students.

Academic Summer School programming was initiated in 2006 as a fee based service to assist students who have marginal academic performance and need additional assistance in a small group setting. This initiative was unsuccessful, as parents did not participate for varied reasons such as scheduling, cost and perceived need. The District will continue to explore alternative options to address unique needs of all learners.

Communication has continued to be an initiative that all schools support. Articles appear weekly in local newspapers and websites for SAU #28 and all Pelham Schools are updated regularly. The school community would like to take this opportunity to thank local newspapers for supporting the Pelham Schools with extensive positive coverage of school news and events.

## Conclusion

Pelham is a community that values tradition, family and service. It has been the epitome of my professional career to serve as your Superintendent of Schools for the past four years. Due to family health issues, I will complete my service to the District in June 2007. I wish you well in your future endeavors. Thank you for the opportunity to be a part of this fine community.

Respectfully submitted,

Elaine F. Cutler, Ed.D.  
Superintendent of Schools

## DIRECTOR OF SPECIAL SERVICES

### - 2006 ANNUAL TOWN REPORT -

Over the course of the 2005-2006 school year the Pelham School District provided special education and related services to 404 students from age three to twenty one. Of this total, 65 students receiving special services were at the preschool or kindergarten level. Students with educational disabilities comprised 13% of the total school age population, a percentage that is slightly lower than the New Hampshire state average. Some of the more salient challenges faced by our special services staff are space needs and high caseloads.

As our community grows, instructional space within our schools becomes more limited, particularly at the middle and high school levels. Special education students are frequently served in the regular education classroom, but often require direct remedial instruction in an alternative setting within our schools. Rising enrollments accentuate the difficulty in identifying and allocating appropriate instructional space that is quiet and affords privacy to students who require specialized instruction at a level that is suited to their individual needs.

Also affected by increased enrollment is the student to staff ratio in respect to special education. Some special educators must provide instruction, consultation and case management services to over 30 students who are placed in many different classroom settings. With the additional demands of progress monitoring, documentation, frequent parent contacts and communication with a large number of other professionals, caseloads can become unmanageable. The approval of an additional special education teacher at Pelham Elementary in the spring of 2006 was immensely appreciated and is a tremendous benefit to special education students in that school. At this time, Pelham Memorial School continues to be in desperate need of an additional special education teacher.

SAU #28 Preschool Services provides special education and related services to all children in Windham and Pelham, age 3 to 6 (those students who have not yet entered grade transition or one) who have an educational disability. The Pelham and Windham School Districts proportionately share the expenses related to the services that are provided to our preschool and kindergarten students. Increased numbers of students, combined with a large number of incoming three year olds with significant disabilities, presented a crowding issue and an increased need for additional staff to meet the needs of our youngest special education students.

Of all the students in the Pelham School District who are in need of specialized instruction, only 11 required placements in special education programs outside the district. This is a reflection of the inclusive philosophy that permeates the Pelham community and illustrates the continued commitment to responsive, individualized educational services to all students within our district.

I am grateful for the continued opportunity to serve as the Director of Special Services for the Pelham School District. While the upcoming years promise to present unique challenges, it will be an honor to assist the District in the continuing goal of providing quality educational services to all students.

#### Special Services Notation:

*On August 30, 1999, New Hampshire RSA 32:11(a) became effective. This law requires that each school district provide in its annual report an accounting of actual expenditures by the district for special education programs and services for the previous two fiscal years, including offsetting revenues from all sources. Attached to this report is the required information for FY '05 and FY '06.*

## Accounting of Special Education Expenditures and Revenues

### Pelham School District

#### 2004-05

##### Special Education Expenses:

• Transportation, supplies, instruction and tuition	3,473,392
• Federal special education funds	<u>330,861</u>
	<b>\$3,804,253</b>

##### Special Education Revenues

• Catastrophic aid	179,018
• Federal special education funds	330,861
• Medicaid reimbursement	<u>136,381</u>
	<b>\$646,260</b>

##### Actual District Cost

• Expenditures less revenues	<b>\$3,157,993</b>
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#### 2005-06

##### Special Education Expenses:

• Transportation, supplies, instruction and tuition	3,631,129
• Federal special education funds	<u>334,883</u>
	<b>\$3,966,012</b>

##### Special Education Revenues

• Catastrophic aid	262,768
• Federal special education funds	334,883
• Medicaid reimbursement	<u>135,856</u>
	<b>\$733,507</b>

##### Actual District Cost

• Expenditures less revenues	<b>\$3,232,505</b>
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Respectfully submitted,

Tina H. McCoy  
Director of Special Services  
SAU 28

*In accordance with SAU 28's local Child Find Program, referrals for students between the ages of 0 and 21 who are suspected of having an educational disability can be made at any time by contacting the Director of Special Services.*

**PELHAM SCHOOL DISTRICT  
DIRECTOR OF TECHNOLOGY**

**- 2006 ANNUAL TOWN REPORT -**

Over the past twelve months of 2006, many strides have been taken by the Pelham School District in the area of computer technology. At the beginning of this year, all three school buildings operated independently of one another. There were three sets of outdated servers, three networks, and three Internet connections.

A Technology Plan was drafted that set out to solve the existing problems and to look at long term solutions that will reduce computer replacement costs going forward. Thanks to the support of the Pelham School Board, the Pelham Budget Committee, and the voters who passed the technology warrant article in March, the first year of the Technology Plan was put into place over the Summer and Fall of 2006.

Most importantly, fiber optic cable was buried between the three Pelham schools allowing the creation of a centralized data center at Pelham Elementary School. Over the summer, a highly redundant and stable set of servers and networking hardware was installed to replace aging and outdated equipment. In addition, most of the computers at Pelham Memorial School were replaced- a much needed upgrade that has brought that building one step closer to the 21<sup>st</sup> century.

While the first year of the Technology Plan required the purchase of expensive but necessary infrastructure components, the second year of the plan focuses on the glaring needs of Pelham High School. It should be noted that the faculty of Pelham High School squeezes an unbelievable amount of productivity from the limited technology resources they currently have. In many classrooms, it takes the computers over ten minutes to boot up, login, and open an Internet browser! By replacing this technology that is over ten years old in some cases, a major hurdle will be overcome for the staff and students at Pelham High School whose access to current technology has been hampered for the past few years.

Two things are important to point out about the current Technology Plan. First, this plan was written with the purpose of upgrading the existing equipment- it did not set out to add anything that was not currently in place. In other words, where there has been one computer in every classroom before the Technology Plan, there will still only be one computer in every classroom after this Technology Plan. The idea here is to first deal with the biggest issues: a lack of reliable infrastructure and severely outdated equipment. The next steps will be to begin extending what is done on the refreshed equipment. Secondly, the goals with technology are to increase student achievement and to prepare our students for their future jobs where technology skills will be a requirement.

As we move forward, I solicit the collective support of the Town of Pelham in helping us reach our goals of providing relevant technology resources to our students so that they may be more effective learners that are prepared to enter a technologically advanced workforce.

Respectfully submitted,

Adam Steel – Director of Technology

**Pelham Elementary School  
Principal's Report  
- 2006 ANNUAL TOWN REPORT -**

Pelham Elementary School continues to be the largest elementary school in New Hampshire, with 925 students.

Using assessment to guide instructional practices is a top priority. In grades one and two, we use the DIBELS (Dynamic Indicator of Basic Early Literacy Skills) as an assessment tool to monitor students' reading skill development. Students are assessed a minimum of three times a year. Those who fall in the "at-risk" category are provided with intensive interventions, which may include small group instruction within the classroom by the teacher or a Title I reading tutor or pull-out services by Title I or special education.

Students in grades three through five are administered the NECAP state assessment in October and the NWEA district assessment in the fall and again in the spring. Results from both of these assessments generate discussion to address strengths and weaknesses of the curriculum, as well as instructional recommendations to teachers and parents.

We continue to use the Math Investigations program as our core program for math instruction in grades one through three. In grades four and five we are using a blended curriculum approach. A committee of teachers and administrators are exploring which math program would best meet the needs of our fourth and fifth grade students in preparation for middle school. This committee hopes to make a recommendation to the School Board by the spring.

Writing has been a school and district-wide goal. Teachers have been addressing grade appropriate writing skills in the classroom and using benchmark assessments to assess student's growth. In writing, the district Literacy Task Force is looking into writing programs that teachers can use to provide a consistent approach to writing across all grade levels, 1-12.

This year six new teachers joined our professional staff. They are a breath of fresh air with their enthusiasm and energy. Each has a veteran mentor teacher who acts as a teacher coach during their first year as a new teacher.

On a different note, our library will never be the same as both Ms. Carol West, Media Specialist for 29 years, and Mrs. Lillian Bellisle, Library Assistant, are both retiring. Ms. West and Mrs. Bellisle have given so much to the staff and students. They will be missed by all.

Our PTA continues to amaze us with their commitment to supporting the educational needs of our students. This year they ventured outside of their comfort zone with their annual fundraiser. In early October, they hosted a Fun Fitness Day for the students. Students brought in pledges and then participated in a variety of activities to raise their pledged donations. There were many wonderful volunteers who took part in this day. Everyone had fun, and the PTA raised over \$35,000 for Pelham Elementary School.

Thank you for the continued support and opportunity to be a part of your child's first educational experience.

Sincerely,

Alicia LaFrance  
Principal

**Pelham Memorial School  
Principal's Report  
- 2006 ANNUAL TOWN REPORT -**

I would like to begin my Annual Principal's Report by recognizing the two Memorial staff members who retired in June of 2006. Mrs. Nanette Johnson and Mrs. Carol Fisher served the children of Pelham for over 25 years. Mrs. Johnson was our Computer Education teacher, while Mrs. Fisher was an instructional assistant. Working with grade 7 was her final assignment. We wish them both healthy and restful retirements.

Some significant accomplishments were realized at Pelham Memorial School during the 2005-2006 school year. They are as follows:

Our state test results were above the state average in all areas this year. We had marked improvements in the area of Reading and Writing. We also began using the NWEA computerized testing program in Math, English and Reading for all of our students. These tests gave individualized results in less than 48 hours and provided excellent student data to the classroom teachers.

Our teachers have been busy in the area of curriculum. All teachers have developed individual diary maps for each subject taught at Memorial School on a monthly basis. These outline all units and lessons taught at every grade level. A pilot group of teachers is using the TechPath software to post these maps on computer web sites.

All of our teachers are utilizing teacher websites to post homework assignments and classroom activities. Many of our textbooks are also available on-line for easy access. Our school also began utilizing the Parent Portal in January. Parents can view their students' grades in an up-to-the minute format once they have obtained user access through a password. Many of our parents are taking advantage of this new communication tool.

We have continued our yearlong school spirit program with daily trivia, homeroom contests, door decorating contests, community car drives and monthly student dances. Students continue to amaze us with their energy and spirit.

Once again our students showed their generosity towards the community of Pelham with their holiday donations to the Good Neighbor Fund. This year both, staff and students collected over \$1,000 to assist the residents of Pelham during the holiday season.

One of our staff members was honored this year. Mr. William Dugan was recognized as the State of NH VFW Middle School Teacher of the Year. Mr. Dugan won both, the district and the state award. Congratulations!

Once again, our 8<sup>th</sup> graders had a successful spring trip to Washington, DC. Even though Pelham was "under water" in May, the Washington DC weather cooperated and it was a wonderful experience for everyone. Thank you to the community members who contributed to our DC fund to make this a memorable experience for all of the students.

Our extra-curricular participation continued to grow. The baseball team and the cheerleading teams each won Tri-County championships.

We continued to work on building improvements, with roof and electrical repairs. Many of our classrooms are also sporting new coats of paint!

In conclusion, it is an honor to serve as Memorial School's principal. With the support of parents and community, we will continue to "put the children first" and provide academically challenging programs, while providing a safe and nurturing environment for the middle school children of Pelham.

Respectfully submitted,

Catherine Pinsonneault  
Principal

**Pelham High School  
Principal's Report  
- 2006 ANNUAL TOWN REPORT -**

It is my pleasure to reflect on the status of Pelham High School. As staff members, we have made a commitment to quality and uniformly share the mission of PHS to educate students, so that they may pursue life goals, participate fully as active citizens and become socially responsible community members. Additionally, we believe that to have aspirations is the ability to dream and set goals for the future, while being inspired in the present to reach their dreams.

The staff and faculty, in conjunction with volunteer parents and students, are engaged in a self-study as we prepare for the New England Association of Schools and Colleges (NEASC) decennial visit in March 2008. Within various committees, we are reflecting on the eight areas for accreditation and assessing ourselves against the desirable indicators.

The faculty, working as a professional learning community, is writing and field-testing rubrics or scoring guides for school wide expectations for student learning. These expectations provide numerous opportunities for students to learn and master skills and to demonstrate understanding and applications. Likewise, teachers have been aligning curriculum content to standards, as well as creating common final assessments for all students. In this way, all students are presented the same content and final course assessments, providing more consistency in our courses.

Our greatest assets, the students, have demonstrated a commitment to quality. They have made annual yearly progress (AYP) as documented by their performance on the New Hampshire NHEIAP test, a feat accomplished by fewer NH schools this year. The 2005-2006 Boys' Basketball and Spirit teams experienced the spirit of victory as they earned First Place in Class I competitions. The 2006 Girls' Lacrosse, Softball and Volleyball teams received recognition from NHIAA for sportsmanship conduct. Twenty students have been nominated by their teachers to be PHS Ambassadors, and these students have agreed to be the voice of students to the principal, to incoming eighth graders, other students and members of the public. They have received training in diplomacy and human relations. The career pathways for the Finance Academy, Future Educators Academy and Law and Public Safety are supported by 31 students enrolled in the classes. Additionally, 101 students are earning college credits in 15 Running Start classes taught by PHS faculty. These students have demonstrated the ability and willingness to expect more of themselves.

The facility provides our greatest nemesis to success. It severely limits the curriculum offerings and restricts the scheduling of classes. However, life, spirit and collegiality endure within the steel framework. It is our hope that the people of Pelham, as they always have, will continue to address the needs of the physical plant. It is my hope that we will continue to do all that is possible to sustain and enhance the vibrant educational life—for every student, parent, and for ourselves. Remember, to have aspirations is the ability to dream and set goals for the future, while being inspired in the present to reach these dreams.

Committed to Quality,

Dorothy Mohr, Ph. D.  
Principal, Pelham High School

## PELHAM SCHOOL DISTRICT ENROLLMENT

<u>Grade</u>	<u>Enrolled 2005-2006</u>	<u>Projected 2007-2008</u>
1	218	186
2	162	199
3	193	196
4	165	162
5	<u>187</u>	<u>193</u>
	925	936
6	177	162
7	177	181
8	<u>183</u>	<u>174</u>
	537	517
9	175	193
10	180	192
11	158	168
12	<u>130</u>	<u>162</u>
	643	715

### DISTRIBUTION OF SUPERINTENDENT'S SALARY

Pelham	49.0%	\$ 55,113.24
Windham	51.0%	<u>57,362.76</u>
		\$112,476.00

### DISTRIBUTION OF BUSINESS ADMINISTRATOR'S SALARY

Pelham	49.0%	\$42,899.50
Windham	51.0%	<u>44,650.50</u>
		\$87,550.00

PELHAM SCHOOL DISTRICT

Pelham Budget Report

Fiscal Year: 2006-2007

Definition: Proposed Budget Prep for 0708

Account	Description	Page	Budget 04-05 Expense 04-05	Budget 05-06 Expense 05-06	Budget 06-07	Budget 07-08
Loc: PELHAM ELEMENTARY - 111						
Func: REGULAR EDUCATION - 1100						
100.1100.00.112.111.000000.5	SALARIES-TEACHERS	0.0000	\$2,313,677.00	\$2,412,577.00	\$2,222,355.33	\$2,447,577.00
100.1100.00.114.111.000000.5	SALARIES-AIDES	0.0000	\$66,534.00	\$69,105.78	\$58,464.20	\$101,886.00
100.1100.00.120.111.000000.5	SALARIES-SUBS	0.0000	\$54,056.00	\$54,056.00	\$54,056.00	\$54,056.00
100.1100.00.121.111.000000.5	TUTORING	0.0000	\$900.00	\$0.00	\$900.00	\$900.00
100.1100.00.430.111.000000.5	REPAIRS TO INST EQUIP	5.0000	\$800.00	\$800.00	\$3,111.02	\$1,500.00
100.1100.00.581.111.000000.5	PROFESSIONAL MEETING	6.0000	\$1,500.00	\$1,500.00	\$1,500.00	\$3,000.00
100.1100.00.610.111.000000.5	SUPPLIES	7.0000	\$36,900.00	\$34,590.00	\$34,601.59	\$44,780.00
100.1100.02.610.111.000000.5	SUPPLIES-ART	8.0000	\$7,650.00	\$7,505.00	\$7,286.84	\$7,453.00
100.1100.05.610.111.000000.5	SUPPLIES READING	0.0000	\$500.00	\$0.00	\$0.00	\$0.00
100.1100.08.610.111.000000.5	SUPPLIES-PHY EDUC	9.0000	\$899.00	\$886.00	\$879.84	\$978.00
100.1100.11.610.111.000000.5	SUPPLIES-MATH	10.0000	\$7,520.00	\$7,520.00	\$7,520.00	\$10,746.00
100.1100.12.610.111.000000.5	SUPPLIES-MUSIC	11.0000	\$2,200.00	\$1,965.94	\$1,450.00	\$1,527.00

PELHAM SCHOOL DISTRICT

Pelham Budget Report

Fiscal Year: 2006-2007

Definition: Proposed Budget Prep for 0708

Account	Description	Page	Budget 04-05 Expense	Budget 05-06 Expense	Budget 06-07	Budget 07-08
100.1100.13.610.111.000000.5	SUPPLIES-SCIENCE	12.0000	\$3,800.00	\$3,800.00	\$3,950.00	\$4,300.00
100.1100.15.610.111.000000.5	SUPPLIES-SOCIAL STUDIES	13.0000	\$1,420.88	\$1,500.00	\$1,528.00	\$2,567.00
100.1100.18.610.111.000000.5	SUPPLIES-ENRICHMENT	14.0000	\$3,565.00	\$2,582.00	\$1,678.00	\$2,060.00
100.1100.23.610.111.000000.5	SUPPLIES-READING	15.0000	\$6,633.00	\$6,518.00	\$8,559.00	\$11,849.00
100.1100.00.640.111.000000.5	BOOKS	0.0000	\$2,900.00	\$2,900.00	\$0.00	\$0.00
100.1100.05.640.111.000000.5	DO NO USE - BOOKS	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
100.1100.11.640.111.000000.5	BOOKS-MATH	16.0000	\$5,475.00	\$3,000.00	\$9,763.00	\$3,420.00
100.1100.12.640.111.000000.5	BOOKS-MUSIC	17.0000	\$0.00	\$500.00	\$375.00	\$338.00
100.1100.13.640.111.000000.5	BOOKS-SCIENCE	18.0000	\$3,562.00	\$3,400.00	\$8,044.00	\$9,203.00
100.1100.15.640.111.000000.5	BOOKS-SOCIAL STUDIES	19.0000	\$0.00	\$0.00	\$4,520.00	\$5,468.00
100.1100.23.640.111.000000.5	BOOKS-READING	20.0000	\$35,816.00	\$36,052.00	\$21,804.00	\$22,020.00
100.1100.13.641.111.000000.5	PERIODICALS	0.0000	\$6,255.00	\$6,137.00	\$0.00	\$0.00
100.1100.00.734.111.000000.5	EQUIPMENT	22.0000	\$9,060.00	\$330.00	\$3,282.00	\$4,402.00

PELHAM SCHOOL DISTRICT

**Pelham Budget Report**

Fiscal Year: 2006-2007

Definition: Proposed Budget Prep for 0708

Account	Description	Page	Budget 04-05 Expense	Budget 05-06 Expense	Budget 06-07	Budget 07-08
100.1100.00.737.111.000000.5	REPLACE OF INST EQUIP	23.0000	\$550.00	\$0.00	\$3,800.00	\$5,400.00
Func: REGULAR EDUCATION - 1100		245.0000	\$2,572,202.00	\$2,649,395.00	\$2,465,374.00	\$2,745,874.00
Func: SPECIAL EDUCATION - 1200		0.0000	\$204,800.00	\$208,700.00	\$247,100.00	\$247,100.00
100.1200.00.112.111.000000.5	SALARIES SPED TEACHERS	0.0000	\$41,804.74	\$40,806.00	\$38,219.46	\$51,885.00
100.1200.00.114.111.000000.5	SALARIES SPED AIDES	0.0000	\$1,400.00	\$2,800.00	\$2,800.00	\$1,800.00
100.1200.00.610.111.000000.5	SUPPLIES	25.0000	\$5,765.00	\$5,915.00	\$5,703.78	\$6,477.00
100.1200.00.640.111.000000.5	BOOKS	49.0000	\$252,771.00	\$253,220.43	\$250,148.24	\$307,262.00
Func: SPECIAL EDUCATION - 1200		0.0000	\$7,757.00	\$7,757.00	\$7,757.00	\$7,757.00
Func: COCURRICULAR PROGRAMS - 1410		0.0000	\$7,757.00	\$7,757.00	\$7,757.00	\$7,757.00
100.1410.00.112.111.000000.5	SALARIES-COCURRICULAR	0.0000	\$109,380.00	\$113,780.00	\$112,786.32	\$104,380.00
Func: COCURRICULAR PROGRAMS - 1410		0.0000	\$7,757.00	\$7,757.00	\$7,757.00	\$7,757.00
Func: GUIDANCE SERVICES - 2120		0.0000	\$12,290.00	\$3,792.00	\$3,792.00	\$10,031.00
100.2120.00.112.111.000000.5	SALARY GUIDANCE	26.0000	\$3,117.41	\$3,792.00	\$3,792.00	\$9,444.00
100.2120.00.610.111.000000.5	SUPPLIES	26.0000	\$121,670.00	\$117,572.00	\$123,224.00	\$114,411.00
Func: GUIDANCE SERVICES - 2120		26.0000	\$95,097.41	\$117,572.00	\$116,578.32	\$114,411.00



PELHAM SCHOOL DISTRICT

Pelham Budget Report

Fiscal Year: 2006-2007

Definition: Proposed Budget Prep for 0708

Account	Description	Page	Budget 04-05 Expense 04-05	Budget 05-06 Expense 05-06	Budget 06-07	Budget 07-08
Func: LIBRARY SERVICES - 2222						
100.2222.00.114.111.000000.5	SALARY LIBRARY AIDE	0.0000	\$21,701.00	\$22,849.00	\$23,616.00	\$23,616.00
100.2222.00.430.111.000000.5	REPAIRS AND MAINTENANCE	32.0000	\$900.00	\$900.00	\$900.00	\$900.00
100.2222.00.444.111.000000.5	AUDIOVISUAL	33.0000	\$1,400.00	\$1,400.00	\$1,354.37	\$1,000.00
100.2222.00.610.111.000000.5	SUPPLIES	34.0000	\$2,750.00	\$2,750.00	\$2,400.00	\$2,400.00
100.2222.00.640.111.000000.5	BOOKS	35.0000	\$12,795.00	\$12,795.00	\$13,400.00	\$2,000.00
100.2222.00.641.111.000000.5	PERIODICALS	36.0000	\$1,000.00	\$900.00	\$900.00	\$900.00
100.2222.00.642.111.000000.5	AUDIOVISUAL	37.0000	\$600.00	\$500.00	\$500.00	\$600.00
100.2222.15.680.111.000000.5	SUPPLIES-MAPS	38.0000	\$803.00	\$737.00	\$600.00	\$600.00
100.2222.00.733.111.000000.5	EQUIPMENT	39.0000	\$1,480.00	\$480.00	\$1,250.00	\$800.00
Func: LIBRARY SERVICES - 2222						
Func: OFFICE OF THE PRINCIPAL - 2410						
100.2410.00.110.111.000000.5	SALARY PRINCIPAL	0.0000	\$79,014.00	\$81,300.00	\$83,739.00	\$83,739.00
100.2410.00.111.111.000000.5	SALARY ASST PRINCIPAL	0.0000	\$66,250.00	\$68,536.00	\$70,592.00	\$70,592.00

PELHAM SCHOOL DISTRICT

Pelham Budget Report

Fiscal Year: 2006-2007

Definition: Proposed Budget Prep for 0708

Account	Description	Page	Budget 04-05 Expense	Budget 05-06 Expense	Budget 06-07	Budget 07-08
100.2410.00.112.111.000000.5	SALARY REGULAR	0.0000	\$4,552.00	\$4,552.00	\$4,552.00	\$4,552.00
100.2410.00.115.111.000000.5	SALARIES SECRETARIES	0.0000	\$78,766.00	\$80,934.00	\$83,362.00	\$83,362.00
100.2410.00.534.111.000000.5	SUPPLIES-POSTAGE	40.0000	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
100.2410.00.610.111.000000.5	SUPPLIES	41.0000	\$3,100.00	\$3,100.00	\$6,700.00	\$7,200.00
100.2410.00.810.111.000000.5	PROFESSIONAL MEMBERSHIP	42.0000	\$745.00	\$745.00	\$1,360.00	\$1,670.00
Func: OFFICE OF THE PRINCIPAL - 2410		123.0000	\$235,427.00	\$242,167.00	\$253,305.00	\$254,115.00
Func: OTHER SUPPORT SERVICES - 2490		0.0000	\$0.00	\$7,200.00	\$7,200.00	\$15,600.00
100.2490.00.112.111.000000.5	SALARIES-DEPARTMENT HEADS	43.0000	\$1,024.00	\$920.00	\$1,341.00	\$1,483.00
100.2490.00.610.111.000000.5	SUPPLIES-REPORT CARDS	43.0000	\$1,024.00	\$8,093.47	\$8,541.00	\$17,083.00
Func: OPERATING BUILDINGS SERVICES - 2620		0.0000	\$165,279.00	\$170,348.00	\$187,551.00	\$187,551.00
100.2620.00.118.111.000000.5	SALARIES CUSTODIANS	44.0000	\$38,332.00	\$44,691.88	\$45,435.81	\$41,107.00
100.2620.00.411.111.000000.5	WATER	45.0000	\$11,000.00	\$11,000.00	\$11,000.00	\$12,000.00
100.2620.00.421.111.000000.5	RUBBISH					

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100.2620.00.429.111.000000.5	SEPTIC TANK	46.0000	\$2,500.00	\$2,713.00	\$3,000.00	\$3,000.00
100.2620.00.430.111.000000.5	REPAIRS	47.0000	\$2,500.00	\$2,500.00	\$5,000.00	\$9,000.00
100.2620.00.531.111.000000.5	TELEPHONE	48.0000	\$14,501.32	\$12,600.00	\$14,500.00	\$14,500.00
100.2620.00.610.111.000000.5	SUPPLIES	49.0000	\$21,455.39	\$17,100.00	\$20,000.00	\$22,000.00
100.2620.00.622.111.000000.5	ELECTRICITY	50.0000	\$67,864.00	\$72,682.00	\$72,622.00	\$72,622.00
100.2620.00.624.111.000000.5	HEAT	51.0000	\$46,465.00	\$57,959.00	\$77,770.00	\$79,035.00
Func: OPERATING BUILDINGS SERVICES - 2620		380.0000	\$396,233.00	\$388,009.00	\$432,550.00	\$440,815.00
Func: CARE AND UPKEEP OF EQUIPMENT - 2640		54.0000	\$16,252.00	\$16,252.00	\$17,100.00	\$27,030.00
100.2640.00.432.111.000000.5	MAINTENANCE CONTRACT					
Func: CARE AND UPKEEP OF EQUIPMENT - 2640		54.0000	\$16,252.00	\$16,252.00	\$17,100.00	\$27,030.00
Loc: PELHAM ELEMENTARY - 111		1,349.0000	\$3,724,862.00	\$3,844,793.00	\$4,001,292.00	\$4,069,271.00

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Loc: PMS - 112						
Func: REGULAR EDUCATION - 1100						
100.1100.00.112.112.000000.5	SALARIES TEACHERS	0.0000	\$1,560,935.00	\$1,354,321.82	\$1,649,335.00	\$1,649,335.00
100.1100.00.114.112.000000.5	SALARIES AIDES	0.0000	\$46,374.00	\$57,151.83	\$56,330.76	\$64,961.00
100.1100.00.120.112.000000.5	SALARIES SUBS	0.0000	\$26,139.00	\$26,139.00	\$26,139.00	\$26,139.00
100.1100.12.430.112.000000.5	REPAIRS TO INST EQUIP	5.0000	\$1,000.00	\$752.17	\$860.00	\$1,100.00
100.1100.00.581.112.000000.5	PROFESSIONAL MEETING	6.0000	\$2,000.00	\$614.48	\$2,000.00	\$2,000.00
100.1100.00.610.112.000000.5	SUPPLIES	7.0000	\$19,800.00	\$15,432.06	\$19,800.00	\$20,780.00
100.1100.02.610.112.000000.5	SUPPLIES-ART	8.0000	\$3,614.00	\$3,542.20	\$3,614.00	\$3,875.00
100.1100.05.610.112.000000.5	SUPPLIES-LANG ART	9.0000	\$864.00	\$787.18	\$0.00	\$1,556.00
100.1100.06.610.112.000000.5	SUPPLIES-FOREIGN LANG	10.0000	\$480.00	\$480.00	\$210.00	\$180.00
100.1100.08.610.112.000000.5	SUPPLIES-PHY EDUC	11.0000	\$1,260.00	\$1,256.33	\$1,823.00	\$1,759.00
100.1100.11.610.112.000000.5	SUPPLIES-MATH	12.0000	\$1,620.00	\$1,333.85	\$882.00	\$1,201.00
100.1100.12.610.112.000000.5	SUPPLIES-MUSIC	13.0000	\$2,500.00	\$2,198.78	\$1,400.00	\$2,962.00

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100.1100.13.610.112.000000.5	SUPPLIES-SCIENCE	14.0000	\$1,464.00	\$1,895.00	\$1,902.00	\$1,871.00
100.1100.15.610.112.000000.5	SUPPLIES-SOCIAL STUDIES	15.0000	\$794.00	\$749.00	\$1,394.00	\$1,706.00
100.1100.16.610.112.000000.5	SUPPLIES-COMP EDUC	16.0000	\$2,467.00	\$3,559.00	\$3,918.00	\$4,665.00
100.1100.18.610.112.000000.5	SUPPLIES-ENRICHMENT	17.0000	\$7,240.00	\$800.00	\$400.00	\$5,940.00
100.1100.23.610.112.000000.5	SUPPLIES-READING	18.0000	\$1,105.00	\$2,092.00	\$2,028.00	\$1,591.00
100.1100.05.640.112.000000.5	BOOKS-LANG ARTS	19.0000	\$840.00	\$3,719.00	\$1,119.00	\$6,254.00
100.1100.06.640.112.000000.5	BOOKS-FOREIGN ARTS	20.0000	\$478.00	\$478.00	\$615.00	\$653.00
100.1100.08.640.112.000000.5	BOOKS-HEALTH EDUC	21.0000	\$536.00	\$536.00	\$817.00	\$817.00
100.1100.11.640.112.000000.5	BOOKS-MATH	22.0000	\$582.00	\$7,586.00	\$12,412.00	\$2,101.00
100.1100.12.640.112.000000.5	BOOKS-MUSIC	23.0000	\$2,750.00	\$2,740.00	\$2,740.00	\$3,144.00
100.1100.13.640.112.000000.5	BOOKS-SCIENCE	24.0000	\$3,809.00	\$3,078.00	\$2,766.00	\$2,793.00
100.1100.15.640.112.000000.5	BOOKS-SOCIAL STUDIES	25.0000	\$5,111.00	\$2,607.00	\$3,516.00	\$2,767.00
100.1100.16.640.112.000000.5	BOOKS-COMP LIT	26.0000	\$450.00	\$215.00	\$472.00	\$900.00

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100.1100.23.640.112.000000.5	BOOKS-READING	27.0000	\$17,127.00	\$16,528.00	\$3,149.00	\$4,659.00
100.1100.13.733.112.000000.5	EQUIPMENT-SCIENCE	28.0000	\$5,496.00	\$5,649.00	\$5,950.00	\$8,149.00
Func: REGULAR EDUCATION - 1100		396.0000	\$1,716,835.00	\$1,815,042.00	\$1,805,976.00	\$1,825,987.00
Func: SPECIAL EDUCATION - 1200						
100.1200.00.112.112.000000.5	SALARIES SPED TEACHERS	0.0000	\$160,920.00	\$160,920.00	\$166,560.00	\$166,560.00
100.1200.00.114.112.000000.5	SALARIES SPED AIDES	0.0000	\$28,151.00	\$28,964.00	\$28,964.00	\$31,050.00
100.1200.00.610.112.000000.5	SUPPLIES	30.0000	\$1,502.00	\$3,352.00	\$2,747.00	\$3,100.00
100.1200.00.640.112.000000.5	BOOKS	31.0000	\$0.00	\$1,832.00	\$1,917.00	\$1,090.00
100.1200.00.733.112.000000.5	EQUIPMENT	39.0000	\$0.00	\$0.00	\$1,161.00	\$1,125.00
Func: SPECIAL EDUCATION - 1200		100.0000	\$190,573.00	\$195,068.00	\$201,349.00	\$202,925.00
Func: COCURRECULAR PROGRAMS - 1410						
100.1410.00.112.112.000000.5	SALARIES COCURRECULAR	0.0000	\$46,950.00	\$46,950.00	\$46,950.00	\$46,950.00
100.1410.00.591.112.000000.5	OFFICIALS	32.0000	\$6,390.00	\$6,500.00	\$7,100.00	\$7,930.00
100.1410.00.610.112.000000.5	SUPPLIES-ATHLETIC	33.0000	\$5,800.00	\$5,800.00	\$5,800.00	\$8,100.00

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100.1410.05.610.112.000000.5	SUPPLIES-DRAMA	34.0000	\$250.00	\$250.00	\$250.00	\$275.00
Func: COCURRICULAR PROGRAMS - 1410		99.0000	\$59,390.00	\$59,500.00	\$60,100.00	\$63,255.00
Func: GUIDANCE SERVICES - 2120		0.0000	\$63,479.00	\$65,679.00	\$65,679.00	\$65,679.00
100.2120.00.112.112.000000.5	SALARY GUIDANCE	36.0000	\$6,286.00	\$6,405.00	\$8,466.00	\$8,461.00
Func: GUIDANCE SERVICES - 2120		36.0000	\$69,765.00	\$72,084.00	\$74,145.00	\$74,140.00
Func: HEALTH SERVICES - 2130		0.0000	\$42,006.00	\$43,856.00	\$46,756.00	\$50,540.00
100.2130.00.112.112.000000.5	SALARY NURSE	38.0000	\$2,130.00	\$2,130.00	\$2,317.00	\$2,977.00
Func: HEALTH SERVICES - 2130		38.0000	\$44,136.00	\$45,986.00	\$49,073.00	\$53,517.00
Func: SPEECH SERVICES - 2150		0.0000	\$46,641.00	\$48,841.00	\$58,807.00	\$60,817.00
100.2150.00.112.112.000000.5	SALARY SPEECH	40.0000	\$600.00	\$600.00	\$100.00	\$500.00
Func: OTHER SUPPORT SERVICES - 2190		40.0000	\$600.00	\$600.00	\$100.00	\$500.00
100.2190.00.890.112.000000.5	ASSEMBLIES	40.0000	\$600.00	\$600.00	\$100.00	\$500.00
Func: OTHER SUPPORT SERVICES - 2190		40.0000	\$600.00	\$600.00	\$100.00	\$500.00

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Func: IMPROVEMENT OF INSTRUCTION - 2210						
100.2210.00.320.112.000000.5	TEACHERS WORKSHOPS	41.0000	\$4,367.25	\$4,669.00	\$836.95	\$4,669.00
100.2210.00.641.112.000000.5	PROFESSIONAL PUBLICATIONS	42.0000	\$579.14	\$752.00	\$695.19	\$652.00
Func: IMPROVEMENT OF INSTRUCTION - 2210						
Func: LIBRARY SERVICES - 2222						
100.2222.00.114.112.000000.5	SALARY LIBRARY AIDES	0.0000	\$12,889.47	\$14,714.00	\$14,637.36	\$15,155.00
100.2222.00.430.112.000000.5	REPAIRS AND MAINTENANCE	44.0000	\$988.95	\$3,675.00	\$3,675.00	\$1,075.00
100.2222.00.610.112.000000.5	SUPPLIES	45.0000	\$1,403.73	\$800.00	\$769.62	\$1,770.00
100.2222.00.640.112.000000.5	BOOKS	46.0000	\$2,199.22	\$3,000.00	\$2,827.07	\$2,000.00
100.2222.00.641.112.000000.5	PERIODICALS	47.0000	\$1,044.59	\$1,317.00	\$1,002.99	\$2,561.00
100.2222.00.642.112.000000.5	AUDIOVISUAL-FOREIGN	48.0000	\$182.44	\$124.00	\$117.59	\$201.00
100.2222.11.642.112.000000.5	AUDIOVISUAL-MATH	49.0000	\$1,168.65	\$617.00	\$549.86	\$245.00
100.2222.13.642.112.000000.5	AUDIOVISUAL-SCIENCE	50.0000	\$0.00	\$615.00	\$350.89	\$354.00
100.2222.15.642.112.000000.5	AUDIOVISUAL-SOCIAL STUDIES	51.0000	\$859.00	\$977.00	\$841.32	\$495.00

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100.2222.23.642.112.000000.5	AUDIOVISUAL-ENGLISH	52.0000	\$900.00	\$1,047.00	\$372.00	\$168.00
100.2222.13.680.112.000000.5	SUPPLIES-MAPS-SCH-CHA RTS	53.0000	\$938.00	\$261.00	\$300.00	\$280.00
100.2222.15.680.112.000000.5	SUPPLIES-MAPS-SOCIAL STUDIES	54.0000	\$527.00	\$528.00	\$950.00	\$1,707.00
Func: LIBRARY SERVICES - 2222		539.0000	\$31,941.00	\$27,675.00	\$25,498.00	\$25,016.00
Func: OFFICE OF THE PRINCIPAL - 2410		0.0000	\$80,195.00	\$82,481.00	\$84,955.00	\$85,079.00
100.2410.00.110.112.000000.5	SALARY PRINCIPAL	0.0000	\$80,195.00	\$82,481.00	\$84,955.00	\$85,079.00
100.2410.00.111.112.000000.5	SALARY ASST PRINCIPAL	0.0000	\$67,250.00	\$69,536.00	\$71,622.00	\$62,000.00
100.2410.00.112.112.000000.5	SALARY REGULAR	0.0000	\$4,552.00	\$4,552.00	\$4,552.00	\$4,552.00
100.2410.00.115.112.000000.5	SALARIES SECRETARIES	0.0000	\$30,198.00	\$32,366.00	\$33,337.00	\$33,337.00
100.2410.00.534.112.000000.5	SUPPLIES-POSTAGE	58.0000	\$1,802.00	\$2,108.00	\$2,466.00	\$2,885.00
100.2410.00.610.112.000000.5	SUPPLIES	59.0000	\$1,500.00	\$1,650.00	\$1,650.00	\$1,650.00
100.2410.00.810.112.000000.5	PROFESSIONAL MEMBERSHIP	60.0000	\$1,365.00	\$1,090.00	\$1,130.00	\$1,175.00
Func: OFFICE OF THE PRINCIPAL - 2410		177.0000	\$186,862.00	\$193,783.00	\$199,712.00	\$190,678.00

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Func: OTHER SUPPORT SERVICES - 2490						
100.2490.00.112.112.000000.5	SALARIES DEPARTMENT HEADS	0.0000	\$13,500.00	\$7,500.00	\$7,500.00	\$7,500.00
100.2490.00.610.112.000000.5	SUPPLIES-SCHOOL PUBLICATIONS	62.0000	\$3,640.00	\$4,285.00	\$6,783.00	\$6,943.00
100.2490.00.890.112.000000.5	GRADUATION	63.0000	\$2,600.00	\$2,600.00	\$3,005.00	\$3,025.00
Func: OTHER SUPPORT SERVICES - 2490						
Func: OPERATING BUILDINGS SERVICES - 2620						
100.2620.00.118.112.000000.5	SALARIES CUSTODIANS	0.0000	\$78,269.00	\$83,338.00	\$90,988.00	\$90,988.00
100.2620.00.411.112.000000.5	WATER	65.0000	\$5,078.00	\$4,500.00	\$5,078.00	\$5,455.00
100.2620.00.421.112.000000.5	RUBBISH	66.0000	\$8,000.00	\$8,225.00	\$8,225.00	\$9,487.00
100.2620.00.429.112.000000.5	SEPTIC TANK	67.0000	\$2,000.00	\$2,440.00	\$2,440.00	\$2,440.00
100.2620.00.430.112.000000.5	REPAIRS	75.0000	\$20,250.00	\$13,500.00	\$20,250.00	\$10,825.00
100.2620.00.450.112.000000.5	REPAIRS-ROOF	0.0000	\$0.00	\$85,510.00	\$83,000.00	\$0.00
100.2620.00.531.112.000000.5	TELEPHONE	70.0000	\$9,350.00	\$9,350.00	\$9,350.00	\$9,350.00
100.2620.00.610.112.000000.5	SUPPLIES	71.0000	\$11,050.00	\$11,050.00	\$11,050.00	\$11,300.00

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100.2620.00.622.112.000000.5	ELECTRICITY	72.0000	\$34,428.62	\$31,000.00	\$31,874.00	\$31,874.00
100.2620.00.623.112.000000.5	GAS	73.0000	\$3,076.00	\$3,102.00	\$3,750.00	\$3,000.00
100.2620.00.624.112.000000.5	HEAT	74.0000	\$31,829.00	\$41,720.00	\$59,863.00	\$62,433.00
100.2620.00.735.112.000000.5	REPLACE NON-INST EQUIPMENT	81.0000	\$20,022.00	\$20,022.00	\$13,187.00	\$11,300.00
Func: OPERATING BUILDINGS SERVICES - 2620		714.0000	\$222,949.00	\$313,757.00	\$339,055.00	\$248,452.00
Func: CARE AND UPKEEP OF EQUIPMENT - 2640		76.0000	\$14,311.00	\$14,311.00	\$14,311.00	\$11,211.00
100.2640.00.432.112.000000.5	MAINTENANCE CONTRACT	76.0000	\$14,311.00	\$14,311.00	\$14,311.00	\$11,211.00
Func: CARE AND UPKEEP OF EQUIPMENT - 2640		76.0000	\$14,311.00	\$14,311.00	\$14,311.00	\$11,211.00
Loc: PMS - 112		2,423.0000	\$2,609,164.00	\$2,806,453.00	\$2,850,735.00	\$2,779,287.00

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Loc: PHS - 133						
Func: REGULAR EDUCATION - 1100						
100.1100.00.112.133.000000.5	SALARIES TEACHERS	0.0000	\$2,186,578.00	\$2,138,692.00	\$2,198,692.00	\$2,198,692.00
100.1100.00.120.133.000000.5	SALARIES SUBS	0.0000	\$33,000.00	\$33,000.00	\$17,000.00	\$33,000.00
100.1100.00.121.133.000000.5	TUTORING	0.0000	\$795.00	\$795.00	\$456.10	\$795.00
100.1100.21.122.133.000000.5	SALARY DRIVER EDUCATION	5.0000	\$39,701.00	\$39,701.00	\$39,701.00	\$39,701.00
100.1100.02.430.133.000000.5	REPAIRS TO INST EQUIPMENT-ART	6.0000	\$400.00	\$400.00	\$400.00	\$475.00
100.1100.03.430.133.000000.5	REPAIRS TO INST EQUIP-BUSINESS	7.0000	\$300.00	\$300.00	\$400.00	\$400.00
100.1100.09.430.133.000000.5	REPAIRS TO INST EQUIP-FACS	8.0000	\$1,080.00	\$1,080.00	\$400.00	\$860.00
100.1100.10.430.133.000000.5	REPAIRS TO INST EQUIPMENT-TECH	9.0000	\$2,670.00	\$2,670.00	\$400.00	\$410.00
100.1100.12.430.133.000000.5	REPAIRS TO INST EQUIP-MUSIC	10.0000	\$1,125.00	\$1,125.00	\$400.00	\$520.00
100.1100.13.430.133.000000.5	REPAIRS TO INST EQUIP-SCIENCE	11.0000	\$400.00	\$400.00	\$400.00	\$400.00
100.1100.11.432.133.000000.5	REPAIRS TO INST EQUIP	12.0000	\$600.00	\$600.00	\$400.00	\$400.00
100.1100.00.581.133.000000.5	PROFESSIONAL MEETING	13.0000	\$1,750.00	\$1,750.00	\$1,750.00	\$1,800.00

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100.1100.00.610.133.000000.5	SUPPLIES	14.0000	\$16,425.00	\$15,975.00	\$21,550.00	\$22,950.00
100.1100.02.610.133.000000.5	SUPPLIES-ART	15.0000	\$5,670.00	\$5,600.00	\$7,700.00	\$8,200.00
100.1100.03.610.133.000000.5	SUPPLIES-BUSINESS	16.0000	\$3,074.00	\$3,095.00	\$2,382.00	\$2,860.00
100.1100.05.610.133.000000.5	SUPPLIES-ENGLISH	17.0000	\$5,200.00	\$5,350.00	\$5,385.00	\$5,880.00
100.1100.06.610.133.000000.5	SUPPLIES-FOREIGN LANG	18.0000	\$2,920.00	\$2,320.00	\$2,320.00	\$2,400.00
100.1100.08.610.133.000000.5	SUPPLIES-HEALTH-PHY EDUC	19.0000	\$1,176.00	\$960.00	\$1,476.00	\$1,475.00
100.1100.09.610.133.000000.5	SUPPLIES-FACS	20.0000	\$3,625.00	\$3,625.00	\$4,350.00	\$4,500.00
100.1100.10.610.133.000000.5	SUPPLIES-TECH	21.0000	\$5,670.00	\$2,564.00	\$3,553.00	\$3,808.00
100.1100.11.610.133.000000.5	SUPPLIES-MATH	22.0000	\$3,976.00	\$4,206.00	\$4,206.00	\$4,290.00
100.1100.12.610.133.000000.5	SUPPLIES-MUSIC	23.0000	\$400.00	\$400.00	\$750.00	\$800.00
100.1100.13.610.133.000000.5	SUPPLIES-SCIENCE	24.0000	\$12,097.00	\$12,097.00	\$12,193.00	\$12,516.00
100.1100.15.610.133.000000.5	SUPPLIES-SOCIAL STUDIES	25.0000	\$1,175.00	\$1,175.00	\$3,012.00	\$2,468.00
100.1100.21.610.133.000000.5	SUPPLIES-DRIVER EDUCATION	26.0000	\$2,930.00	\$2,930.00	\$3,115.00	\$3,916.00

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100.1100.23.610.133.000000.5	SUPPLIES-ENGLISH-REA DING	27.0000	\$2,660.00	\$2,870.00	\$3,755.00	\$5,150.00
100.1100.02.640.133.000000.5	BOOKS-ART	28.0000	\$1,400.00	\$800.00	\$800.00	\$1,224.00
100.1100.03.640.133.000000.5	BOOKS-BUSINESS	29.0000	\$3,095.00	\$3,060.00	\$3,000.00	\$8,763.00
100.1100.05.640.133.000000.5	BOOKS-ENGLISH	30.0000	\$6,710.00	\$7,400.00	\$8,000.00	\$8,400.00
100.1100.06.640.133.000000.5	BOOKS-FOREIGN LANG	31.0000	\$6,510.00	\$6,535.00	\$4,000.00	\$4,198.00
100.1100.08.640.133.000000.5	BOOKS-HEALTH & PHY EDUC	32.0000	\$792.00	\$4,125.00	\$1,000.00	\$2,435.00
100.1100.09.640.133.000000.5	BOOKS-FACS	33.0000	\$500.00	\$500.00	\$500.00	\$1,750.00
100.1100.10.640.133.000000.5	BOOKS-TECH	34.0000	\$3,100.00	\$3,700.00	\$1,000.00	\$1,350.00
100.1100.11.640.133.000000.5	BOOKS-MATH	35.0000	\$6,900.00	\$8,520.00	\$6,000.00	\$7,501.00
100.1100.12.640.133.000000.5	BOOKS-MUSIC	36.0000	\$2,000.00	\$2,000.00	\$1,000.00	\$2,165.00
100.1100.13.640.133.000000.5	BOOKS-SCIENCE	37.0000	\$7,475.00	\$7,800.00	\$6,000.00	\$6,000.00
100.1100.15.640.133.000000.5	BOOKS-SOCIAL STUDIES	38.0000	\$9,440.00	\$9,440.00	\$7,000.00	\$8,309.00
100.1100.23.640.133.000000.5	BOOKS-ENGLISH	39.0000	\$2,560.00	\$2,875.00	\$2,500.00	\$3,230.00

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100.1100.00.733.133.000000.5	EQUIPMENT	40.0000	\$8,000.00	\$0.00	\$12,675.00	\$8,400.00
100.1100.05.733.133.000000.5	EQUIPMENT-ENGLISH	41.0000	\$300.00	\$0.00	\$400.00	\$500.00
100.1100.09.733.133.000000.5	EQUIPMENT-FACS	42.5000	\$0.00	\$0.00	\$0.00	\$500.00
100.1100.11.733.133.000000.5	EQUIPMENT MATH	42.0000	\$4,630.00	\$0.00	\$0.00	\$800.00
100.1100.13.733.133.000000.5	EQUIPMENT-SCIENCE	43.0000	\$8,230.00	\$0.00	\$700.00	\$700.00
100.1100.15.733.133.000000.5	EQUIPMENT-SOCIAL STUDIES	44.0000	\$4,630.00	\$1,800.00	\$400.00	\$585.00
100.1100.02.737.133.000000.5	REPLACE OF INST EQUIP-ART	46.0000	\$4,322.25	\$0.00	\$700.00	\$0.00
100.1100.09.737.133.000000.5	REPLACE OF INST EQUIP-FACS	47.0000	\$1,800.00	\$1,800.00	\$300.00	\$600.00
100.1100.10.737.133.000000.5	REPLACE OF INST EQUIP-TECH	48.0000	\$1,000.00	\$698.00	\$1,000.00	\$1,190.00
100.1100.12.737.133.000000.5	REPLACE OF INST EQUIP-MUSIC	49.0000	\$9,350.00	\$9,350.00	\$3,000.00	\$640.00
Func: REGULAR EDUCATION - 1100		1,212.5000	\$2,428,499.00	\$2,354,083.00	\$2,396,460.00	\$2,427,906.00
Func: SPECIAL EDUCATION - 1200						
100.1200.00.112.133.000000.5	SALARIES SPED TEACHERS	0.0000	\$125,320.00	\$131,920.00	\$138,520.00	\$138,520.00
100.1200.00.114.133.000000.5	SALARIES SPED AIDES	0.0000	\$33,641.00	\$33,538.00	\$40,270.00	\$40,270.00

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100.1200.00.610.133.000000.5	SUPPLIES	50.0000	\$1,884.00	\$1,884.00	\$1,884.00	\$2,206.00
100.1200.00.640.133.000000.5	BOOKS	51.0000	\$2,000.00	\$2,160.00	\$1,963.56	\$1,400.00
100.1200.00.730.133.000000.5	EQUIPMENT	0.0000	\$3,000.00	\$0.00	\$0.00	\$0.00
Func: SPECIAL EDUCATION - 1200		101.0000	\$165,845.00	\$169,502.00	\$166,671.26	\$181,674.00
Func: VOCATIONAL PROGRAMS - 1300						
100.1300.00.561.133.000000.5	TUITION	53.0000	\$47,061.00	\$43,825.00	\$48,538.55	\$33,162.00
Func: VOCATIONAL PROGRAMS - 1300		53.0000	\$47,061.00	\$43,825.00	\$48,538.55	\$33,162.00
Func: COCURRICULAR PROGRAMS - 1410						
100.1410.00.112.133.000000.5	SALARY SPORTS	0.0000	\$109,378.00	\$112,378.00	\$112,378.00	\$112,378.00
100.1410.00.330.133.000000.5	OFFICIALS	55.0000	\$23,930.00	\$38,812.00	\$38,936.50	\$49,920.00
100.1410.00.581.133.000000.5	PROF MEETINGS-ATHLETIC	56.0000	\$18,619.00	\$18,619.00	\$21,000.00	\$18,619.00
100.1410.00.610.133.000000.5	SUPPLIES-ATHLETIC	0.0000	\$35,868.00	\$36,538.00	\$36,119.23	\$49,132.00
100.1410.05.610.133.000000.5	SUPPLIES-DRAMA	58.0000	\$3,693.00	\$4,253.00	\$778.80	\$3,000.00
Func: COCURRICULAR PROGRAMS - 1410		169.0000	\$191,488.00	\$210,600.00	\$216,212.53	\$233,049.00

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Func: GUIDANCE SERVICES - 2120						
100.2120.00.112.133.000000.5	SALARY GUIDANCE	0.0000	\$102,980.00	\$105,680.00	\$106,551.44	\$105,680.00
100.2120.00.115.133.000000.5	SALARY SECRETARIES	0.0000	\$53,321.00	\$53,321.00	\$53,321.00	\$58,066.00
100.2120.00.610.133.000000.5	SUPPLIES	60.0000	\$9,729.00	\$9,729.00	\$7,936.19	\$17,103.00
100.2120.00.640.133.000000.5	BOOKS	61.0000	\$4,480.00	\$4,480.00	\$4,435.36	\$4,153.00
100.2120.00.730.133.000000.5	EQUIPMENT	62.0000	\$0.00	\$0.00	\$0.00	\$3,672.00
Func: GUIDANCE SERVICES - 2120						
183.0000			\$170,510.00	\$173,210.00	\$172,243.99	\$177,242.00
Func: HEALTH SERVICES - 2130						
100.2130.00.112.133.000000.5	SALARY NURSE	0.0000	\$45,419.00	\$47,619.00	\$47,619.00	\$49,740.00
100.2130.00.610.133.000000.5	SUPPLIES	63.0000	\$1,839.00	\$1,628.97	\$1,950.00	\$2,000.00
Func: HEALTH SERVICES - 2130						
63.0000			\$47,258.00	\$47,047.97	\$49,569.00	\$51,619.00
Func: OTHER SUPPORT SERVICES - 2190						
100.2190.00.890.133.000000.5	ASSEMBLIES	64.0000	\$500.00	\$500.00	\$500.00	\$600.00
Func: OTHER SUPPORT SERVICES - 2190						
64.0000			\$500.00	\$500.00	\$500.00	\$600.00

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<b>Func: IMPROVEMENT OF INSTRUCTION - 2210</b>						
100.2210.00.320.133.000000.5	TEACHERS WORKSHOPS	65.0000	\$3,929.96	\$3,797.00	\$3,645.00	\$3,797.00
100.2210.00.321.133.000000.5	PROFESSIONAL TRAINING	65.5000	\$0.00	\$0.00	\$0.00	\$14,000.00
100.2210.00.641.133.000000.5	PROFESSIONAL PUBLICATIONS	66.0000	\$9,370.36	\$9,470.00	\$9,365.94	\$9,947.00
<b>Func: IMPROVEMENT OF INSTRUCTION - 2210</b>						
100.2222.00.114.133.000000.5	SALARY LIBRARY AIDE	0.0000	\$15,960.00	\$16,484.00	\$15,394.62	\$16,979.00
100.2222.00.430.133.000000.5	REPAIRS AND MAINTENANCE	67.0000	\$175.00	\$500.00	\$500.00	\$1,000.00
100.2222.00.610.133.000000.5	SUPPLIES	68.0000	\$1,642.45	\$1,750.00	\$1,604.87	\$2,250.00
100.2222.00.640.133.000000.5	BOOKS	69.0000	\$9,950.00	\$9,950.00	\$9,783.86	\$9,950.00
100.2222.00.642.133.000000.5	AUDIOVISUAL	71.0000	\$2,468.54	\$2,500.00	\$2,500.00	\$3,000.00
100.2222.00.680.133.000000.5	MAPS,CHARTS,GLOBES	72.0000	\$1,163.99	\$1,125.00	\$1,120.24	\$1,425.00
100.2222.00.730.133.000000.5	EQUIPMENT	73.0000	\$0.00	\$0.00	\$480.00	\$1,521.00
<b>Func: LIBRARY SERVICES - 2222</b>						
		420.0000	\$31,359.98	\$32,309.00	\$31,383.59	\$36,125.00

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Func: OFFICE OF THE PRINCIPAL - 2410						
100.2410.00.110.133.000000.5	SALARY PRINCIPAL	0.0000	\$82,625.00	\$84,911.00	\$82,750.00	\$82,750.00
100.2410.00.111.133.000000.5	SALARY ASST PRINCIPAL	0.0000	\$68,250.00	\$70,537.00	\$71,122.00	\$71,122.00
100.2410.00.112.133.000000.5	SALARY REGULAR	0.0000	\$4,533.00	\$4,533.00	\$4,533.00	\$4,533.00
100.2410.00.115.133.000000.5	SALARIES SECRETARIES	0.0000	\$52,605.00	\$54,772.00	\$56,415.00	\$56,415.00
100.2410.00.534.133.000000.5	SUPPLIES-POSTAGE	78.0000	\$4,342.70	\$5,300.00	\$5,800.00	\$6,500.00
100.2410.00.610.133.000000.5	SUPPLIES	79.0000	\$8,800.00	\$8,800.00	\$8,800.00	\$13,000.00
100.2410.00.810.133.000000.5	PROFESSIONAL MEMBERSHIP	80.0000	\$4,505.00	\$4,505.00	\$5,190.00	\$5,530.00
100.2410.00.890.133.000000.5	NEASC ACCREDITATION	81.0000	\$0.00	\$0.00	\$0.00	\$17,000.00
Func: OFFICE OF THE PRINCIPAL - 2410						
Func: OTHER SUPPORT SERVICES - 2490						
100.2490.00.112.133.000000.5	SALARIES DEPARTMENT HEADS	0.0000	\$8,700.00	\$10,500.00	\$10,500.00	\$10,500.00
100.2490.00.610.133.000000.5	SUPPLIES-AWARDS	83.0000	\$2,600.00	\$3,200.00	\$3,200.00	\$4,000.00
100.2490.00.890.133.000000.5	GRADUATION	84.0000	\$6,660.00	\$6,660.00	\$6,660.00	\$8,229.00
Func: OTHER SUPPORT SERVICES - 2490						
		167.0000	\$17,960.00	\$20,360.00	\$20,360.00	\$22,729.00

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<b>Func: OPERATING BUILDINGS SERVICES - 2620</b>						
100.2620.00.118.133.000000.5	SALARIES CUSTODIANS	0.0000	\$263,368.00	\$302,561.59	\$268,437.00	\$286,140.94
100.2620.00.421.133.000000.5	RUBBISH	86.0000	\$8,666.00	\$10,594.69	\$9,279.00	\$9,917.37
100.2620.00.429.133.000000.5	SEPTIC TANK	87.0000	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00
100.2620.00.430.133.000000.5	REPAIRS	88.0000	\$13,100.00	\$34,480.78	\$18,000.00	\$64,654.06
100.2620.00.450.133.000000.5	CONSTRUCTION SERVICES	0.0000	\$40,000.00	\$40,000.00	\$73,200.00	\$72,303.08
100.2620.00.531.133.000000.5	TELEPHONE	90.0000	\$13,400.00	\$13,400.00	\$17,000.00	\$17,000.00
100.2620.00.610.133.000000.5	SUPPLIES	91.0000	\$14,000.00	\$22,390.89	\$14,000.00	\$14,000.00
100.2620.00.622.133.000000.5	ELECTRICITY	92.0000	\$76,255.00	\$78,861.89	\$77,000.00	\$86,615.38
100.2620.00.623.133.000000.5	GAS	93.0000	\$800.00	\$0.00	\$1,300.00	\$1,145.49
100.2620.00.624.133.000000.5	HEAT	94.0000	\$37,026.00	\$62,306.17	\$48,387.00	\$58,066.15
<b>Func: OPERATING BUILDINGS SERVICES - 2620</b>						
		721.0000	\$469,065.00	\$567,046.01	\$529,053.00	\$612,292.47
<b>Func: CARE AND UPKEEP OF EQUIPMENT - 2640</b>						
100.2640.00.430.133.000000.5	REPAIRS & MAINTENANCE	0.0000	\$0.00	\$0.00	\$13,800.00	\$14,546.47

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100.2640.00.432.133.000000.5	MAINTENANCE CONTRACT	96.0000	\$15,516.00	\$15,516.00	\$15,516.00	\$15,516.00
Func: CARE AND UPKEEP OF EQUIPMENT - 2640		96.0000	\$15,516.00	\$29,316.00	\$30,062.47	\$410,516.00
Loc: PHS - 133		3,764.0000	\$3,829,986.00	\$3,784,450.92	\$3,925,734.66	\$4,401,164.00

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Loc: DISTRICT - 199						
Func: REGULAR EDUCATION - 1100						
100.1100.00.111.199.000000.5	TECHNOLOGY COORDINATOR	0.0000	\$0.00	\$0.00	\$0.00	\$57,783.00
100.1100.00.112.199.000000.5	SALARIES COMMUNITY SCHOOL	0.0000	\$58,360.00	\$59,795.00	\$59,795.00	\$58,662.00
100.1100.00.114.199.000000.5	TITLE I	0.0000	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
100.1100.00.120.199.000000.5	TECHNOLOGY COORDINATOR	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
100.1100.00.610.199.000000.5	SUPPLIES COMMUNITY SCHOOL	0.0000	\$3,000.00	\$3,500.00	\$3,472.21	\$3,500.00
100.1100.00.734.199.000000.5	COMPUTERS	0.0000	\$102,380.00	\$64,938.00	\$64,938.00	\$32,000.00
Func: REGULAR EDUCATION - 1100						
Func: SPECIAL EDUCATION - 1200						
100.1200.00.112.199.000000.5	SALARIES SPED TEACHERS	0.0000	\$335,114.00	\$335,114.00	\$331,157.05	\$335,114.00
100.1200.00.114.199.000000.5	SALARIES SPED AIDES	0.0000	\$879,288.00	\$903,898.00	\$898,557.29	\$999,694.00
100.1200.00.569.199.000000.5	TUITION	0.0000	\$506,880.00	\$556,685.00	\$605,832.10	\$656,670.00
100.1200.00.591.199.000000.5	STUDENT SERVICES	0.0000	\$270,000.00	\$241,600.00	\$241,600.00	\$244,000.00
100.1200.00.810.199.000000.5	SPECIAL SERVICES	9.0000	\$22,691.00	\$22,304.00	\$19,837.99	\$22,578.00

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100.1200.00.890.199.000000.5	ESOL PROGRAM	0.0000	\$0.00	\$0.00	\$0.00	\$16,500.00
Func: SPECIAL EDUCATION - 1200		9.0000	\$2,013,973.00	\$2,059,601.00	\$2,115,928.00	\$2,274,556.00
Func: IMPROVEMENT OF INSTRUCTION - 2210						
100.2210.00.240.199.000000.5	COURSE CREDIT	10.0000	\$41,100.00	\$41,100.00	\$41,100.00	\$41,100.00
100.2210.00.320.199.000000.5	TEACHERS WORKSHOPS	11.0000	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
100.2210.01.320.199.000000.5	WORKSHOPS FOR ASSISTANTS	12.0000	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
100.2210.00.321.199.000000.5	TGIF	10.0000	\$28,000.00	\$28,000.00	\$28,000.00	\$28,000.00
Func: IMPROVEMENT OF INSTRUCTION - 2210		43.0000	\$81,600.00	\$81,600.00	\$81,600.00	\$81,600.00
Func: IMPROVEMENT OF INSTRUCTION - 2211						
100.2211.00.329.199.000000.5	SCHOOL IMPROVEMENT	10.0000	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00
Func: IMPROVEMENT OF INSTRUCTION - 2211		10.0000	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00
Func: INSTRUCTION & CURRICULUM DEVEL - 2212						
100.2212.00.321.199.000000.5	RESPONSIBILITY POOL	10.0000	\$35,000.00	\$35,000.00	\$40,000.00	\$40,000.00
Func: INSTRUCTION & CURRICULUM DEVEL - 2212		10.0000	\$35,000.00	\$35,000.00	\$40,000.00	\$40,000.00

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Func: SCHOOL BOARD SERVICES - 2310						
100.2310.00.103.199.000000.5	SALARIES SCHOOL BOARD	13.0000	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
100.2310.00.540.199.000000.5	ADVERTISING	14.0000	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00
100.2310.00.550.199.000000.5	BALLOTS	15.0000	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00
100.2310.00.691.199.000000.5	SUPPLIES-DISTRICT	16.0000	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
100.2310.00.810.199.000000.5	NHSBA DUES	17.0000	\$4,635.00	\$4,635.00	\$4,635.00	\$4,635.00
100.2310.00.890.199.000000.5	COMMITTEE EXPENSES	18.0000	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
100.2310.00.891.199.000000.5	DISTRICT MEETING COST	19.0000	\$500.00	\$500.00	\$500.00	\$500.00
Func: SCHOOL BOARD SERVICES - 2310						
112.0000			\$28,323.67	\$28,435.00	\$28,435.00	\$28,435.00
Func: DISTRICT SECR/CLERK SERVICES - 2312						
100.2312.00.107.199.000000.5	SALARY CLERK	20.0000	\$500.00	\$500.00	\$500.00	\$500.00
100.2312.00.115.199.000000.5	SALARIES SECRETARIES	21.0000	\$1,875.00	\$1,875.00	\$1,875.00	\$1,875.00
100.2312.00.340.199.000000.5	CENSUS	22.0000	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00
63.0000			\$5,437.45	\$5,075.00	\$5,075.00	\$5,075.00
Func: DISTRICT SECR/CLERK SERVICES - 2312						

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<b>Func: DISTRICT TREASURER SERVICES - 2313</b>						
100.2313.00.104.199.000000.5	SALARY TREASURER	23.0000	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
100.2313.00.692.199.000000.5	SUPPLIES-TREASURER	24.0000	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
<b>Func: DISTRICT TREASURER SERVICES - 2313</b>						
<b>Func: DISTRICT MODERATOR SERVICES - 2314</b>						
100.2314.00.105.199.000000.5	SALARY MODERATOR	25.0000	\$500.00	\$500.00	\$500.00	\$500.00
<b>Func: DISTRICT MODERATOR SERVICES - 2314</b>						
100.2317.00.381.199.000000.5	AUDITORS	26.0000	\$7,617.00	\$7,500.00	\$8,000.00	\$8,000.00
<b>Func: AUDIT - 2317</b>						
100.2318.00.330.199.000000.5	COUNSEL FEES	27.0000	\$21,777.25	\$17,000.00	\$17,000.00	\$17,000.00
<b>Func: LEGAL - 2318</b>						
<b>Func: ADMINISTRATIVE SERVICES - 2320</b>						
100.2320.00.310.199.000000.5	SAU #28 SHARE	28.0000	\$359,859.00	\$368,745.00	\$426,562.00	\$500,275.00
<b>Func: ADMINISTRATIVE SERVICES - 2320</b>						

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Func: OPERATING BUILDINGS SERVICES - 2620						
100.2620.00.114.199.000000.5	TECHNOLOGY MAINTENANCE	0.0000	\$60,000.00	\$60,000.00	\$59,968.50	\$60,000.00
100.2620.00.730.199.000000.5	EQUIPMENT-TRUCK	0.0000	\$0.00	\$35,000.00	\$34,711.99	\$0.00
Func: OPERATING BUILDINGS SERVICES - 2620						
Func: CARE AND UPKEEP OF GROUNDS - 2630						
100.2630.00.424.199.000000.5	SITES	29.0000	\$5,000.00	\$5,000.00	\$5,000.00	\$100,000.00
Func: CARE AND UPKEEP OF GROUNDS - 2630						
Func: REGULAR TRANSPORTATION - 2721						
100.2721.00.110.199.000000.5	TRANSPORTATION COORDINATOR	0.0000	\$0.00	\$0.00	\$0.00	\$6,875.00
100.2721.00.519.199.000000.5	REGULAR BUSES	30.0000	\$455,745.00	\$473,975.00	\$473,160.40	\$555,375.00
Func: REGULAR TRANSPORTATION - 2721						
Func: SPECIAL ED TRANSPORTATION - 2722						
100.2722.00.519.199.000000.5	SPECIAL PUPIL BUSES	0.0000	\$396,708.00	\$368,870.00	\$343,512.62	\$338,960.00
Func: SPECIAL ED TRANSPORTATION - 2722						
Func: OTHER STUDENT TRANSPORTATION - 2790						
100.2790.00.519.199.000000.5	SPECIAL BUSES	31.0000	\$143,874.00	\$149,629.00	\$155,614.00	\$161,839.00

PELHAM SCHOOL DISTRICT

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Definition: Proposed Budget Prep for 0708

Account	Description	Page	Budget 04-05 Expense	Budget 05-06 Expense	Budget 06-07	Budget 07-08
Func: OTHER STUDENT TRANSPORTATION - 2790		31.0000	\$143,874.00	\$149,629.00	\$155,614.00	\$161,839.00
Func: BENEFITS - 2900						
100.2900.00.211.199.000000.5	HEALTH INSURANCE	32.0000	\$1,776,517.00	\$2,117,296.00	\$2,381,692.00	\$2,822,305.00
100.2900.00.212.199.000000.5	DENTAL INSURANCE	33.0000	\$137,523.71	\$156,178.00	\$159,427.00	\$170,384.00
100.2900.00.213.199.000000.5	LIFE INSURANCE	34.0000	\$42,366.00	\$42,366.00	\$42,366.00	\$42,366.00
100.2900.00.220.199.000000.5	FICA	35.0000	\$793,600.00	\$818,889.00	\$845,789.00	\$863,269.00
100.2900.00.231.199.000000.5	NH RETIREMENT EMPLOYEES	36.0000	\$149,226.00	\$199,315.00	\$205,832.00	\$274,165.00
100.2900.00.232.199.000000.5	NH RETIREMENT TEACHERS	36.0000	\$217,254.00	\$284,218.00	\$286,417.00	\$471,788.00
100.2900.00.250.199.000000.5	UNEMPLOYMENT COMPENSATION	37.0000	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
100.2900.00.260.199.000000.5	WORKERS COMPENSATION	38.0000	\$65,000.00	\$65,000.00	\$65,000.00	\$65,000.00
100.2900.00.520.199.000000.5	LIABILITY INSURANCE	39.0000	\$79,000.00	\$79,000.00	\$79,000.00	\$79,000.00
Func: BENEFITS - 2900		320.0000	\$3,264,660.00	\$3,772,262.00	\$4,075,523.00	\$4,798,277.00
Func: COMMUNITY SERVICES - 3300						
100.3300.00.112.199.000000.5	SALARIES-NURSE	0.0000	\$19,366.00	\$19,925.00	\$20,501.00	\$0.00
100.3300.90.112.199.000000.5	SALARIES ARTICLE	0.0000	\$22,297.00	\$22,966.00	\$23,655.00	\$0.00

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Account	Description	Page	Budget 04-05 Expense 04-05	Budget 05-06 Expense 05-06	Budget 06-07	Budget 07-08
100.3300.00.610.199.000000.5	SUPPLIES	0.0000	\$7,950.00	\$8,169.00	\$8,218.00	\$0.00
Func: COMMUNITY SERVICES - 3300		0.0000	\$49,613.00	\$51,060.00	\$52,374.00	\$0.00
Func: FACILITIES - 4000		0.0000	\$0.00	\$0.00	\$1.00	\$1.00
100.4000.00.450.199.000000.5	FACILITIES AQUISIT.	0.0000	\$1.00	\$1.00	\$1.00	\$1.00
Func: FACILITIES - 4000		0.0000	\$1.00	\$1.00	\$1.00	\$1.00
Func: TECHINCAL SERVICES - 4300		0.0000	\$25,001.00	\$25,001.00	\$1.00	\$1.00
100.4300.00.500.199.000000.5	TECHINCAL SERVICES	0.0000	\$25,001.00	\$25,001.00	\$1.00	\$1.00
Func: TECHINCAL SERVICES - 4300		0.0000	\$25,001.00	\$25,001.00	\$1.00	\$1.00
Func: BUILDING AQUISITION - 4500		0.0000	\$1.00	\$1.00	\$1.00	\$1.00
100.4500.00.450.199.000000.5	BUILDING AQUISITION & CONSTR	0.0000	\$1.00	\$1.00	\$1.00	\$88,800.00
Func: BUILDING AQUISITION - 4500		0.0000	\$1.00	\$1.00	\$1.00	\$88,800.00
Func: DEBT SERVICE-PRINCIPAL - 5110		40.0000	\$1,040,000.00	\$1,040,000.00	\$1,035,000.00	\$1,035,000.00
100.5110.00.910.199.000000.5	PRINCIPAL DEBT	40.0000	\$1,040,000.00	\$1,040,000.00	\$1,035,000.00	\$1,035,000.00
Func: DEBT SERVICE-PRINCIPAL - 5110		40.0000	\$1,040,000.00	\$1,040,000.00	\$1,035,000.00	\$1,035,000.00
Func: DEBT SERVICE-INTEREST - 5120		41.0000	\$337,788.00	\$284,650.00	\$232,775.00	\$181,025.00
100.5120.00.830.199.000000.5	INTEREST DEBT	41.0000	\$337,788.00	\$284,650.00	\$232,775.00	\$181,025.00



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Definition: Proposed Budget Prep for: 0708

Account	Description	Page	Budget 04-05 Expense	Budget 05-06 Expense	Budget 06-07	Budget 07-08
Func: REGULAR EDUCATION - 1100						
200.1100.00.602.199.0000000.5	TITLE II	0.0000	\$10,000.00	\$20,000.00	\$30,000.00	\$30,000.00
200.1100.01.602.199.0000000.5	USING THE INTERNET	0.0000	\$0.00	\$20,000.00	\$0.00	\$0.00
200.1100.02.602.199.0000000.5	PROJECT LITERACY	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
200.1100.03.602.199.0000000.5	DRUG FREE	0.0000	\$9,338.00	\$10,000.00	\$7,106.62	\$10,000.00
200.1100.04.602.199.0000000.5	TECH. PREP	0.0000	\$0.00	\$10,000.00	\$0.00	\$0.00
200.1100.05.602.199.0000000.5	PRODUCING ACTIVE LEARNERS	0.0000	\$0.00	\$5,000.00	\$0.00	\$0.00
Func: REGULAR EDUCATION - 1100						
Func: SPECIAL EDUCATION - 1200						
200.1200.00.602.199.0000000.5	IDEA	0.0000	\$20,050.00	\$40,050.00	\$334,379.17	\$65,050.00
200.1200.01.602.199.0000000.5	SLIVER	0.0000	\$20,000.00	\$0.00	\$0.00	\$0.00
Func: SPECIAL EDUCATION - 1200						
Loc: DISTRICT - 199		891.0000	\$8,726,946.00	\$9,213,511.00	\$9,817,774.00	\$10,664,912.00

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Account	Description	Page	Budget 04-05 Expense	Budget 05-06 Expense	Budget 06-07	Budget 07-08
Loc: LUNCH - 110						
Func: FOOD SERVICE - 3100						
400.3100.00.119.110.000000.5	SALARIES-LUNCH PROGRAM	0.0000	\$399,797.02	\$300,000.00	\$402,336.40	\$300,000.00
400.3100.00.200.110.000000.5	BENEFITS LUNCH PROGRAM	0.0000	\$30,459.39	\$30,000.00	\$30,283.39	\$30,000.00
400.3100.00.430.110.000000.5	REPAIRS LUNCH PROGRAM	0.0000	\$9,267.01	\$4,000.00	\$3,354.30	\$4,000.00
400.3100.00.610.110.000000.5	SUPPLIES LUNCH PROGRAM	0.0000	\$623,940.45	\$300,000.00	\$777,208.99	\$300,000.00
400.3100.00.733.110.000000.5	EQUIPMENT LUNCH PROGRAM	0.0000	\$985.17	\$1,500.00	\$14,628.00	\$1,500.00
Func: FOOD SERVICE - 3100						
400.3100.00.119.110.000000.5	SALARIES-LUNCH PROGRAM	0.0000	\$1,064,449.04	\$635,500.00	\$1,227,811.08	\$635,500.00
400.3100.00.200.110.000000.5	BENEFITS LUNCH PROGRAM	0.0000	\$1,064,449.04	\$635,500.00	\$1,227,811.08	\$635,500.00
Loc: LUNCH - 110						

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Loc: DISTRICT - 199						
Func: BENEFITS - 2900						
400.2900.00.220.199.000000.5	BENEFITS	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
400.2900.00.231.199.000000.5	BENEFITS	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
Func: BENEFITS - 2900						
400.2900.00.220.199.000000.5	BENEFITS	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
400.2900.00.231.199.000000.5	BENEFITS	0.0000	\$0.00	\$0.00	\$0.00	\$0.00
Loc: DISTRICT - 199						

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Account	Description	Page	Budget 04-05 Expense	04-05	Budget 05-06 Expense	05-06	Budget 06-07	Budget 07-08
Grand Total:		8,427.0000	\$19,526,458.00	\$19,567,731.89	\$20,359,209.00	\$20,822,986.66	\$21,213,193.00	\$22,550,134.00

End of Report